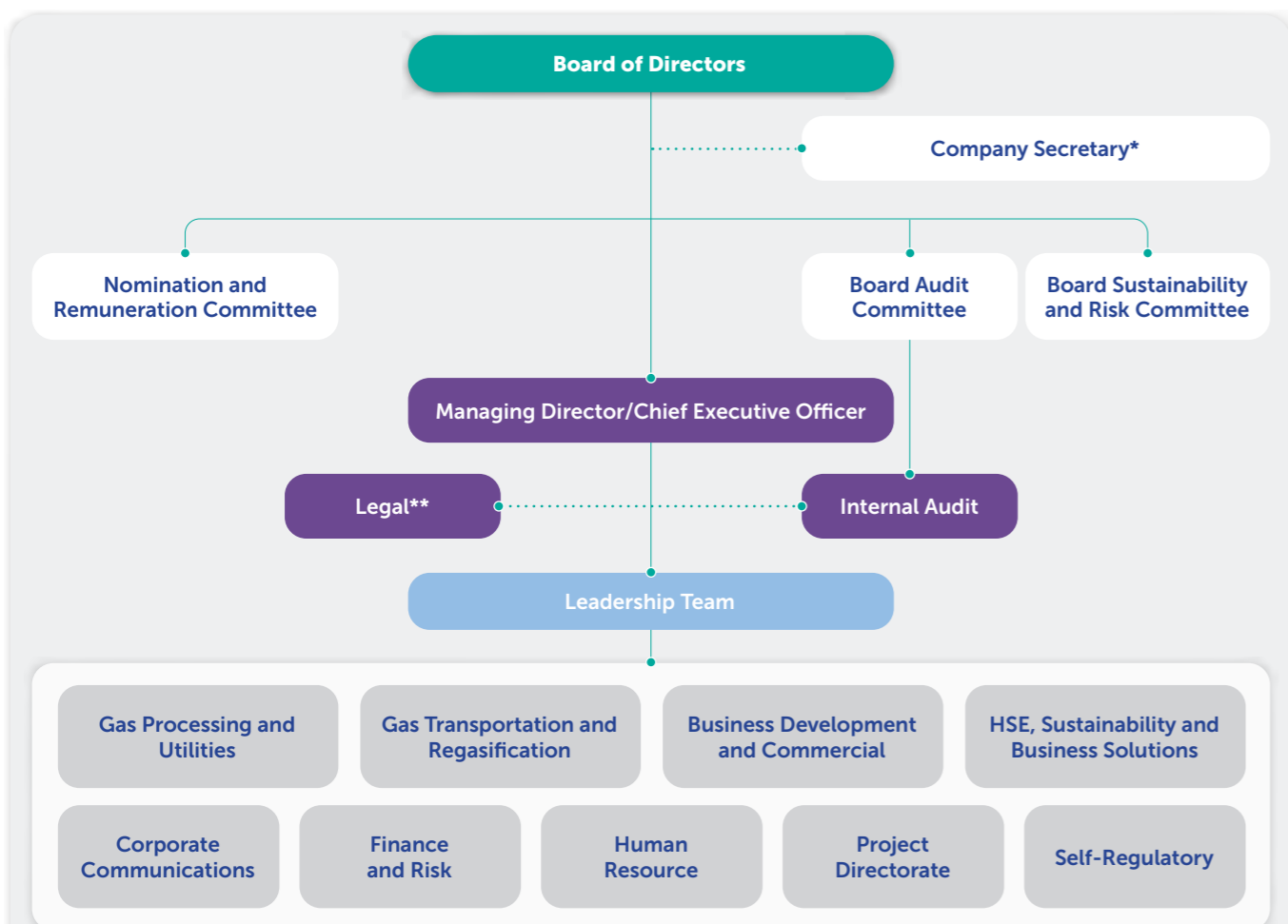


Organisation Structure

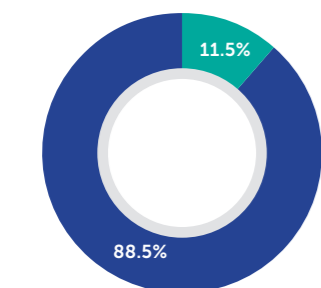
As at 27 February 2026



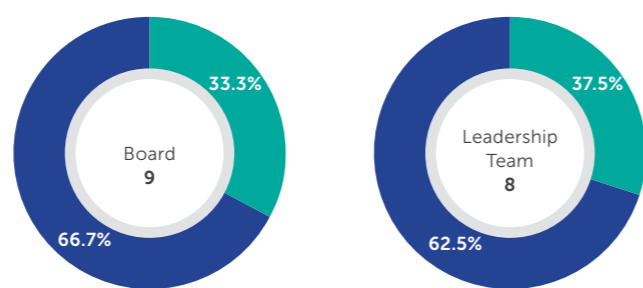
* Corporate Secretarial function is undertaken by Group Corporate Governance and Secretarial, PETRONAS
 ** Legal function is undertaken by Group Legal, PETRONAS

As at 31 December 2025

Workforce (Number of Employees/Gender Diversity)



Gender Diversity (Women Representation)



Nationality
100% Malaysian (1,829)

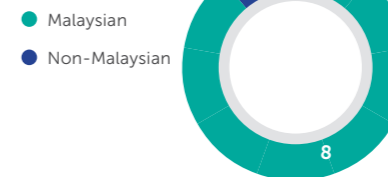
Board at a Glance

As at 27 February 2026

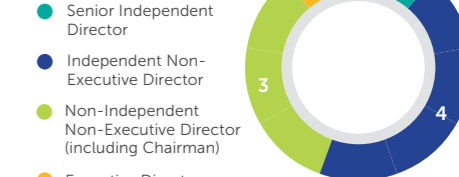
Board Diversity



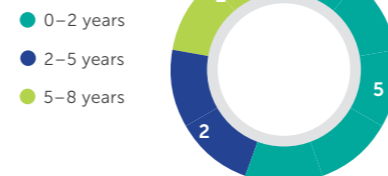
Nationality



Board Composition



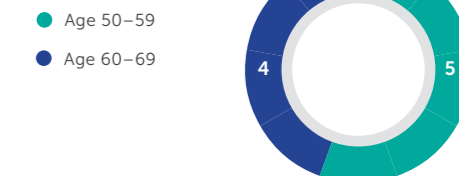
Tenure



Ethnicity



Age Group



Directors' Expertise and Industry Proficiency Assessment

| Skills Matrix: | | Datuk Adif Zulkifli | Abdul Aziz Othman | Farina Farikhullah Khan | Datuk Mark Victor Rozario | Sujit Singh Parhar s/o Sukhdev Singh | Lim Li Ping | Yusa' Hassan | Datuk Dr. Yatimah Sarjiman | Izwan Ismail | |
|----------------------|------------------------------------|---------------------|-------------------|-------------------------|---------------------------|--------------------------------------|-------------|--------------|----------------------------|--------------|--|
| FA | Finance/Audit | | ✓ | ✓ | ✓ | | | ✓ | ✓ | ✓ | |
| LR | Legal/Regulatory | | | ✓ | | | | | | | |
| EC | Economics | ✓ | ✓ | ✓ | ✓ | ✓ | | | | ✓ | |
| ET | Engineering/Technical | ✓ | ✓ | | | ✓ | ✓ | ✓ | | | |
| CM | Commercial/Marketing | ✓ | ✓ | | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | |
| OP | Operations | | ✓ | | ✓ | ✓ | ✓ | ✓ | | | |
| CP | Corporate Planning and Development | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | | ✓ | |
| HR | Human Resource | ✓ | ✓ | ✓ | | | | ✓ | ✓ | ✓ | |
| ICT | ICT | | | | ✓ | | | | ✓ | ✓ | |
| EN | Entrepreneurial | | | | ✓ | ✓ | | | | | |
| INV | Investment | ✓ | | ✓ | | ✓ | | ✓ | | ✓ | |
| SUS | Sustainability | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | | |
| Industry Experience: | | | | | | | | | | | |
| O | Oil and Gas | ✓ | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | ✓ | |
| B | Banking and Finance | | | ✓ | ✓ | | | | ✓ | ✓ | |
| R | Regional/International | ✓ | ✓ | ✓ | ✓ | ✓ | | ✓ | | ✓ | |
| P | Power | | ✓ | | ✓ | ✓ | | | ✓ | | |
| S | Shipping and Logistics | ✓ | | | | | | | ✓ | ✓ | |
| PS | Public Sector | | | | | | | | ✓ | | |

Profile of the Board of Directors

As at 27 February 2026

Datuk Adif Zulkifli

Chairman, Non-Independent Non-Executive Director

Malaysian | 55 Years Old | Male

Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
20 August 2024

Length of Service
1 year 6 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Bachelor of Science in Petroleum Engineering, The Colorado School of Mines
- Master of Business Administration, Kellogg School of Management, Northwestern University, Illinois, United States of America

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad

Other public company:

- MISC Berhad

Present Appointments

- Executive Vice President & Chief Executive Officer, Gas & Maritime Business, PETRONAS
- Member, PETRONAS Executive Leadership Team
- Board Member of various companies in PETRONAS

Past Experiences

- Executive Vice President & Chief Executive Officer of Upstream Business, PETRONAS
- Executive Vice President & Chief Executive Officer of Gas and New Energy Business, PETRONAS
- Senior Vice President of Development and Production Upstream Business, PETRONAS
- Senior Vice President of Corporate Strategy, PETRONAS
- Chairman, The Society of Petroleum Engineers (SPE) Asia Pacific Regional Advisory Council
- Member, The International Advisory Committee for Offshore Technology Conference Asia (OTCA)
- Vice Chair, E&P Working Committee for the International Gas Union

Abdul Aziz Othman

Managing Director/Chief Executive Officer

Malaysian | 60 Years Old | Male

Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
1 January 2021

Length of Service
5 years 2 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Senior Executive Programme, London Business School
- INSEAD Programme, INSEAD Business School
- Bachelor of Science in Mechanical Engineering, George Washington University, United States of America

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad

Other public company:

- Nil

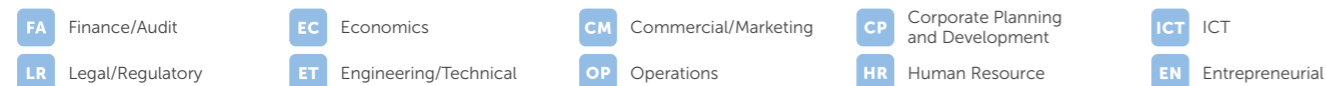
Present Appointments

- Board Member of various companies in PETRONAS
- President, Malaysian Gas Association
- Regional Coordinator South & Southeast Asia, International Gas Union
- Member Executive Committee & Member Audit Committee, International Gas Union
- Malaysia Advisor Board, ASEAN Innovation Business Platform

Past Experiences

- Chief Marketing Officer, PETRONAS LNG Limited
- Vice President, Strategy and New Ventures, PETRONAS Energy Canada Limited
- Head, Strategic Planning and Ventures, PETRONAS Chemicals Group Berhad
- Chief Executive Officer, Vinyl Chloride Malaysia Sdn. Bhd.
- General Manager, Centralised Utilities Facilities (CUF), PETRONAS Gas Berhad
- Head, Strategy & Business Planning, PETRONAS
- Manager, Corporate Issues, Business Planning & Development, PETRONAS

Skills Matrix:



Industry Experience:



Profile of the Board of Directors

As at 27 February 2026

Farina Farikhullah Khan

Senior Independent Non-Executive Director

Malaysian | 54 Years Old | Female



Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
1 September 2018

Length of Service
7 years 6 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Advanced Management Programme, Harvard Business School, United States of America
- Fellow of Chartered Accountants Australia & New Zealand
- Bachelor of Commerce (Accounting), University of New South Wales, Australia

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad
- KLCC Property Holdings Berhad
- Lianson Fleet Group Berhad (formerly known as Icon Offshore Berhad)

Other public company:

- Nil

Foreign listed company:

- EnQuest PLC

Present Appointments

- Chairman, Board Audit Committee of PETRONAS Gas Berhad
- Chairman, Independent Taskforce, PETRONAS Gas Berhad
- Member, Nomination and Remuneration Committee of PETRONAS Gas Berhad

- Member, Board Sustainability and Risk Committee of PETRONAS Gas Berhad
- Chairman, Board Audit Committee of KLCC Property Holdings Berhad
- Member, Board Nomination and Remuneration Committee of KLCC Property Holdings Berhad and KLCC REIT Management Sdn. Bhd.
- Member, Risk Committee of KLCC Property Holdings Berhad
- Chairman, Audit and Risk Management Committee of Lianson Fleet Group Berhad (formerly known as Icon Offshore Berhad)
- Board Member, KLCC REIT Management Sdn. Bhd.
- Senior Independent Director, EnQuest PLC
- Member, Remuneration and Social Responsibility Committee of EnQuest PLC
- Chairman, Audit Committee of EnQuest PLC
- Member, YAPEIM Holdings Sdn. Bhd.

Past Experiences

- Chairman, AmBank Islamic Berhad
- Member, Group Nomination and Remuneration Committee of AMMB Holdings Berhad
- Member, Audit and Examination Committee of AMMB Holdings Berhad
- Board Member, Progress Energy Canada Ltd
- Chief Financial Officer, PETRONAS Chemicals Group Berhad
- Chief Financial Officer, PETRONAS Exploration & Production Business
- Chief Financial Officer, PETRONAS Carigali Group of Companies
- Senior Manager, Corporate Planning & Development Division, PETRONAS
- Senior Associate, Business Services, Coopers & Lybrand, Australia

Datuk Mark Victor Rozario

Independent Non-Executive Director

Malaysian | 61 Years Old | Male



Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
1 June 2021

Length of Service
4 years 9 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Senior Management Programme/Business, Harvard Business School
- Chartered Accountant, Institute of Chartered Accountants in England and Wales, FCA
- Bachelor of Science, London School of Economics (LSE)

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad
- Tropicana Corporation Berhad

Other public company:

- Citibank Berhad
- QBE Insurance (Malaysia) Berhad

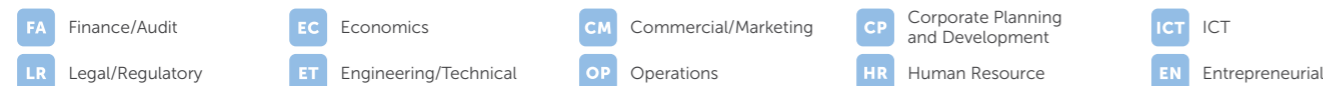
Present Appointments

- Chairman, Nomination and Remuneration Committee of PETRONAS Gas Berhad
- Member, Board Sustainability and Risk Committee of PETRONAS Gas Berhad
- Member, Board Audit Committee of PETRONAS Gas Berhad
- Board Member, Pintar Projek Sdn. Bhd.
- Member, Board Audit Committee of Pintar Projek Sdn. Bhd.

Past Experiences

- Chief Executive Officer, Advanta Berhad
- Chief Executive Officer, General Electric (Malaysia)
- Chief Executive Officer & Member of Governance Council, Agensi Inovasi Malaysia (AIM)/National Innovation Agency of Malaysia
- Director, Bond Pricing Agency Malaysia Sdn. Bhd.
- Group Managing Director, Country Heights Holdings Berhad
- Executive Director, Sunway Holdings Incorporated Berhad (now known as Sunway Berhad)
- Group Chief Financial Officer, Sunway Group
- Controller, East Asia at Schlumberger Limited
- Manager, KPMG Peat Marwick (United Kingdom)

Skills Matrix:



Industry Experience:



Profile of the Board of Directors

As at 27 February 2026

Sujit Singh Parhar s/o Sukhdev Singh

Independent Non-Executive Director

Singaporean | 55 Years Old | Male



Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
15 July 2021

Length of Service
4 years 7 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Postgraduate Certificate in Business Administration, University of Leicester, United Kingdom
- Bachelor of Engineering (Civil & Structural Engineering), Nanyang Technological University (N.T.U.), Singapore

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad

Other public company:

- Nil

Present Appointments

- Chairman, Board Sustainability and Risk Committee of PETRONAS Gas Berhad
- Member, Nomination and Remuneration Committee of PETRONAS Gas Berhad
- Member, Independent Taskforce, PETRONAS Gas Berhad

Past Experiences

- Member, Board Audit Committee of PETRONAS Gas Berhad
- Director/Senior Advisor, Mubadala Investment Company, Abu Dhabi, United Arab Emirates
- Executive Director, Global Capital & Development Sdn. Bhd.
- Chief Executive Officer, Global Capital & Development Pte Ltd, Singapore
- Advisor, Global Capital & Development Pte Ltd, Singapore
- Advisor, National Central Cooling Company (Tabreed) Abu Dhabi, United Arab Emirates
- Chief Executive Officer, National Central Cooling Company (Tabreed) Abu Dhabi, United Arab Emirates
- Senior Vice President, Mubadala Investment Company, Abu Dhabi, United Arab Emirates
- Senior Vice President, SembCorp Industries Singapore/ MENA
- Manager, Keppel FELS ENERGY Pte Ltd, Singapore
- Civil Engineer, S.K Pui Chartered Consulting Engineers, Singapore

Lim Li Ping

Non-Independent Non-Executive Director

Malaysian | 52 Years Old | Female



Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
24 April 2025

Length of Service
10 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Bachelor of Chemical Engineering, University of Adelaide
- Master of Business Administration, Massachusetts Institute of Technology, United States of America

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad

Other public company:

- Nil

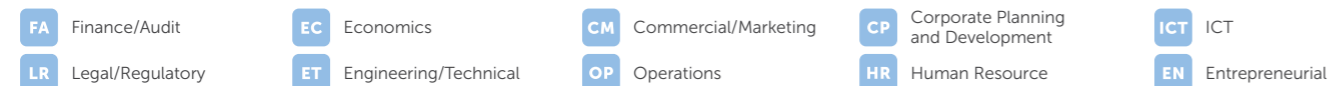
Present Appointments

- Head, Special Project, PETRONAS Chemicals Group Berhad
- Board Member of various companies in PETRONAS

Past Experiences

- Senior General Manager, Corporate Strategic Planning, Corporate Strategy, PETRONAS
- General Manager, Commercial Malaysia, PETRONAS Carigali
- General Manager, Strategy Planning & Portfolio Management, Corporate Strategy, PETRONAS
- Senior Manager, Strategy Development, Petroleum Management Unit, PETRONAS
- Manager, Strategy Development, Petrochemical Business

Skills Matrix:



Industry Experience:



Profile of the Board of Directors

As at 27 February 2026

Yusa' Hassan

Independent Non-Executive Director

Malaysian | 62 Years Old | Male



Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
10 June 2025

Length of Service
8 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Bachelor of Science in Mechanical Engineering, West Virginia University
- INSEAD Programme, INSEAD Business School

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad

Other public company:

- Nil

Present Appointments

- Member, Board Sustainability and Risk Committee of PETRONAS Gas Berhad
- Member, Board Audit Committee of PETRONAS Gas Berhad
- Member, Independent Taskforce, PETRONAS Gas Berhad

Past Experiences

- Managing Director/Chief Executive Officer, Engen Limited, South Africa
- Managing Director/Chief Executive Officer, PETRONAS Gas Berhad
- Vice President, Gas & Power, PETRONAS
- Head of Fertilizer & Methanol, PETRONAS Chemicals Group Berhad
- Head, Olefin & Derivatives, PETRONAS Chemicals Group Berhad
- Managing Director/Chief Executive Officer, MTBE Sdn. Bhd. and Polypropylene Sdn. Bhd.
- Managing Director/Chief Executive Officer, PETRONAS Penapisan (T) Sdn. Bhd.
- General Manager Plant, PETRONAS Penapisan (T) Sdn. Bhd.
- Senior Manager Operation, Aromatics Complex, PETRONAS Penapisan (T) Sdn. Bhd.
- Engineering and Construction Manager, PETRONAS Ammonia Sdn. Bhd.
- Engineering Manager, Operation phase, PETRONAS Ammonia Sdn. Bhd.
- Engineering Manager in various disciplines, ASEAN Bintulu Fertilizer Sdn. Bhd.

Datuk Dr. Yatimah Sarjiman

Independent Non-Executive Director

Malaysian | 61 Years Old | Female



Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
24 April 2025

Length of Service
10 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Bachelor of Business Accounting Information System/Computer Information System, Idaho State University, United States of America
- Master of Business Administration in Accounting & Finance/International Business, Northrop University, United States of America
- Doctor of Philosophy Degree, Universiti Utara Malaysia

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad
- Kim Teck Cheong Berhad

Other public company:

- UEM Group Berhad

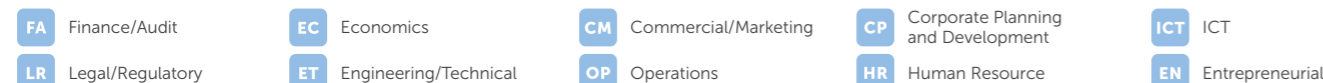
Present Appointments

- Member, Board Sustainability and Risk Committee of PETRONAS Gas Berhad
- Member, Board Audit Committee of PETRONAS Gas Berhad
- Board Member, Malaysian Industry-Government Group for High Technology (MIGHT)
- Board Member, Pr1ma Corporation Malaysia

Past Experiences

- Deputy Secretary General (Sectoral), Ministry of Economy
- Board Member, FGV Holdings Berhad
- Board Member, FELDA Berhad
- Board Member, FELCRA Berhad
- Board Member, Malaysia-Thailand Joint Authority (MTJA)
- Board Member, Agriculture Division, Economic Planning Unit (EPU) of the Prime Minister's Department
- Director General, Department of Women Development
- Deputy Secretary General, Prime Minister's Department

Skills Matrix:



Industry Experience:



Profile of the Board of Directors

As at 27 February 2026

Izwan Ismail

Non-Independent Non-Executive Director

Malaysian | 50 Years Old | Male

Number of Board Meetings Attended as at 31 December 2025



Date of Appointment
15 September 2025

Length of Service
5 months

Skills Matrix and Industry Experience



Academic/Professional Qualifications

- Master of Business Administration, Harvard Business School, Boston, United States of America
- Fellow of Chartered Accountants Australia and New Zealand
- Member of the Malaysian Institute of Certified Public Accountants
- Bachelor of Commerce with a double major in Accounting and Information Systems, University of New South Wales, Sydney, Australia

Present Directorships

Listed issuer:

- PETRONAS Gas Berhad

Other public company:

- Nil

Present Appointments

- Vice President of Group Technology & Commercialisation, PETRONAS
- Board member of various companies in PETRONAS

Past Experiences

- President & Chief Executive Officer, PETRONAS Canada Energy Limited and Country Chairman, PETRONAS in Canada
- Senior General Manager and Executive Assistant to the President & Group Chief Executive Officer, PETRONAS
- Head, Corporate Finance, PETRONAS
- Senior Vice President of Finance and Group Vice President, Corporate Planning & Development, AET
- Senior Manager, Group Accounts and Group Treasury, MISC Berhad
- Audit Senior, Arthur Andersen

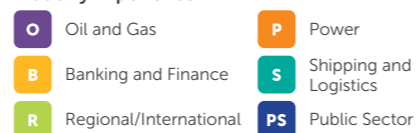
Additional Information on the Board of Directors

- None of the Directors has any family relationship with any Director and/or Major Shareholder of PGB
- None of the Directors has any conviction for any offences within the past five years, other than traffic offences, if any
- None of the Directors has any penalty or public sanction by the relevant regulatory bodies during the financial year ended 31 December 2025
- None of the Directors has more than five directorships in listed issuers
- Save as disclosed below, none of the Directors has any conflict of interest or potential conflict of interest, including interest in any competing business with PGB and its subsidiaries:
 - Petroliam Nasional Berhad (PETRONAS) is a major shareholder of PGB. Due to the nature of business of PGB, there are potential transactions with other entities within the PETRONAS Group, of which situations of conflict of interest could arise for the following Directors in their various capacities:
 - Datuk Adif Zulkifli, Lim Li Ping and Izwan Ismail are employees of PETRONAS as stated in their respective profiles under "Present Appointments".
 - Abdul Aziz Othman is an employee of PETRONAS and has been seconded to PGB as the Managing Director/Chief Executive Officer.

Skills Matrix:



Industry Experience:



Company Secretaries

As at 27 February 2026



Azira Marini Ab Rahim

Company Secretary

Malaysian | 47 Years Old | Female

Academic/Professional Qualifications

- Degree in Corporate Administration (Company Secretarial Practices), MARA University of Technology, Malaysia
- Degree in Legal Studies, MARA University of Technology, Malaysia
- Licensed Company Secretary by Companies Commission of Malaysia

Mek Yam @ Mariam Hassan

Company Secretary

Malaysian | 52 Years Old | Female

Academic/Professional Qualifications

- Chartered Company Secretary, Institute of Chartered Secretaries and Administrators, United Kingdom
- Fellow of Malaysian Institute of Chartered Secretaries and Administrators

Profile of Leadership Team

As at 27 February 2026



Abdul Aziz Othman

Managing Director/Chief Executive Officer

Malaysian | 60 Years Old | Male
Length of Service : 5 Years 2 Months

Date of Appointment

- January 2021

Responsibilities

- Overall management and operations of the business, organisational effectiveness and the implementation of the Group's strategies and policies

Academic/Professional Qualifications

- Senior Executive Programme, London Business School
- INSEAD Programme, INSEAD Business School
- Bachelor of Science in Mechanical Engineering, George Washington University, United States of America

Present Appointments

- Board Member of various companies in PETRONAS
- President, Malaysian Gas Association
- Regional Coordinator South & Southeast Asia, International Gas Union
- Member Executive Committee & Member Audit Committee, International Gas Union
- Malaysia Advisor Board, ASEAN Innovation Business Platform

Past Experiences

- Chief Marketing Officer, PETRONAS LNG Limited
- Vice President, Strategy and New Ventures, PETRONAS Energy Canada Limited
- Head, Strategic Planning and Ventures, PETRONAS Chemicals Group Berhad
- Chief Executive Officer, Vinyl Chloride Malaysia Sdn. Bhd.
- General Manager, Centralised Utilities Facilities (CUF), PETRONAS Gas Berhad
- Head, Strategy & Business Planning, PETRONAS
- Manager, Corporate Issues, Business Planning & Development, PETRONAS



Shahrul Izan Bakti A Aziz

Chief Operating Officer, Gas Processing and Utilities

Malaysian | 49 Years Old | Male
Length of Service : 2 Years

Date of Appointment

- December 2023

Responsibilities

- Overall management and operations of Gas Processing and Utilities in achieving business operation sustainability and long-term growth

Academic/Professional Qualifications

- Bachelor of Engineering (Chemical Engineer), University of Surrey, United Kingdom
- Senior Management Programme by Duke Corporate Education, Duke University, United States of America

Present Appointments

- Chief Executive Officer, PETRONAS Research Sdn. Bhd.
- Senior General Manager, Technology Research, PETRONAS
- Board Member, PG Energia Sdn. Bhd.
- Chief Executive Officer/Board Member, PG Utilities East Sdn. Bhd.
- Chief Executive Officer/Board Member, PG Gas Processing Sdn. Bhd.
- Board Member, Regas Terminal (Sg.Udang) Sdn Bhd
- Board Member, CEFS Response

Past Experiences

- Chief Operating Officer, Gas Processing and Utilities (formerly Senior General Manager, Gas Processing and Utilities)
- General Manager, Gas Processing Kertih, PETRONAS Gas Berhad
- General Manager, Utilities, PETRONAS Gas Berhad
- Head, Operation Excellence Management System, PETRONAS Refinery and Petrochemical Corporation Sdn. Bhd.
- Head, Conversion & Sulphur Complex, RAPID Project, Pengerang
- Head, Process Engineering, Group Technical Solutions
- Manager, Refinery Shift, PETRONAS Penapisan (Melaka) Sdn. Bhd.
- Manager, OPI, PETRONAS Penapisan (Melaka) Sdn. Bhd.

Note:

Shahrul Izan Bakti A Aziz served as the Chief Operating Officer, Gas Processing and Utilities (formerly Senior General Manager, Gas Processing and Utilities) until 30 November 2025. Subsequent to this, Mohd Zainuddin Yahaya assumed the role of Acting Chief Operating Officer, Gas Processing and Utilities effective 1 December 2025.



Azrul Roshazli Abdul Rahman

Chief Operating Officer, Gas Transportation and Regasification

Malaysian | 48 Years Old | Male
Length of Service : 1 Month

Date of Appointment

- February 2026

Responsibilities

- Overall management and operations of Gas Transportation and Regasification facilities by ensuring safe, reliable and efficient pipeline network and regasification operations

Academic/Professional Qualifications

- M.Eng (Hons) in Mechanical Engineering, Imperial College London, United Kingdom

Present Appointments

- Chief Executive Officer, Regas Terminal (Sg Udang) Sdn. Bhd.
- Chief Executive Officer, PG Transco Sdn. Bhd.
- Board Member, PETRONAS Floating LNG 1 (L) Ltd
- Board Member, PETRONAS Floating LNG 2 (L) Ltd
- Board Member, PFLNG 3 Sdn. Bhd.

Past Experiences

- Senior General Manager, PFLNG 3 Sdn. Bhd.
- Senior General Manager, PETRONAS Floating LNG 1 (L) Ltd and PETRONAS Floating LNG 2 (L) Ltd
- General Manager, Engineering, PETRONAS Floating LNG 1 (L) Ltd
- Head, Technical Assurance, PETRONAS Canada LNG Ltd
- Senior Manager, Technical Services, PETRONAS Floating LNG 1 (L) Ltd

Profile of Leadership Team

As at 27 February 2026



Shahrul Azham Sukaiman

Chief Financial Officer

Malaysian | 46 Years Old | Male
Length of Service : 3 Years 8 Months

Date of Appointment

- July 2022

Responsibilities

- Overall Group's financial and fiscal aspects, as well as risk management and investor relations

Academic/Professional Qualifications

- Bachelor of Accounting (Hons), International Islamic University Malaysia (IIUM)
- Fellow, Association of Chartered Certified Accountants (ACCA)

Present Appointments

- Board Member, Regas Terminal (Sg Udang) Sdn. Bhd.
- Board Member, Pengerang LNG (Two) Sdn. Bhd.
- Board Member, Kimanis Power Sdn. Bhd.
- Board Member, Kimanis O&M Sdn. Bhd.
- Board Member, Pengerang Gas Solutions Sdn. Bhd.
- Board Member, Industrial Gases Solutions Sdn. Bhd.
- Board Member, Sipitang Utilities Sdn. Bhd.
- Board Member, PG Cold Energy 1 Sdn. Bhd. (formerly known as Regas Terminal (Pengerang) Sdn. Bhd.)
- Board Member, Kimanis Power (Dua) Sdn. Bhd.
- Board Member, Rancho Power Sdn. Bhd.
- Board Member, PG LinkaranFibre Sdn. Bhd.
- Chief Executive Officer, PG Energia Sdn. Bhd.

Past Experiences

- General Manager, Finance Group & Corporate, PETRONAS
- Head of Finance, PT PETRONAS Niaga Indonesia
- Senior Manager, Financial Services and Treasury, PETRONAS Gas Berhad
- Senior Manager, Group Accounts and Performance, PETRONAS Chemicals Group Berhad
- Manager, Management Accounting - Group & Performance, PETRONAS Chemicals Group Berhad
- Manager, Gas & Power, President's Office PETRONAS



Wan Khairul Nizam Wan Kassim

General Manager, Business Development and Commercial

Malaysian | 45 Years Old | Male
Length of Service : 1 Year 9 Months

Date of Appointment

- June 2024

Responsibilities

- Overall PGB's strategic direction in delivering business growth and commercial matters

Academic/Professional Qualifications

- Bachelor of Chemical Engineering, Universiti Teknologi Malaysia
- General Management Programme, Wharton School

Present Appointments

- Managing Director/Chief Executive Officer, Pengerang LNG (Two) Sdn. Bhd.
- Board Member, Industrial Gases Solutions Sdn. Bhd.
- Board Member, Sipitang Utilities Sdn. Bhd.
- Board Member, PG Cold Energy 1 Sdn. Bhd. (formerly known as Regas Terminal (Pengerang) Sdn. Bhd.)
- Board Member, PRPC Utilities and Facilities Sdn. Bhd.
- Board Member, Pengerang Power Sdn. Bhd.
- Board Member, Pengerang Water Sdn. Bhd.
- Board Member, PG LinkaranFibre Sdn. Bhd.

Past Experiences

- Deputy CEO, Egyptian LNG
- Head, Marketing, PETRONAS Energy & Gas Trading Sdn. Bhd.
- Head, Utilities, PETRONAS Gas Berhad
- Head, Commercial New Venture, PETRONAS Gas Berhad
- Manager, Process Technology, PETRONAS Gas Berhad
- Manager, LNG Train 9 Project, PETRONAS
- Manager, Process Engineer, PETRONAS Gas Berhad



Rosni Hamid

Chief Human Resource Officer

Malaysian | 50 Years Old | Female
Length of Service : 4 Years 4 months

Date of Appointment

- November 2021

Responsibilities

- Overall talent management and HR strategic partner supporting business leaders

Academic/Professional Qualifications

- Bachelor of Business Admin (Honour), Universiti Utara Malaysia

Present Appointments

- General Manager, Human Resource Management, Gas and Power, PETRONAS

Past Experiences

- Head, Remuneration & Talent Services, Global HR Services, PETRONAS
- Senior Manager in various sections within HR Centralised Services, PETRONAS, which includes Benefits Management, Service Management & Strategic Planning & Business Solutions
- Manager, Vendor Management, HR Centralised Services, PETRONAS
- Team Leader of HR ICT Project, HR Division, PETRONAS
- Manager, Top Talent Development, HR Division, PETRONAS
- Manager, People Planning & Management, PETRONAS Methanol Labuan



Jamadil Khairiah Mohamad

General Counsel, Legal Gas and Power

Malaysian | 49 Years Old | Female
Length of Service : 3 years

Date of Appointment

- March 2023

Responsibilities

- Overall management of legal affairs of PGB Group

Academic/Professional Qualifications

- Bachelor of Laws, University of Sheffield, England, United Kingdom

Present Appointments

- Nil

Past Experience

- Senior Manager, SLC (ME & Central Asia), PETRONAS
- Senior Manager, SLC (PMA/JDA), PETRONAS
- Senior Manager, SLC (SK Oil), PETRONAS
- Senior Legal Counsel (Spec. Proj./Business Vent.), PETRONAS Gas Berhad
- Legal Counsel, PETRONAS Gas Berhad
- Legal Counsel, Human Resources, PETRONAS
- Head, Legal Counsel, PETRONAS
- Manager, Legal Counsel – Nitro & Ind/Special Chem, PETRONAS
- Manager, Legal Counsel – Olefins & Polymers, PETRONAS

Profile of Leadership Team

As at 27 February 2026



Mohd Azli Husin

General Manager, Self-Regulatory

Malaysian | 48 Years Old | Male
Length of Service : 4 Years 5 Months

Date of Appointment

- October 2021

Responsibilities

- Overall management of self-regulatory and statutory compliance of PGB

Academic/Professional Qualifications

- Master of Science in Industrial & Technology Management, Universiti Kebangsaan Malaysia
- Bachelor of Engineering (Hons) in Mechanical Engineering, Universiti Teknologi PETRONAS

Present Appointments

- Nil

Past Experiences

- Senior Manager, Regasification Terminal, Regas Terminal (Sungai Udang) Sdn. Bhd.
- Senior Manager, Southern Operation, PETRONAS Gas Berhad
- Senior Manager, Technical Services, Gas Transportation & Regasification, PETRONAS Gas Berhad
- Manager, Bintulu Regional Operation, PETRONAS Gas Berhad
- Manager, Mechanical, Operation Engineering Department, PETRONAS Gas Berhad



Florence Oh Yeok Kim

Senior Manager, Corporate Communications

Malaysian | 51 Years Old | Female
Length of Service : 4 Years 6 months

Date of Appointment

- September 2021

Responsibilities

- Overall corporate communications and stakeholder management

Academic/Professional Qualifications

- Bachelor of Arts (Communication - Advertising), Charles Sturt University, Australia

Present Appointments

- Nil

Past Experiences

- Head, Research, Group Strategic Communications, PETRONAS
- Manager, Planning & Research, Corporate & Marketing Communication, PETRONAS Dagangan Berhad
- Head, Advertising & Promotions, Corporate & Marketing Communication, PETRONAS Dagangan Berhad
- Manager, Communication Management, Brand Department, PETRONAS Dagangan Berhad
- Brand Marketing Specialist, Chevron Malaysia Limited

Additional Information on the Leadership Team

None of the Leadership Team members have any family relationship with any director and/or major shareholder of PGB, nor any conflict of interest with the PGB Group including any interest in any competing business with PGB or its subsidiaries. They have not been convicted for any offence within the past five years, other than traffic offences, if any, nor had any public sanctions or penalty imposed by any regulatory body during the financial year.

Chairman's Statement On Corporate Governance



Dear Shareholders,

Sound governance defines the credibility, stability and long-term performance of PETRONAS Gas Berhad (PGB or the Group). It shapes strategic judgement, frames risk oversight and establishes clear lines of accountability across the organisation. Building on this foundation, this Corporate Governance Overview Statement sets out the framework, practices and priorities that guided the Board's work for the financial year ended 31 December 2025, demonstrating how governance supports sustainable value creation.

PGB's governance practices are aligned with the Malaysian Code on Corporate Governance 2021 (MCCG 2021), the Bursa Malaysia Corporate Governance Guide (4th Edition) and the Companies Act 2016 (CA 2016). These frameworks inform Board deliberations, shape internal policies and structure oversight processes across the Group. As at the date of this Statement, the Company complies with all provisions of MCCG 2021, save for Practices 8.2 and 13.3. The rationale for these departures is explained in the Corporate Governance Report 2025, available at www.petronas.com/pgb.

Board Focus During the Year

Within this governance framework, the Board's agenda in 2025 encompassed business strategy, financial performance, enterprise risk management, sustainability oversight and governance enhancements, as elaborated in the Key Focus Areas of this Statement. These deliberations took place against a complex operating landscape that required careful assessment and coordinated action.

Particular attention was directed to the Putra Heights fire incident. The Board addressed the matter with urgency and diligence, focusing on preventive measures, operational continuity, reputational management and appropriate care for affected residents. To reinforce oversight, an Independent Taskforce comprising three Independent Non-Executive Directors was established. Reporting directly to the Board, the Taskforce provided oversight and strategic guidance on response measures, stakeholder engagement and follow-up actions, ensuring that insights from the review were translated into governance and operational enhancements.

Board Performance

Effective oversight depends on a Board that operates with clarity of roles, breadth of expertise and a culture of constructive challenge. In line with this, the Board Effectiveness Evaluation (BEE 2025) was conducted during the year by an independent consultant. The evaluation assessed the performance of the Board as a whole, its Committees and individual Directors.

The findings affirmed the Board's strong effectiveness, balanced composition and constructive engagement with Management, while reinforcing its commitment to continuous improvement and high standards of governance.

Sustaining an Effective and Capable Board

During the year, the Board undertook a review of the Directors' Remuneration Framework and remuneration package to ensure it remains competitive, relevant and aligned with the Company's evolving needs. The review was guided by the Company's financial capacity, prevailing market benchmarks and the importance of attracting and retaining Directors with the requisite skills, experience and sound judgement. In determining appropriate remuneration outcomes, due regard was also given to the scope of fiduciary duties and responsibilities assumed by Directors, particularly in light of the scale, complexity and strategic demands of the Group's operations.

Sustainability Oversight

Environmental, Social and Governance considerations are embedded within the Group's strategic planning and risk management processes. The Board assumes overall responsibility for oversight of these matters, ensuring that sustainability factors are integrated into corporate objectives and operational decisions.

Regular updates on sustainability priorities, targets and performance were presented for deliberation at the Board. These discussions enabled evaluation of resource allocation, regulatory developments and long-term business implications. Environmental and social factors are assessed alongside financial and operational considerations in significant decisions, supporting balanced and informed judgement.

The Board Sustainability and Risk Committee (BSRC) provides focused oversight in this area. Working closely with Senior Management, the BSRC monitors sustainability initiatives, reviews risk exposures and tracks progress against established objectives. This clear delineation of responsibilities enhances accountability and facilitates timely responses to emerging developments.

Sustaining Momentum

During the year, the Board experienced changes in its composition as Datuk Yeow Kian Chai, Cik Marina Md Taib and Puan Hasliza Othman stepped down from their roles. On behalf of the Board, I record our sincere appreciation for their service and valued contributions, which have supported the Group's growth and strengthened its governance over the years. Board renewal is an important element of effective oversight, ensuring that the Group continues to benefit from the appropriate balance of experience, independence and perspective.

As PGB moves into the year ahead, the Board's focus is centred on advancing the Group's governance framework in line with regulatory expectations and recognised best practices. We will continue to enhance risk management oversight and integrate sustainability considerations into our strategic deliberations, reinforcing disciplined and balanced decision-making at every level of the organisation.

With a solid foundation in place, PGB is well-positioned to navigate emerging challenges while pursuing opportunities aligned with our strategic priorities. The Board will continue to exercise prudent stewardship, uphold high standards of governance and maintain financial and operational discipline to deliver sustainable outcomes for the long term.

Guided by clear priorities and a disciplined approach, we are confident in the Group's ability to adapt, compete and grow responsibly. On behalf of the Board, I thank you for your continued confidence and partnership as we shape the next chapter of PGB's journey.

DATUK ADIF ZULKIFLI
 Chairman
 PETRONAS Gas Berhad

Corporate Governance Overview Statement

The Board of Directors of PETRONAS Gas Berhad (PGB or the Group) is pleased to present the Corporate Governance (CG) Overview Statement for the financial year ended 31 December 2025.

This statement outlines how the Group has applied the principles and best practices of sound governance as set out in the Main Market Listing Requirements (MMLR) of Bursa Malaysia Securities Berhad (Bursa Malaysia), the Companies Act 2016 (CA 2016), the Malaysian Code on Corporate Governance 2021 (MCCG 2021) and the Corporate Governance Guide (4th Edition) issued by Bursa Malaysia. In addition, the Group’s governance framework and practices are regularly benchmarked against the ASEAN Corporate Governance Scorecard and other relevant statutory and regulatory requirements to maintain alignment with evolving global standards.

▶ MMLR of Bursa Malaysia

▶ CA 2016

▶ MCCG 2021

▶ Corporate Governance Guide (4th Edition) issued by Bursa Malaysia

This statement should be read in conjunction with the detailed Corporate Governance Report 2025 (CG Report 2025), which is available on the Company’s website at www.petronas.com/pgb. Together, they describe how PGB has implemented and sustained practices that are consistent with the three key principles of the MCCG 2021:

Principle A

Board Leadership and Effectiveness

Principle B

Effective Audit and Risk Management

Principle C

Integrity in Corporate Reporting and Meaningful Relationship with Stakeholders

The Board recognises that strong corporate governance is fundamental to long-term success. It is therefore committed to upholding high standards of integrity, transparency and accountability in all aspects of decision-making and business conduct. Through disciplined governance and ethical leadership, PGB seeks to safeguard stakeholder confidence and deliver sustainable economic value over the long term.

Principle A: Board Leadership and Effectiveness Governance Structure

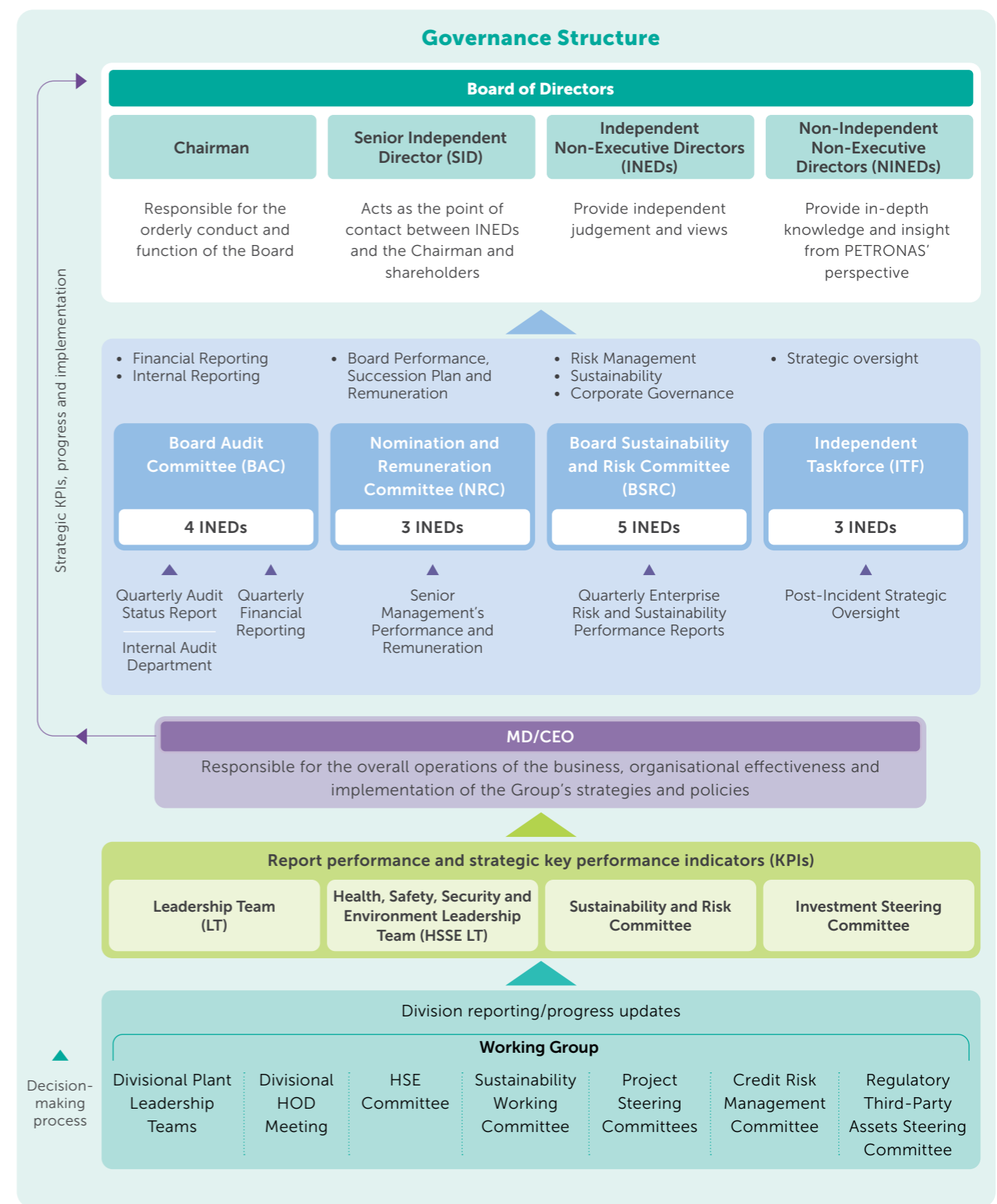
The Board assumes ultimate responsibility for the overall stewardship of the Group, ensuring that its strategy and performance are guided by principles of good governance. It promotes a culture of openness and accountability in the boardroom and across the organisation, fostering trust among shareholders, employees and other stakeholders.

PGB’s governance structure is designed to integrate the Group’s sustainability and growth objectives with sound risk management and internal control practices. While operational autonomy is accorded to the various subsidiaries and business units, appropriate checks and balances are in place to ensure consistency with the Group’s values and strategic direction.

Within a clearly defined governance framework, the Board delegates specific functions to its Board Committees and Management Committees to enhance effectiveness and oversight, while retaining overall accountability for the Group’s performance and conduct. The respective roles and responsibilities of these committees are set out in their Terms of Reference (TOR), which are reviewed periodically to reflect regulatory developments and governance best practices.

The effectiveness of the Board is supported by a clear division of responsibilities between the Chairman, Managing Director/Chief Executive Officer (MD/CEO) and the Board Committees, ensuring a balance between leadership, oversight and independent challenge in line with the MCCG 2021.

The following section provides an overview of the Group’s governance structure, including key Board Committees and Management Committees established to support the Board in discharging its fiduciary duties.



The TOR of the Board Committees are accessible to the public on the Company’s corporate website at www.petronas.com/pgb.

Corporate Governance Overview Statement

How the Board Operates

Our Board Charter

The Board operates under the provisions of a comprehensive Board Charter, which sets out its roles, responsibilities and governance framework. This charter serves as a primary reference point to guide the Board in discharging its oversight duties effectively, in line with applicable laws, regulations and best practice standards.

The Board Charter defines the respective responsibilities of the Board, Chairman and MD/CEO, and addresses key governance areas such as Board appointments, succession planning, the establishment of Board Committees, stakeholder engagement and risk management. By providing clear lines of authority and accountability, the Charter promotes effective decision-making and consistent governance across all levels of the organisation.

To maintain relevance and alignment with evolving regulatory developments, the Charter is subject to periodic review and refinement. Updates are made as necessary to reflect changes in laws, regulations and best governance practices. For transparency, the Board Charter and the TOR for key Board Committees are available on the Group's corporate website at www.petronas.com/pgb.

Board Leadership

The Board is responsible for the long-term success of the Group and ensures that its affairs are conducted responsibly, transparently and effectively. Each Director acts in good faith and in the best interests of the Company, acknowledging their collective and individual responsibilities to shareholders and stakeholders alike.

Through active oversight and strategic direction, the Board provides leadership to management, ensuring that the Group operates prudently, ethically and sustainably. The Board is satisfied that it has effectively discharged its responsibilities throughout the year under review within a robust governance framework.

In driving sustainable value creation, the Board is committed to embedding Environmental, Social and Governance (ESG) considerations into its decision-making processes. This integration ensures that the Group's strategies not only achieve financial objectives but also contribute positively to the wider community and environment.

Roles and Responsibilities of the Board

In fulfilling its fiduciary and leadership duties, the Board's principal roles encompass the following areas:

- 1 Policy Development and Governance**
 - Ensuring that appropriate corporate policies are established, adopted and periodically reviewed to respond to evolving business and regulatory environments
- 2 Accountability to Stakeholders**
 - Acting in the best interests of shareholders while considering the broader impact of corporate decisions on employees, customers, suppliers, local communities and other stakeholders in jurisdictions where PGB operates
- 3 Risk Management and Internal Control**
 - Reviewing and approving financial statements to ensure accuracy, transparency and integrity
 - Overseeing the management of principal risks and maintaining an effective internal control system consistent with applicable laws and industry standards
 - Ensuring a robust succession planning framework for the Board and Leadership Team to promote business continuity and organisational resilience
 - Overseeing the implementation of investor relations and shareholder communication programmes to strengthen engagement and transparency
- 4 Strategic Oversight**
 - Reviewing, approving and monitoring the Group's strategic and operational plans, encompassing financial performance targets, human capital development, risk management and governance of sustainability

These responsibilities are clearly articulated in the Board Charter, which provides a structured governance framework to ensure accountability, transparency and long-term value creation for the Group and its stakeholders.

Board Balance and Composition

The Board comprises nine members, consisting of one Executive Director, who serves as the MD/CEO, and eight Non-Executive Directors (NEDs). This composition provides an effective balance between executive leadership and independent oversight, enabling the Board to exercise sound judgement and uphold the highest standards of governance and accountability.

During the year, four new Directors were appointed: Datuk Dr Yatimah (replacing Datuk Yeow Kian Chai), Lim Li Ping (replacing Cik Marina Md Taib), Izwan Ismail (replacing Puan Hasliza Othman) and Yusa' Hassan.

As at the date of this report, the Board composition is as follows:



To promote balanced decision-making and safeguard shareholders' interests, the Board maintains a composition that emphasises independence. As at 31 December 2025, the INEDs represented 56 per cent of the Board, an improvement from 50 per cent in 2024. This enhanced level of independence reflects the Board's continued commitment to upholding strong governance practices and demonstrates full adherence to Practice 5.2 of the MCCG 2021, which advocates majority independent representation for large companies.

To safeguard the integrity and effectiveness of governance, the Board has instituted the following measures:

- SID:** A SID serves as a sounding board for the Chairman and acts as an intermediary for INEDs, ensuring that their views are effectively represented.
- Independent Board Committees:** All Board Committees comprise solely INEDs, reinforcing objective oversight and decision-making.
- Independent Leadership:** Each Board Committee is chaired by an INED to strengthen independent governance.
- Audit Oversight:** The BAC, made up entirely of INEDs, reviews all Related Party Transactions (RPTs) before they are submitted for Board approval. To preserve transparency and protect minority shareholders' interests, Directors with any interest in a transaction abstain from deliberation and voting on the matter.

Board appointments are based on individual merit, experience and expertise. Collectively, the Directors possess a diverse range of competencies and industry knowledge that enable them to provide effective oversight and strategic direction. The NRC plays a pivotal role in ensuring that the Board maintains an optimal mix of skills, experience, business acumen and diversity, including considerations of age, gender and background, to promote inclusive perspectives and informed decision-making.

NEDs bring independent thought and professional insight to Board discussions, challenging management constructively to ensure that decisions are well-considered and aligned with the long-term interests of shareholders and stakeholders.

In accordance with Paragraph 15.06 of the MMLR, no Director holds more than five directorships in listed issuers. Directors are also required to notify the Chairman prior to accepting any new external board appointments to ensure their time commitments remain appropriate and do not compromise their ability to discharge their responsibilities effectively. The Board also confirms that no Director has appointed an alternate.

PG The profiles of each Director, including their qualifications, experiences and directorships, are presented on pages 80 to 88 of this Integrated Report.

Corporate Governance Overview Statement

Separate Roles of the Chairman, Managing Director/Chief Executive Director and Senior Independent Director

The roles of the Chairman and the MD/CEO are clearly defined and separated to preserve a balance of authority and accountability at the top of the organisation. This distinction ensures that no single individual holds unfettered decision-making power, thereby promoting effective governance and sound oversight.

The **Chairman** is primarily responsible for leading the Board and ensuring its effectiveness in all aspects of its role. This includes promoting a culture of open dialogue, encouraging constructive debate and ensuring that decisions are taken in the best interests of shareholders and stakeholders. The Chairman also facilitates effective communication between the Board and management, ensuring that the Board receives timely, accurate and clear information to support well-informed decisions.

The **MD/CEO**, on the other hand, is accountable for the overall management and performance of the Group. He is responsible for executing the strategic direction approved by the Board, managing day-to-day operations and ensuring that the organisation operates efficiently, responsibly and sustainably. The MD/CEO leads the LT, which oversees the Group's divisions and functions to ensure the effective delivery of strategic objectives and operational excellence.

Given the Group's close integration with PETRONAS, the Chairmanship is held by a Non-Independent Non-Executive Director, reinforcing strategic alignment with the wider PETRONAS Group's long-term objectives. This arrangement recognises the differing expectations and stakeholder engagements associated with the roles of Chairman and MD/CEO, while ensuring that the Board retains independence and robust oversight through its composition and committee structure.

The **SID** serves as an additional point of balance within the governance framework. Acting as a conduit between the Chairman and the Independent Directors, the SID provides independent counsel to the Chairman and ensures that the perspectives of the Independent Directors are fully considered. The SID is also available to shareholders as an alternative channel of communication, should the need arise.

Together, this tripartite leadership structure promotes clarity in responsibilities, enhances accountability and strengthens the overall effectiveness of governance within the Group.

Roles of the Chairman

Datuk Adif Zulkifli
Chairman



- | | |
|--|--|
| <ul style="list-style-type: none"> a. Leading the Board in setting the values and ethical standards of PGB b. Chairing Board meetings and stimulating debates on issues and encouraging positive contributions from each Director c. Consulting with the Company Secretary in setting the agenda for Board meetings and ensuring that all relevant issues are on the meetings' agendas d. Maintaining a relationship of trust with and between the MD/CEO and NEDs e. Ensuring the provision of accurate, timely and clear information to Directors f. Ensuring effective communication with shareholders and relevant stakeholders g. Conducting performance assessment of the Board, its Committees and individual Directors, including assessment of the independence of INEDs | <ul style="list-style-type: none"> h. Facilitating effective contribution of NEDs and ensuring constructive discussions at Board meetings i. Ensuring that all Directors are properly apprised on issues arising at Board meetings and there is sufficient time allowed for discussion on complex or contentious issues, and where appropriate, arranging for informal meetings beforehand to enable thorough preparations j. Allowing every Board resolution to be voted on and ensuring the will of the majority prevails k. Casting votes in accordance with the prescribed Articles in the Constitution of PGB l. Ensuring that all Board members, upon taking up their office, are fully briefed on the terms of their appointment, time commitment, duties and responsibilities, and the business of PGB m. Acting as a liaison between the Board and Management, and between the Board and the MD/CEO |
|--|--|

The profile of the Chairman is presented on page 80 of this Integrated Report.

Roles of Managing Director/Chief Executive Officer

Abdul Aziz Othman
Managing Director/Chief Executive Officer



I. Responsibilities to the Board and PGB:

- a. Developing and recommending to the Board long-term strategies and vision for PGB and/or the Group that lead to the creation of long-term prosperity and stakeholder value
- b. Developing and recommending to the Board operational plans and budgets that support PGB's and/or Group's long-term strategy
- c. Fostering a corporate culture that promotes ethical practices, encourages individual integrity and the fulfilment of PGB's corporate social responsibilities
- d. Maintaining a positive and ethical working environment that is conducive to attracting, retaining and motivating a diverse workforce at all levels

II. Responsibilities to the Management and business operations:

- a. Recommending suitable management structure and operating authority levels, which include delegations of responsibilities to the Management
- b. Ensuring an effective LT below the level of the MD/CEO and to develop an appropriate succession plan
- c. Formulating and oversee implementation of major corporate policies
- d. Being accountable to the Board for financial management and reporting, including forecasts and budgets of PGB
- e. Reporting to the Board periodically on the Company's financial positions and results, KPIs, market conditions and business development
- f. Ensuring continuous improvement in quality and value of PGB's products and services
- g. Serving as spokesperson for PGB
- h. Referring to the Board Committee on matters as requested from time to time

The profile of the Managing Director/Chief Executive Officer is presented on page 81 of this Integrated Report.

The respective roles and responsibilities of the Chairman and MD/CEO can be viewed under the Board Charter in the Company's corporate website at www.petronas.com/pgb.

Corporate Governance Overview Statement

Roles of the Senior Independent Director

Farina Farikhullah Khan
Senior Independent Director (SID)



SID acts as a sounding board for the Chairman and key intermediary between the INEDs and the Chairman, particularly in situations requiring impartial oversight and sensitive in nature. The SID provides a confidential avenue for NEDs to raise concerns that may not have been fully addressed within the Board’s discussions, ensuring that all perspectives are considered in decision-making.

In addition to supporting Board dynamics, the SID also serves as an alternative communication channel for shareholders and stakeholders, allowing them to express concerns or raise issues that require independent attention. This mechanism enhances transparency and strengthens engagement by ensuring that matters are appropriately directed to the relevant parties for resolution.

Queries relating to the Group may be addressed to the SID via email at farina.khan@petronas.com.my or sent to the following address:

Farina Farikhullah Khan
Senior Independent Director
PETRONAS Gas Berhad
Level 67, Tower 1, PETRONAS Twin Towers
Kuala Lumpur City Centre
50088 Kuala Lumpur
Malaysia

The profile of the Senior Independent Director is presented on page 82 of this Integrated Report.

Separation of Powers Between the Board and Management

A clear distinction is maintained between the roles of the Board and Management to preserve effective oversight, accountability and operational efficiency across the Group. This separation of powers ensures that strategic direction and supervisory responsibilities rest with the Board, while the day-to-day management of operations is delegated to the MD/CEO and the LT.

The MD/CEO is supported by the LT and several key management committees, including the HSSE LT, the Sustainability and Risk Committee and the Investment Steering Committee. These committees function as advisory bodies, providing the MD/CEO with regular insights and recommendations on matters relating to operational performance, risk management, sustainability and investment decisions.

The LT plays a central role in implementing robust systems and controls, optimising resource allocation and executing the strategic and operational plans approved by the Board. It ensures that business activities are carried out in alignment with the Group’s long-term objectives, performance targets and values of integrity and accountability.

To maintain transparency and effective governance, monthly performance reports and strategic KPIs are submitted to the MD/CEO by the respective committees. These reports enable continuous monitoring of progress against strategic priorities, allowing for early identification of challenges and timely intervention.

In addition, dedicated working groups within the business units provide regular updates on the status of key initiatives, ensuring that all strategic programmes remain on course and are implemented in accordance with the Board’s approved direction. This structured approach strengthens coordination between management and the Board, reinforcing a culture of responsibility, transparency and performance-driven governance throughout the Group.

Board Diversity

The Board recognises diversity as a vital contributor to effective governance and decision-making. A diverse Board brings together a broad range of perspectives, experiences and skills, which enhances the quality of discussions, strengthens oversight and improves strategic outcomes. PGB’s Board Diversity Policy ensures that diversity encompassing age, gender, professional background, skills and experience remains a key consideration in all Board appointments and succession planning activities.

This commitment to diversity enhances the Board’s collective capability to provide strong stewardship and to drive sustainable, long-term value creation. It also supports the Group’s relevance and resilience in an evolving business environment marked by rapid technological, social and regulatory change.

In line with the national target of achieving at least 30 per cent female representation on boards, PGB currently has three women Directors, representing 33 per cent of the Board. This achievement exceeds the expectations outlined under Practice 5.9 and Practice 5.10 of the MCCG 2021, underscoring the Board’s commitment to gender balance and inclusivity.

The NRC undertakes an annual review of the Board’s composition and performance, including the assessment of potential candidates for Board appointments. Diversity remains an integral consideration in this process to ensure that the Board retains a balanced composition with the right mix of expertise, perspectives and leadership attributes.

To advance and maintain diversity across the Board, the following commitments are upheld:

- Reviewing succession plans with a strong emphasis on diversity considerations
- Defining clear selection criteria to guide the recruitment and appointment process
- Ensuring that the candidate pool actively includes diverse individuals, including women
- Assessing the Board’s overall diversity in terms of gender, age, skills, experience and expertise, and addressing any identified gaps.

The Board Diversity Policy is publicly available on the Company’s corporate website at www.petronas.com/pgb.

Independence

The Board places significant importance on the role of INEDs in upholding strong corporate governance. While all Directors, regardless of status, are expected to act with integrity and in the best interests of the Company, INEDs provide an additional layer of independent judgment, ensuring that Board decisions are fair, objective and free from undue influence.

The Board currently comprises five INEDs, all of whom meet the established criteria for independence. Specifically:

- They are independent of Management and free from any business or other relationships that could compromise their ability to exercise sound and impartial judgment.
- They do not participate in day-to-day operations, unless expressly authorised by the Board, thereby safeguarding their independence and oversight role.
- They are required to declare any interests or potential conflicts of interest prior to Board meetings. Meeting materials are distributed at least five business days in advance to allow adequate time for review and for any necessary declarations to be made. Where a conflict arises, the affected Director abstains from deliberation and voting to ensure the integrity and objectivity of the decision-making process. This practice equally applies to NINEDs.

During the financial year 2025, the Board confirmed that none of the INEDs had any relationships or conflicts of interest that could, or could be perceived to, impair their independence or judgement.

In line with the MCCG 2021, the Company has adopted a nine-year tenure limit for INEDs, beyond which their continued service requires shareholder approval and a rigorous assessment of independence. As at the date of this report, none of PGB’s INEDs have exceeded the nine-year tenure threshold.

To further strengthen governance integrity and ensure alignment with the MMLR of Bursa Malaysia, the Company has instituted a three-year cooling-off period for specific individuals, including former officers, advisers or transacting parties of the Company or its related corporations, prior to their appointment as INEDs. This enhanced requirement, which is similarly applied to NINEDs under the Board Succession Planning Framework, reinforces the Board’s commitment to upholding the highest standards of independence, transparency and governance integrity.

Corporate Governance Overview Statement

Board Appointment Process

The Board appointment process is summarised in the chart below:



PGB upholds a formal, rigorous and transparent process for the appointment of new Directors to ensure that the Board's composition continues to reflect the appropriate balance of skills, experience, diversity and governance standards.

The nomination of NINEDs is undertaken by PETRONAS, the majority shareholder of PGB, while INEDs may be nominated by existing Board members or identified through a professional recruitment firm. This dual approach ensures that all potential candidates are selected on merit and in alignment with the Group's long-term strategic priorities.

The NRC oversees the selection process in accordance with the Board Appointment Process, guided by the Board Succession Planning Framework and the Directors' Fit and Proper Policy. This structured approach ensures that new appointments are aligned with the Company's governance principles and strategic objectives.

Prior to any recommendation for appointment, the Company Secretary conducts comprehensive background and due diligence checks, including verification of financial standing, character and integrity. The BAC concurrently reviews any potential COI that may arise from the appointment.

All nominations are subject to an initial evaluation by the NRC, which assesses the candidate's professional competencies, industry experience, personal integrity and leadership attributes. The NRC also considers the time commitment required for the effective discharge of directorial duties. In line with PGB's commitment to diversity, the selection process ensures a balanced representation of gender, age and expertise on the Board.

Directors' Re-election

To promote accountability, continuity and good governance, one-third of the Directors retire by rotation at each Annual General Meeting (AGM) in accordance with the MMLR and Article 107 of the Company's Constitution. This practice ensures that every Director stands for re-election at least once every three years.

Retiring Directors remain in office until the conclusion of the AGM, whether adjourned or otherwise, and are eligible for re-election subject to Board approval. The NRC reviews the list of Directors scheduled for rotation and re-election, before recommending to the Board. Directors standing for re-election are required to provide their consent prior to the Board's deliberation.

The NRC evaluates each Director seeking re-election based on their competence, commitment, contribution and performance, as assessed through the Board Effectiveness Evaluation (BEE). The NRC also determines whether the Directors continue to satisfy the fit and proper standards set out in the Directors' Fit and Proper Policy, ensuring that all Board members possess the integrity, capability and judgement required to act in the best interests of the Company and its stakeholders.

Taking into account the extended role of the BAC, on 17 February 2025, the BAC assessed any related party transactions and COI situations that have arisen, persist or may arise involving Directors of the Company, including retiring Directors seeking re-election. This was necessary to ensure that any issues related to COI were addressed prior to re-election. The Board was satisfied with the recommended measures reviewed by the BAC in addressing the COI.

At its meeting on 24 February 2026, the Board endorsed the NRC's recommendation for the following Directors to be considered for re-election under Article 100 and Article 107 of the Company's Constitution at the upcoming 43rd AGM. Each of these Directors, except Datuk Mark Victor Rozario, has confirmed their consent to stand for re-election at the AGM:

Article 100 of the Company's Constitution:

- Datuk Dr Yatimah Sarjiman
- Lim Li Ping
- Yusa' Hassan
- Izwan Ismail

Article 107 of the Company's Constitution:

- Abdul Aziz Othman
- Datuk Mark Victor Rozario

Board Meetings and Attendance

The Board convenes at least quarterly, with additional meetings held as necessary, to deliberate on urgent or significant matters. For the financial year under review, the schedule of all Board, Board Committee and General Meetings was determined in advance in November 2025, enabling Directors to plan their commitments accordingly and ensure full participation.

Where decisions were required between scheduled meetings, the Board exercised its authority through Special Board meetings and written circular resolutions. However, written circular resolutions were limited strictly to procedural or administrative matters, with all substantive or strategic decisions reserved for formal deliberation at Board meetings.

A structured schedule of matters reserved for the Board is maintained to ensure clarity in oversight and accountability. These matters include the approval of corporate strategies, annual budgets, financial and operational performance reviews, major investments, risk management, management performance assessments, and key policies and governance controls. Members of the LT are invited to Board meetings, as appropriate, to present updates, proposals and progress reports relevant to their respective areas of responsibility.

All proceedings are accurately recorded, with minutes duly documented and maintained by the Company Secretary. This ensures that all Board decisions are properly captured and that the rationale behind key resolutions is transparently preserved.

Reflecting evolving business practices, the Board has adopted a hybrid approach for certain engagements, including strategic discussions, financial reviews and high-level governance deliberations. This approach combines in-person and virtual participation, enhancing flexibility and efficiency while preserving the quality of oversight. Notwithstanding this flexibility, the Board accords priority to physical meetings to facilitate more effective deliberation and engagement. Directors who are unable to attend in person are required to seek the Chairman's prior approval to participate virtually, ensuring that the integrity of Board proceedings and the standards of governance are maintained.

During the financial year, the Board held 11 meetings, supplemented by written circular resolutions for time-sensitive matters. Directors demonstrated a high level of engagement and contribution, fostering robust and constructive discussions that supported well-informed decision-making in the best interests of the Company and its stakeholders.

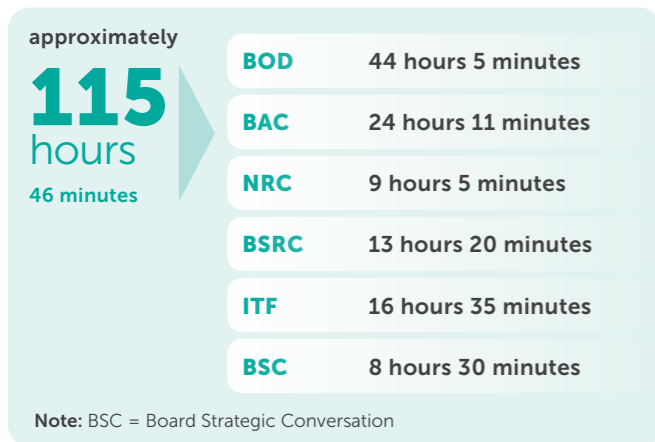
All Directors satisfied the minimum attendance requirement of 50 per cent as prescribed under the MMLR of Bursa Malaysia. Overall attendance across the Board was nearly 100 per cent, underscoring the Directors' strong commitment to effective governance, accountability and stewardship. The Board is satisfied with the level of dedication and diligence demonstrated by its members throughout the year.

The attendance record of each Director at Board meetings, Board Committee meetings and the 42nd AGM during the year under review is detailed below:

| Name of Director | BOD | BAC | NRC | BSRC | ITF | AGM |
|--------------------------------------|-------|-----|-----|------|-----|-----|
| Datuk Adif Zulkifli | 11/11 | | | | | 1/1 |
| Abdul Aziz Othman | 10/11 | | | | | 1/1 |
| Farina Farikhullah Khan | 11/11 | 8/8 | 5/6 | 5/6 | 6/6 | 1/1 |
| Datuk Mark Victor Rozario | 11/11 | 8/8 | 6/6 | 6/6 | | 1/1 |
| Sujit Singh Parhar s/o Sukhdev Singh | 11/11 | | 3/3 | 6/6 | 6/6 | 1/1 |
| Datuk Dr. Yatimah Sarjiman | 6/6 | 6/6 | | 4/4 | | |
| Yusa' Hassan | 5/5 | 3/3 | | 3/3 | 4/4 | |
| Lim Li Ping | 6/6 | | | | | |
| Izwan Ismail | 1/1 | | | | | |

Corporate Governance Overview Statement

In 2025, the Board and its Committees devoted a total of approximately 115 hours 46 minutes in discharging their fiduciary duties and oversight responsibilities.



Board Committees

To support the effective discharge of its duties, the Board has established several Board Committees, each operating within clearly defined TOR. These Committees play a vital role in enhancing governance efficiency by providing focused oversight in their respective areas of responsibility, enabling the Board to maintain a strategic and well-informed approach to decision-making. The Committees regularly review matters within their mandates – encompassing audit and risk management, sustainability, remuneration and nomination functions – and submit their findings and recommendations to the Board for deliberation and approval.

Additionally, following the incident on 1 April 2025 involving the Peninsular Gas Utilisation pipeline in Putra Heights, Puchong, Selangor, the Board took prompt steps to safeguard shareholders’ interests and address potential financial and legal implications arising from the incident. To support these objectives and to restore public confidence, the Board established an ITF on 18 April 2025 to provide strategic oversight of the incident, including its operational, regulatory and reputational impacts, as well as appropriate response and preventive measures.

The ITF comprises three INEDs, reflecting the Board’s emphasis on objectivity and independence in oversight of the review and response process. The ITF is a special-purpose body and not a permanent Board Committee, having been constituted solely to oversee matters relating to the Putra Heights incident.

Each Committee Chair reports to the Board on key matters discussed and recommendations made, ensuring transparency and continuity between Committee deliberations and Board oversight.

Further details on the composition, responsibilities and activities of the BAC, BSRC and NRC are provided on pages 119 to 142 of this Integrated Report.

Board Strategic Conversation

In addition to its scheduled meetings, the Board held a dedicated BSC with the LT on 3 September 2025. This session provided a valuable platform for in-depth engagement on strategic priorities, key business developments and emerging challenges.

The discussions focused on reviewing the external operating environment, assessing market trends and exploring opportunities for growth and innovation. Through this forum, the Board and Management exchanged insights on the Group’s long-term strategic direction, reaffirming PGB’s commitment to sustainable value creation and resilience in a dynamic energy landscape.

Supply and Access to Information

The Board recognises that well-informed decision-making depends on the timely and accurate provision of relevant information. To this end, comprehensive Board papers and meeting materials, including detailed agendas, management reports and supporting analyses, are circulated to all Directors at least five business days prior to each meeting.

This advance distribution allows Directors ample time to review materials, seek clarification from Management or the Company Secretary and prepare for meaningful discussions. Directors may also propose additional agenda items, while urgent matters can be included under “Any Other Business”, subject to the joint approval of the Chairman and the MD/CEO.

Board papers are designed to provide clear and concise information on each topic, including the objectives, context, key issues, implications, associated risks, alignment with strategic priorities and recommendations for Board consideration. Where necessary, members of Management and external advisers are invited to present updates or provide professional insights to assist the Board in its evaluation of complex or material matters.

To enhance accessibility and efficiency, Directors are provided with secure access to an online collaborative platform that hosts all relevant Board documents and materials. This system facilitates seamless review, communication and engagement among Directors and the Company Secretary, ensuring continuous access to critical information while maintaining confidentiality.

Directors also have unrestricted access to Management and all relevant information pertaining to the Group’s operations to enable the effective discharge of their responsibilities. They may seek guidance from the Company Secretary on statutory, regulatory and governance matters, and, where necessary, obtain independent professional advice at the Company’s expense to assist them in performing their duties objectively and effectively.

Overview of Various Agenda Items on the Board and Board Committee Meetings in 2025

| January | |
|--------------|--|
| NRC | <ul style="list-style-type: none"> 2025 PGB MD/CEO Scorecard H Training programmes attended by Directors in 2024 and proposed trainings/conferences for Directors for the financial year 2025 C Proposed Changes to the Board Composition of PGB C Planned agenda items for 2025 C |
| February | |
| NRC | <ul style="list-style-type: none"> Revision of Manpower Cost for PGB’s MD/CEO H PGB MD/CEO Direct Reports Scorecards 2025 H Proposed Revision to Directors’ Remuneration Framework and Directors’ Remuneration Package for Non-Executive Directors C Integrated Report 2024: Nomination and Remuneration Committee Report C Re-election of Directors at PGB’s 42nd Annual General Meeting and Retirement of Directors C Changes to Board of Directors C Board Effectiveness Evaluation Report for the year ended 31 December 2024 C |
| BAC | <ul style="list-style-type: none"> Financial Results and Performance Review and Audited Financial Statements for the year ended 31 December 2024 F KPMG Presentation on PGB Group Audit Status for the year ended 31 December 2024 F Private Session between KPMG and BAC F Status Update on Recurrent Related Party Transactions (RRPTs) as at 31 December 2024 C Review on COI for Appointment of New Directors C Integrated Report 2024: BAC Report and Statement on Risk Management and Internal Control (SORMIC) C Internal Audit Performance Status as at 31 December 2024 R Declaration on the Organisational Independence of the Internal Audit Activity R Proposed PGB Internal Audit Balanced Scorecard for 2025 R Deliberation on Audits and its related activities R |
| BSRC | <ul style="list-style-type: none"> Strategic Business Discussions S PGB Enterprise Risk Report (ERR) and Risk Appetite updates R Intellectual Property Policy Statement for Technology C Q4 FY2024 Sustainability Updates SS Integrated Report for Financial Year 2024: Corporate Governance Overview Statement, BSRC Report and Statement on Risk Management and Internal Control C Planned Agenda Items for FY2025 C |
| Board | <ul style="list-style-type: none"> Strategic Business Discussions S Financial Results and Performance Review and Audited Financial Statements for the financial year ended 31 December 2024 F Revision of Manpower Cost for PGB’s MD/CEO H Corporate Governance (CG) Report for the Financial Year 2024 C PGB Integrated Report and Sustainability Report for Financial Year 2024 (FY2024) C Convening of the Company’s 42nd Annual General Meeting, Proposed Re-election of Directors C Board Effectiveness Evaluation Report for the year ended 31 December 2024 C Proposed Revision to Directors’ Remuneration Framework and Directors’ Remuneration Package for Non-Executive Directors C Planned Agenda Items for FY2025 C |

Notes: **C** Corporate Governance and Compliance **F** Financial **H** Human Capital Development **R** Risk and Internal Control **S** Strategy **SS** Sustainability

Corporate Governance Overview Statement

| April | |
|--------------|--|
| NRC | • Appointment of New Director and Revision of Board Committees of PETRONAS Gas Berhad C |
| BAC | • Review on Conflict of Interest for Appointment of New Director C |
| Board | <ul style="list-style-type: none"> • Strategic Business Discussions S • Establishment of Independent Taskforce C • Update on 42nd AGM C • Change of Board and Board Committees Composition C |
| May | |
| NRC | • Appointment of New Director and Revision of Board Committees of PETRONAS Gas Berhad C |
| BAC | <ul style="list-style-type: none"> • Review on Conflict of Interest for Appointment of New Director C • PGB Group Financial Results and Performance Review for the Quarter Ended 31 March 2025 F • Status Update on Recurrent Related Party Transactions as at 31 March 2025 C • Appointment of KPMG PLT (KPMG) for Non-Audit Assurance Services F • Audit and its related matters R • PGB Internal Audit Charter R • PGB Internal Audit Performance Status as of 31 March 2025 R • Strategic Business Discussions S |
| BSRC | <ul style="list-style-type: none"> • Strategic Business Discussions S • PGB Risk Appetite Updates and Enterprise Risk Report R • PGB Human Rights Policy C • Q1 FY2025 Sustainability Updates SS |
| ITF | • Post-Incident Strategic Oversight R |
| Board | <ul style="list-style-type: none"> • Financial Results and Performance Review for the Quarter Ended 31 March 2025 F • Strategic Business Discussions S • PETRONAS Intellectual Property Policy Statement for Technology C • PGB Human Rights Policy C • Change of Company Secretary C • PGB 2025 Enterprise Risk Profile (ERP) – Change in Risk Profile R • Resignation of Director C |
| June | |
| Board | • Strategic Business Discussions S |
| July | |
| ITF | • Post-Incident Strategic Oversight R |
| August | |
| NRC | <ul style="list-style-type: none"> • 2025 Mid-Year Performance Review for PGB MD/CEO and Direct Reports H • Appointment of Non-Independent Non-Executive Director C |
| BAC | <ul style="list-style-type: none"> • Financial Results and Performance Review for the Quarter Ended 30 June 2025 and Supplementary Budget Paper F • Strategic Business Discussions S • Status Update on Recurrent Related Party Transactions as at 30 June 2025 C • PGB Management Framework Proposal C • Review on Conflict of Interest for Appointment of New Director C • Audit and its related matters R • PGB Internal Audit Performance Status as of 30 June 2025 R |

Notes: **C** Corporate Governance and Compliance **F** Financial **H** Human Capital Development **R** Risk and Internal Control **S** Strategy **SS** Sustainability

| BSRC | <ul style="list-style-type: none"> • PGB Risk Appetite and Enterprise Risk Report (ERR) Updates R • Q2 FY2025 Sustainability Updates SS |
|--------------|--|
| ITF | • Post-Incident Strategic Oversight R |
| Board | <ul style="list-style-type: none"> • Strategic Business Discussions S • Financial Results & Performance Review for the Quarter Ended 30 June 2025 and Supplementary Budget F • PGB Capital Expenditure (CAPEX): Supplementary Budget F • Appointment of Director C • Change of Company Secretary C |
| September | |
| ITF | • Post-Incident Strategic Oversight R |
| Board | • Strategic Business Discussions S |
| October | |
| Board | • New Assurance Operating Model and New PGB Internal Audit Structure R |
| November | |
| NRC | <ul style="list-style-type: none"> • Appointment of External Independent Consultant to conduct Board Effectiveness Evaluation for the year 2025 C • PGB Board Succession Planning H • Strategic Business Discussions S |
| BAC | <ul style="list-style-type: none"> • Financial Results and Performance Review for Quarter Ended 30 September 2025 F • Status Update on Recurrent Related Party Transactions as at 30 September 2025 C • Statutory Audit Fees for Year 2026 to 2028 F • Audit plan for the year ending 31 December 2025 F • PGB Management Framework Proposal C • Strategic Business Discussions S • Deliberation on Audit and its related matters R • PGB Internal Audit Performance Status as of 30 September 2025 R • PGB Internal Audit Balanced Scorecard Update R • Three-year Rolling Strategic Audit Plan and Three-year Digital Initiatives Plan for 2026–2028 R |
| BSRC | <ul style="list-style-type: none"> • PGB 2026 Enterprise Risk Profile (ERP) and Risk Appetite Revision R • PGB Risk Appetite and Enterprise Risk Report R • Q3 FY2025 Sustainability Updates SS • Strategic Business Discussions S |
| ITF | • Post-Incident Strategic Oversight R |
| Board | <ul style="list-style-type: none"> • Strategic Business Discussions S • Financial Results and Performance Review for the Quarter Ended 30 September 2025 F • PGB Business Plans 2026–2030 and Budget 2026 F • PGB Management Framework Proposal C • PGB 2026 Enterprise Risk Profile and Risk Appetite Revision R • PGB Board Succession Planning H • Attendance Allowance for Independent Taskforce C |

Notes: **C** Corporate Governance and Compliance **F** Financial **H** Human Capital Development **R** Risk and Internal Control **S** Strategy **SS** Sustainability

Corporate Governance Overview Statement

Sustainability

PGB's commitment to sustainability is articulated in its 2025 Sustainability Report, published as a standalone document. The report provides a comprehensive account of the Group's ongoing efforts to integrate sustainable practices across its operations and value chain. It highlights key initiatives designed to enhance organisational resilience, strengthen long-term competitiveness and address evolving stakeholder expectations on ESG matters.

The Sustainability Report also details the Group's sustainability framework, strategic priorities and performance commitments, reflecting PGB's proactive approach to responsible business conduct and its aspiration to deliver enduring value to stakeholders.

Directors' Indemnity

In accordance with the CA 2016, PGB maintained an indemnity arrangement for its Directors throughout the financial year, subject to the insurability limits provided under the Directors' and Officers' Liability Insurance (D&O) policy. This indemnity safeguards Directors against liabilities incurred in the course of discharging their duties and responsibilities, provided such liabilities do not arise from wilful misconduct, negligence or breach of fiduciary duty.

Directors may also obtain additional D&O insurance at their own discretion to extend coverage beyond that provided by the Company or in instances where the Company's policy does not apply. The insurance premium is determined by the appointed insurance provider.

Succession Planning

To ensure continuity of leadership and effective governance, the Board has implemented a structured Board Succession Planning Framework to guide the identification, evaluation and selection of NEDs. This framework facilitates an orderly transition in response to planned retirements, Board expansion, or other circumstances necessitating new appointments.

The NRC oversees the implementation of this framework, ensuring that the Board maintains an optimal composition in terms of skills, experience and independence to meet the evolving strategic needs of the Group. The NRC also reviews the tenure of INEDs and evaluates the overall balance of expertise across the Board.

Beyond Board-level succession, the NRC is responsible for overseeing succession planning for the MD/CEO and the LT. The NRC conducts periodic reviews of the leadership

pipeline to ensure the availability of capable and experienced internal candidates for key executive positions. The NRC remains confident in the strength of the internal talent pool while retaining the flexibility to identify and recruit external candidates for critical leadership roles where necessary.

Onboarding and Continuing Development Programme for Directors

PGB recognises that continuous learning is essential to maintaining an effective and forward-looking Board. All newly appointed Directors participate in a structured induction programme designed to familiarise them with the Group's operations, governance framework, risk management processes, internal controls and strategic objectives. The programme, led by members of the Leadership Team, also includes briefings on innovation, technology and major ongoing or upcoming projects.

During the year under review, onboarding programmes were conducted for Datuk Dr Yatimah Sarjiman, Lim Li Ping, Yusa' Hassan and Izwan Ismail, following their appointment as NEDs. In addition, 67 per cent of the Directors completed the Mandatory Accreditation Programme (MAP) II in accordance with the requirement of the MMLR of Bursa Malaysia. The remaining Directors, who were appointed during the year, are required to complete MAP II within the prescribed 18 month timeframe from their respective dates of appointment.






In compliance with Paragraph 15.08 of the MMLR, Directors actively participate in the professional development activities to remain abreast of regulatory changes, emerging trends and global best practices in corporate governance. These activities include attending conferences, seminars and training programmes covering a wide spectrum of topics such as financial management, governance, risk oversight, sustainability and industry developments.

Members of the BAC also attended specialised training on accounting and auditing standards during the year, in line with the expectations of the MCCG 2021. This continuous development reinforces the Board's collective expertise, ensuring that Directors are well-equipped to discharge their fiduciary duties effectively and contribute to informed, independent and accountable governance.

Moreover, during the year under review, Directors played diverse roles in various capacities at seminars and training programmes, serving as both delegates and speakers. Further details of their participation are disclosed in the CG Report 2025, which is available on the Company's corporate website at www.petronas.com/pgb.

The Board's 2025 Key Focus Areas and Priorities

The diagram below highlights the key areas of focus for the Board, featured as agenda items during the respective meetings throughout the year. In-depth discussions on these items enable the Board to make well-informed decisions, considering the long-term implications for the business and its stakeholders.

| | Key Focus Area | Description |
|--|--|--|
|  Strategy | Group Strategic Initiatives and Plans | The Board deliberated on long-term strategic options and provided the relevant feedback and steering. |
| | Group's Business Plan and Budget | The Board deliberated and approved PGB's business plan. PGB strategic targets, operational plan and financial forecasts were presented to the Board for its deliberation. The Board deliberated the risks and potential challenges, both external and internal, towards achieving the business plan. The Board considered and approved the budget necessary to carry out the business plan. |
|  Financial | Group's Performance on a Quarterly Basis | The Business Performance Report is a mandatory report at the quarterly Board meetings. Performance is measured and monitored against the Board-approved KPIs. On a quarterly basis, the Board is updated on the performance against the approved Business Performance targets. |
| | Interim Dividends | The Board considered and approved the proposal for the declaration of Interim Dividends. |
|  Risk and Internal Controls | Oversight of Principal Risks | The Board deliberated and approved PGB's principal risks that may significantly impact PGB business goals and targets. The Board continuously monitors the agreed mitigations to manage or reduce the likelihood and impact of these risks. Key risk indicators, which provide early warnings of potential risk manifestation, are reported to the Board. To ensure that risks undertaken in pursuit of business objectives remain within acceptable levels, the Board approved PGB's risk appetite, which sets key operational boundaries. Any breach of the approved risk appetite, which may jeopardise PGB's business sustainability, is escalated to the Board for deliberation. In achieving comprehensive risk-based decision-making, the Board also deliberated on risks associated with high-impact business matters, including projects' Final Investment Decisions, to assess the feasibility and commerciality of such projects and investments. |
| | Internal Performance and Development | The Board, assisted by BSRC, deliberated PGB's sustainability strategy and ensured that it aligned with the Company's overall business strategy. The sustainability performance was deliberated to ensure PGB's sustainability agenda was implemented effectively across the four sustainability lenses. The sustainability development was steered and deliberated to ensure roadmaps and frameworks were established to facilitate the relevant initiatives were implemented successfully in alignment with our blueprint. |
|  Sustainability | External Development | All relevant acts, regulations, policies and requirements are deliberated in a timely manner to navigate the emerging risks and leverage potential opportunities. |
| | Adhering to and Upholding Best Corporate Governance Practices | The Board, via the BSRC, reviewed the Company's adherence to the MCCG 2021 to continue the current practice of sustaining MCCG best practices. During the year under review, the Board also approved the revision to PGB Limits of Authority (LOA) and Statement of Authority. In line with good governance best practices, a comprehensive LOA review and revision is necessary to ensure alignment with the current business requirements and any changes in the organisational structure. |
|  Corporate Governance and Compliance | Related Party Transactions and Conflict of Interest | The Board deliberated and approved Related Party Transactions (RPTs) and Recurrent RPTs, in accordance with PGB's Guidelines and Procedures on RPTs and COI Situations, to ensure the transactions, at all times, were carried out at arm's length and not to the detriment of the minority shareholders. |

Corporate Governance Overview Statement

Qualified and Competent Company Secretaries

Cik Azizahwati vacated her position as Company Secretary effective 1 January 2026 and was replaced by Azira Marini Ab Rahim, who is the Head, Corporate Secretarial of PGB.

Both the Company Secretaries of PGB, Mek Yam @ Mariam Hassan and Azira Marini Ab Rahim are qualified and experienced Company Secretaries, who fulfil the requirements set out under Section 235 of the CA 2016. They bring extensive professional expertise in corporate governance, company law and regulatory compliance.

In their advisory capacity, the Company Secretaries provide the Board with guidance on corporate governance practices, the Company's Constitution and relevant laws, regulations and codes of conduct. They play an integral role in ensuring that the Board's procedures are followed, that decisions are properly documented and that the Company remains in full compliance with statutory and regulatory obligations.

A key function of the Company Secretaries is to support the effective operation of the Board and its Committees. This includes ensuring that meeting agendas and papers are properly prepared and circulated, that proceedings are accurately recorded, and that all discussions and resolutions are duly documented in the minutes. They also monitor the implementation of Board decisions, providing updates on follow-up actions taken by Management.

In keeping with best practices, the Company Secretaries maintain continuous engagement with the Chairman, the MD/CEO and Board Committee Chairs to facilitate effective communication and governance coordination across all levels of the organisation. Keeping abreast of regulatory developments and evolving governance standards remains a key ongoing priority. The Company Secretaries actively pursue continuous professional development, attending training and development programmes throughout the year to enhance their knowledge and ensure that their advice to the Board remains relevant and robust. The trainings attended by the Company Secretaries during the financial year 2025 are disclosed in Corporate Governance Report 2025, which is available on the Company's corporate website at www.petronas.com/pgb.

Board Effectiveness Evaluation

The BEE is conducted annually to assess the performance of the Board, its Committees and individual Directors. Overseen by the NRC, this structured evaluation serves to identify strengths, areas for enhancement and any gaps requiring attention to ensure continued effectiveness in governance and decision-making.

The assessment focuses on the following key areas:

▶ **The overall performance of the Board and its Committees**

▶ **The individual contribution of each Director**

▶ **The independence of Independent Directors**

Board and Board Committees Effectiveness Evaluation 2025

For 2025, the BEE was conducted by an independent external consultant to ensure objectivity and impartiality in the assessment process. The evaluation framework covered 12 key parameters, namely Board leadership; Board composition, skills and development; Board Committees; Board governance and processes; Board agendas, meetings and information; Board dynamics and culture; Board and management relationship; Board and stakeholder engagement; Board and sustainability matters; and Board crisis management responses. It also includes two new parameters focusing on People and Culture; and Technology, Cybersecurity and Digital Oversight.

The evaluation was undertaken through a structured methodology comprising a review of relevant governance documents, comprehensive online questionnaires completed by all Directors and selected members of the Senior Management Team, as well as individual interviews, to obtain qualitative insights into Board performance, individual Director contributions, overall effectiveness and forward-looking governance priorities.

Overall, the evaluation affirmed that the Board continues to operate effectively, supported by sound governance structures and constructive Board-Management engagement.

Consistent with the Board's commitment to continuous improvement, the BEE identified opportunities to further strengthen Board effectiveness. These include deepening the strategic integration of sustainability considerations, enhancing forward-looking strategic conversations and deepening board engagement in areas such as people, talent and succession planning, as well as crisis preparedness.

The Board is committed to building on these areas of focus to further enhance its effectiveness and ensure it remains well-positioned to provide robust oversight and guide the Company's long-term strategic direction.

Directors' Remuneration

The remuneration framework for Directors at PGB is designed to align with the Company's strategic objectives and to attract, retain and motivate individuals with the necessary expertise, experience and leadership qualities. The framework provides a balanced and competitive remuneration structure that reflects market practices, regulatory expectations and the responsibilities entrusted to Directors.

PGB has established a formal and transparent Directors' Remuneration Framework, comprising retainer fees, meeting allowances and benefits in kind. The Directors' Remuneration Framework was reviewed and approved by the Board on 4 March 2025 to ensure its continued relevance and alignment with the prevailing market benchmarks. In accordance with Section 230(1) of the CA 2016, a resolution on the payment of Directors' fees, covering the period from the 42nd AGM until the next AGM, was subsequently presented to shareholders for approval.

At the 42nd AGM, shareholders also approved an increase in Directors' fees for NEDs with effect from 1 May 2025, whereby the annual fee for the Non-Executive Chairman was increased from RM288,000 to RM360,000, and the annual fee for each NED was increased from RM144,000 to RM240,000. The remuneration for NEDs will remain effective until the next Board review, subject to shareholders' approval.

| | Monthly fees | Meeting Allowance per Attendance | | | | |
|-----------------|--------------|----------------------------------|-----------------------|---------------------------------------|---|-----------------------|
| | | Board | Board Audit Committee | Nomination and Remuneration Committee | Board Sustainability and Risk Committee | Independent Taskforce |
| Chairman | RM30,000 | RM3,500 | RM3,500 | RM3,500 | RM3,500 | RM3,500 |
| Member | RM20,000 | RM3,500 | RM3,500 | RM3,500 | RM3,500 | RM3,500 |

The Company acknowledges a deviation from Guidance 7.2 of the MCCG 2021, as it does not currently propose separate resolutions for the approval of fees for each NED. While there are no immediate plans to revise this practice, the Board will continue to evaluate opportunities to align with the intended outcome of the guidance in future reviews.

For NINEDs who are employees of PETRONAS, Directors' fees and meeting allowances are remitted directly to PETRONAS. The Company also reimburses all reasonable expenses incurred by Directors in the course of carrying out their official duties. A detailed breakdown of Directors' remuneration is available in the CG Report 2025, which can be accessed on the Company's website at www.petronas.com/pgb.

The remuneration package for the Executive Director comprises both fixed and performance-linked components, with the variable portion tied to specific KPIs, including the overall performance of the Group. As the MD/CEO, Abdul Aziz Othman does not receive Directors' fees or meeting allowances. For the financial year under review, he was remunerated as MD/CEO of PGB with a total amount of RM2,188,009. A detailed disclosure of the MD/CEO and Executive Director's remuneration is also provided in the CG Report 2025, accessible via the Company's corporate website at www.petronas.com/pgb.

Senior Management's Remuneration

PGB's remuneration philosophy for senior management is designed to align with best governance and market practices, ensuring a structured approach that promotes fairness, performance and accountability. The framework is crafted to attract, retain and reward high-calibre professionals while supporting the Group's long-term strategic objectives and value creation agenda.

PETRONAS Remuneration Philosophy and Guiding Principles

Providing remuneration that nurtures a healthy and appreciated working environment in order to attract, retain and motivate talents to sustain a high-performance culture:

Adaptable Rewards: Rewards are aligned with business goals, and adaptable to changes in business outlook and strategy.

Equitable Rewards: Rewards are commensurate with accountabilities, competencies and performance of our talents.

Sustainable Rewards: Rewards are market-competitive and cater to diverse workforce needs while complying with relevant statutory requirements.

Corporate Governance Overview Statement

To maintain competitiveness, remuneration packages and incentive schemes are regularly benchmarked against relevant industry and market surveys. This ensures that PGB's remuneration structure remains aligned with market standards, reflects evolving economic conditions and supports the Group's ability to retain key talent.

For employees seconded from PETRONAS, remuneration is benchmarked against comparable roles within the industry to ensure consistency and competitiveness. In addition to remuneration, employee development programmes including training, succession planning and performance management are conducted in accordance with PETRONAS' Human Resources Policies and Strategies. The Board remains committed to ensuring that senior leadership positions are filled by individuals with the requisite expertise, experience and integrity to deliver operational and strategic excellence.

Structured in accordance with PETRONAS' Remuneration Philosophy and Guiding Principles, PGB's remuneration framework places emphasis on long-term performance, accountability and talent retention. Further details on the framework are available on the Company's corporate website at www.petronas.com/pgb.

The Company acknowledges a deviation from Practice 8.2 of the MCCG 2021, which recommends the disclosure of senior management's detailed remuneration components such as salary, bonus, benefits in kind and other emoluments. In line with the Personal Data Protection Act 2010, the PETRONAS Group, including its listed entities, does not publicly disclose individual remuneration details of senior management personnel. At present, PGB does not have alternative plans to meet this intended outcome but continues to ensure transparency through adherence to applicable disclosure and governance requirements.

Principle B: Effective Audit and Risk Management Accountability and Audit

Financial Reporting

The Board is committed to providing a true, fair and comprehensive assessment of the Group's financial position, performance and prospects through transparent and timely financial disclosures. These include the publication of quarterly financial results, annual financial statements, the Integrated Report and other investor communications, ensuring accountability to shareholders, regulators and the wider investment community.

The Board, with the support of the BAC, exercises oversight of the financial reporting process to ensure the integrity, accuracy and completeness of disclosures. All financial statements are prepared in accordance with the Malaysian Financial Reporting Standards (MFRS) and the CA 2016.

PG The Statement of Responsibility by Directors, outlining the Directors' responsibilities in the preparation of the annual audited financial statements, can be found on page 161 of this Integrated Report.

Related Party Transactions and Conflict of Interest Situations

The Company has established comprehensive Policies and Procedures governing RPTs and COI situations, including Recurrent Related Party Transactions (RRPTs). These policies ensure that all transactions are undertaken on an arm's length basis, conducted under normal commercial terms and in a manner that safeguards the interests of minority shareholders.

The BAC is responsible for reviewing all RPTs and COI situations that arise, persist or may arise within the Group. This includes evaluating any transactions, procedures or conduct that could raise concerns regarding management integrity, and reviewing the measures taken to eliminate or mitigate such conflicts.

To reinforce internal control and governance integrity, the Company has adopted the Guidelines and Procedures on Related Party Transactions and Conflict of Interest Situations (the Guidelines), which outline the processes for identifying, reporting and managing such matters.

PG Further details on the Company's Policies and Procedures on RPTs and COIs, including the Guidelines, as well as its Risk Management Framework and Internal Control Procedures, are available in the Board Audit Committee Report on pages 119 to 131 and the Statement on Risk Management and Internal Control on pages 143 and 159 of this Integrated Report.

All RPTs, including RRPTs, undertaken by the Company or its subsidiaries are subject to review by the BAC before being recommended for Board approval.

PG A detailed disclosure of transactions with related parties is included in the Audited Financial Statements on pages 225 to 228

Risk Management and Internal Control

The Board is fully committed to maintaining a robust and effective system of risk management and internal control. This framework is designed to identify, assess and manage key risks that could affect the achievement of the Group's strategic objectives while ensuring the safeguarding of assets and the protection of shareholder value.

The Board, through the BSRC and the BAC, continuously evaluates the adequacy and effectiveness of these systems to ensure they remain responsive to evolving business and regulatory environments. These systems provide reasonable, though not absolute, assurance that the Group's operations are effective and efficient, financial information is reliable and the Company complies with applicable laws and regulations.

PG Further details on the Group's risk management approach and internal control mechanisms can be found in the Statement on Risk Management and Internal Control on pages 143 to 159 of this Integrated Report.

Principle C: Integrity in Corporate Reporting and Meaningful Relationship with Stakeholders Investor Relations and Shareholder Engagement

The Board is committed to maintaining clear, timely and accurate communication with shareholders, stakeholders and the wider public. Information on the Group's business activities and financial performance is disseminated through multiple channels, including announcements to Bursa Malaysia, updates on the corporate website, press releases, the Annual Report and, where appropriate, press conferences.

Institutional shareholders and analysts are engaged regularly via quarterly briefings led by the MD/CEO, Chief Financial Officer and Head of Investor Relations. These sessions provide insight into financial performance, operating developments and the outlook. The minutes of the 42nd AGM, together with a summary of questions and responses, are available on the Company's website.

To deepen engagement, the Company also organises periodic site visits to its facilities, providing first-hand exposure to operations and safety practices.

The corporate website, www.petronas.com/pgb, is maintained with up-to-date corporate and business information. Key disclosures—including Bursa Malaysia announcements, press statements, analyst briefing materials and quarterly financial results—are readily accessible to support transparency and ease of access.

Investors and stakeholders may submit enquiries or feedback via email at ir.petronasgas@petronas.com, or by addressing correspondence to:

Suriyanti Nordin
Head of Investor Relations
 Level 49 & 50, Tower 1
 PETRONAS Twin Towers
 50088 Kuala Lumpur
 Malaysia

In addition, matters of concern to the Group from shareholders or other stakeholders can be addressed to the SID directly to the following address:

Farina Farikhullah Khan
Senior Independent Director
 PETRONAS Gas Berhad
 Level 67, Tower 1,
 PETRONAS Twin Towers
 Kuala Lumpur City Centre
 50088 Kuala Lumpur
 Email address: farina.khan@petronas.com.my

PG The details of the Investor Relation activities during the year under review is presented on pages 68 to 70 of this Integrated Report.

Annual General Meeting

The AGM serves as the principal forum for engagement between the Board and shareholders, facilitating transparent discussions on the Group's performance and strategic direction. Shareholders received the AGM notice, agenda and proxy forms 32 days in advance, allowing sufficient time for review and the appointment of proxies. Each ordinary business item within the AGM notice was accompanied by an explanatory statement outlining the implications of the proposed resolutions.

The 42nd AGM was held on 23 April 2025 at the Taming Sari Grand Ballroom, Royale Chulan Kuala Lumpur, and was conducted as a physical meeting. The convening and conduct of the AGM complied with Paragraph 8.27A of the MMLR, which requires a listed issuer to hold its general meeting at a physical venue in Malaysia. Effective 1 March 2025, pursuant to a joint directive issued by Bursa Malaysia and the Securities Commission Malaysia, listed entities are required to conduct their AGMs and other general meetings in either a hybrid or fully physical format. Accordingly, the 42nd AGM was held physically in compliance with the prevailing regulatory requirements.

The Board acknowledges Practice 13.3 of the MCCG 2021, which recommends that listed companies leverage technology to facilitate voting, including voting in absentia and remote shareholders' participation at general meetings. The Board also recognises Practice 13.5 of the MCCG 2021, which recommends that the conduct of a virtual general meeting, whether fully virtual or hybrid, should support meaningful engagement between the Board, senior management and shareholders. While the 42nd AGM was conducted physically, the Board remains committed to enhancing shareholder engagement and will continue to explore and assess the adoption of appropriate technology and best practices, including hybrid meeting arrangements where feasible, to facilitate effective participation and meaningful engagement at future general meetings.

During the AGM, the Board with the MD/CEO provided a comprehensive presentation on the Group's financial performance, strategic priorities and initiatives undertaken during the year, as well as its approach to long-term shareholder value creation. The presentation was complemented by visual and graphical materials to facilitate clearer communication of key messages and to enhance shareholder engagement throughout the session.

Ahead of the AGM, shareholders were encouraged to submit questions to allow the Board, LT and external auditors adequate time to provide well-considered responses. The Chairman played an instrumental role in facilitating meaningful dialogue between shareholders, the Board and senior management.

Corporate Governance Overview Statement

During the Question-and-Answer session, the Board responded to all pre-submitted questions. In total, 40 live questions and 52 pre-submitted questions were received. All questions and answers addressed during the AGM were published on the Company's website under the Investor Relations section for shareholders' reference.

In compliance with Paragraph 8.29A of the MMLR of Bursa Malaysia, all resolutions at the AGM were voted on by poll. Boardroom Share Registrars Sdn. Bhd. was appointed as the Poll Administrator, while Scrutineer Solutions Sdn. Bhd. acted as the Independent Scrutineer for the e-Vote application. Shareholders participation was actively encouraged, with 1,317 shareholders and proxies present at the commencement of the meeting, representing 432,574,030 shares. The Chairman was also appointed by 594 shareholders as proxy, representing 1,217,167,814 shares, which represented 61.51 per cent of the total voting rights at the AGM.

The minutes of the AGM are publicly available on the Company's corporate website at www.petronas.com/pgb.

Integrity and Ethics

The Board is firmly committed to cultivating a corporate culture anchored in integrity, accountability and ethical conduct. Upholding these values is fundamental to sustaining stakeholder trust and ensuring long-term organisational success. PGB's governance framework is reinforced by a comprehensive suite of ethics-related policies and procedures that promote transparency and responsible behaviour across all levels of the Group.

To strengthen integrity governance, PETRONAS has established a dedicated Group Integrity function, headed by the PETRONAS Group Chief Integrity Officer, who oversees integrity related initiatives across the PETRONAS Group of Companies, including PGB. This centralised oversight ensures consistent implementation of ethical standards and alignment with global best practices.

Code of Conduct and Business Ethics

The Group adheres to the PETRONAS Code of Conduct and Business Ethics (CoBE), which embodies the principles of discipline, professionalism, integrity, loyalty and accountability. These principles underpin PGB's commitment to ethical and responsible business practices, guiding decision-making and conduct across all aspects of operations.

The CoBE defines the standards of professional behaviour expected of Directors, employees and third parties representing the Group, including contractors, subcontractors, consultants, agents and other service providers. Compliance with the CoBE ensures that ethical conduct is upheld throughout the supply chain and across all business relationships.

In line with its zero-tolerance policy towards bribery, corruption and other unethical practices, the CoBE explicitly prohibits improper solicitation, facilitation payments and any form of corrupt behaviour. The Group regularly communicates and reinforces these expectations through training, awareness sessions and compliance monitoring.

The CoBE is publicly accessible on the Company's corporate website at www.petronas.com/pgb.

Anti-Bribery and Corruption Policy

PGB enforces a strict zero-tolerance policy on bribery and corruption through the adoption of the PETRONAS Anti-Bribery and Corruption (ABC) Policy. This policy provides clear guidance for identifying, preventing and managing bribery and corruption risks in all business dealings, both internal and external.

The ABC Policy applies to employees, Directors, contractors, sub-contractors, consultants, agents and representatives engaged in work or services for or on behalf of PGB. It sets out the processes for reporting, investigating and addressing suspected instances of corruption or improper solicitation, ensuring compliance with applicable laws, regulations and international anti-corruption standards.

The policy is reinforced by regular training and communication programmes to embed awareness and accountability across the organisation.

Further details on the ABC Policy are available on the Company's corporate website at www.petronas.com/pgb.

Corporate Liability

The Company has established comprehensive measures to mitigate risks associated with corporate liability under Section 17A of the Malaysian Anti-Corruption Commission (Amendment) Act 2009. This provision holds companies liable for corrupt acts committed by employees or associated persons for the benefit of the organisation unless the company can demonstrate that adequate preventive procedures were in place.

To strengthen compliance and foster an ethical culture, PGB has implemented a series of mandatory e-learning modules covering key legal and regulatory areas such as Data Privacy, Third-Party Risk Management, Sanctions, the ABC Manual and Competition Law. These structured training programmes ensure that all employees understand their responsibilities and obligations, reinforcing a culture of integrity and accountability while mitigating potential legal and reputational risks.

Whistleblowing Policy

PGB adopts the PETRONAS Whistleblowing Policy, which provides a secure, confidential and transparent channel for employees, contractors and members of the public to report any instances of improper, unethical or unlawful conduct. The policy underscores the Group's commitment to integrity and ethical business practices, ensuring that concerns are handled objectively and without fear of retaliation.

Comprehensive information on the policy and procedural guidelines is available on the Company's website at www.petronas.com/pgb. Reports of improper conduct may be submitted in confidence via email to whistle@petronas.com.

Trading on Insider Information

In compliance with Chapter 14 of the MMLR of Bursa Malaysia, the Company Secretary issues a Notice of Closed Period to all Directors and members of the Leadership Team on a quarterly basis. This notice outlines the rules governing share trading during both the "Closed Period" and the "Outside Closed Period."

Directors and Principal Officers with access to price-sensitive information are prohibited from dealing in the Company's securities during Closed Periods to prevent insider trading and maintain market integrity. During the financial year under review, no trading activities were undertaken by members of the Board or Principal Officers of the Company.

Selection of Vendors

PGB adheres to the PETRONAS tendering process and principles as stipulated in the PETRONAS Tenders and Contracts Administrative Manual, ensuring a structured, transparent and equitable approach to vendor selection. All procurement exercises are conducted based on the principles of fair competition, technical compliance and commercial competitiveness, supporting value creation and operational excellence.

To safeguard objectivity and consistency, dedicated Tender Committees have been established to independently assess and evaluate all bid proposals. Recommendations for contract awards are only presented to the approving authority once they have been endorsed by the Tender Committee, thereby reinforcing the integrity of the procurement process. The tendering process comprises the following stages:



Relationship with Auditors

External Auditors

The Company maintains a professional, transparent and independent relationship with its external auditors, KPMG PLT, through the oversight of the BAC. This relationship is grounded in objectivity, integrity and accountability, ensuring that the audit process provides a true and fair assessment of the Group's financial position and performance.

During the financial year under review, the BAC held two formal meetings with the external auditors to review and evaluate the scope and adequacy of the audit, the audit plan and the key audit findings. These meetings also provided an opportunity to discuss the auditors' observations regarding financial reporting, internal controls and risk management processes.

To uphold auditor independence and promote open dialogue, the BAC also convened a separate private session with the external auditors, without the presence of Management. This session allowed for candid discussion on matters arising from the audit, as well as any issues that might warrant the BAC's direct attention. The external auditors provided valuable insights and professional observations to enhance the robustness of the Company's governance and financial reporting framework.

PG Further details of the BAC's oversight of the external auditors, including the nature of their engagement and the outcomes of the review process, are presented in the Board Audit Committee Report on pages 119 to 131 of this Integrated Report.

Internal Audit

The Internal Audit function at PGB operates with full independence and reports directly to the BAC. It has unrestricted access to the BAC, as well as to all functions, records and assets of the Group, ensuring that its audit activities are conducted objectively and effectively.


Operating as an independent assurance function, Internal Audit performs regular reviews to assess the adequacy and effectiveness of internal controls, the efficiency of risk management processes and the Group's compliance with relevant laws and regulations. Audit findings, together with agreed management action plans, are presented to the BAC for review and follow-up. The BAC monitors the timely implementation of recommendations to strengthen the Group's control environment.

PG Further information on the BAC's oversight of the Internal Audit function is available in the Board Audit Committee Report on pages 119 to 131 of this Integrated Report.

Corporate Governance Overview Statement

Directors' Responsibility Statement

The Directors have confirmed that the financial statements of the Company and the Group for the financial year ended 31 December 2025 present a true and fair view of their state of affairs, financial performance and cash flows, as required under the CA 2016.

 The Statement of Responsibility by Directors for the audited financial statements is provided on page 161, while the full financial statements of the Company and the Group are presented on pages 162 to 254 of this Integrated Report.

Statement by the Board on Compliance

The Board has reviewed and approved this Corporate Governance Overview Statement and is satisfied that the Group has complied with the relevant provisions of the MMLR of Bursa Malaysia, the CA 2016, the MCCG 2021 and the Corporate Governance Guide (4th Edition) issued by Bursa Malaysia Berhad.

Throughout the financial year ended 31 December 2025, the Group's governance practices were also benchmarked against the ASEAN Corporate Governance Scorecard and other applicable legal and regulatory requirements.

The Board is further satisfied that the Company has applied the key Principles and adopted the Practices of the MCCG 2021. Detailed disclosures of how the Company has implemented these principles and practices are provided in the CG Report, which also includes explanations for any departures from specific practices.

The Board will continue to strengthen the Company's corporate governance standards and uphold a culture of ethical conduct, transparency and accountability, with the objective of delivering sustainable long-term shareholder value while safeguarding the interests of all stakeholders.

Additional Compliance Information – Material Contracts

There were no material contracts or loans entered into by the Company or its subsidiaries involving the interests of Directors or major shareholders, either subsisting at the end of the financial year ended 31 December 2025 or entered into since the close of the previous financial year, except as disclosed in the Audited Financial Statements.

This Statement is made in accordance with a resolution of the Board of Directors dated 24 February 2026.

DATUK ADIF ZULKIFLI
Chairman

Board Audit Committee Report



FARINA FARIKHULLAH KHAN
Chairman, Board Audit Committee

Dear Valued Shareholders,

The Board Audit Committee (BAC) of PETRONAS Gas Berhad (PGB or the Company) presents this Report for the financial year ended 31 December 2025. The Report sets out how the Committee has discharged its responsibilities in supporting the Board's oversight of financial and key non-financial reporting, audit matters, system of internal controls, related party transactions and potential conflict of interest, in accordance with Paragraph 15.15 of the Main Market Listing Requirements (MMLR) of Bursa Malaysia Securities Berhad (Bursa Malaysia).

The Committee plays a central role in maintaining the integrity of the Company's financial reporting and in providing the Board with independent assurance on the effectiveness of the control environment. Throughout the year, the Committee focused on matters that are significant to the quality of the Company's financial disclosures, the robustness of internal controls and the independence and effectiveness of the audit process.

Terms of Reference

The BAC operates under a clear and formal Terms of Reference (TOR) which defines its authority, duties and scope of responsibilities. The TOR is designed to ensure that the BAC functions in compliance with the MMLR of Bursa Malaysia and the principles of the Malaysian Code on Corporate Governance 2021 (MCCG 2021), while supporting the Board's governance framework.

The TOR is reviewed from time to time to remain aligned with regulatory expectations and evolving governance practices. The TOR of the BAC is available on the Company's corporate website at www.petronas.com/pgb.

Composition

The BAC is composed entirely of Independent Non-Executive Directors (INEDs) in line with Paragraph 15.09(1)(b) of the MMLR of Bursa Malaysia and the MCCG 2021. The BAC is chaired by the Senior Independent Director (SID), reinforcing its independence and ensuring impartial oversight. No member of the BAC serves as an alternate director.

As at the date of this Report, the composition of the BAC is as follows:

Chairman


 **FARINA FARIKHULLAH KHAN**
(Senior Independent Non-Executive Director)

Date of appointment: 21 November 2018 | Tenure: 7 years 2 months

Member

 **DATUK MARK VICTOR ROZARIO**
(Independent Non-Executive Director)

Date of appointment: 22 November 2021 | Tenure: 4 years 2 months

 **DATUK DR. YATIMAH SARJIMAN**
(Independent Non-Executive Director)

Date of appointment: 24 April 2025 | Tenure: 10 months

 **YUSA' HASSAN**
(Independent Non-Executive Director)

Date of appointment: 10 June 2025 | Tenure: 8 months

Sujit Singh Parhar s/o Sukhdev Singh has ceased to become a BAC Member effective 10 June 2025.

The BAC is led by Farina Farikhullah Khan, a Fellow of the Chartered Accountants Australia and New Zealand (FCA), and includes Datuk Mark Victor Rozario, a Fellow of the Institute of Chartered Accountants in England and Wales (FCA). Their professional backgrounds provide the Committee with a sound and relevant base of expertise in financial reporting, governance and risk management.

Board Audit Committee Report


During the year, Datuk Dr. Yatimah Sarjiman and Yusa' Hassan were appointed as new members of the BAC effective 24 April 2025 and 10 June 2025 respectively, while Sujit Singh Parhar ceased to be a BAC member, effective 10 June 2025. Their appointments further strengthen the Committee through their in-depth technical and industrial experience, complementing the BAC's overall capabilities and effectiveness.

Collectively, the members bring substantial experience in finance, audit and regulatory matters, as well as technical and industrial insights, ensuring that the Committee is well-positioned to exercise effective and independent oversight. In this regard, the Board is satisfied that the composition of the BAC meets the requirements of Paragraph 15.09(c)(i) of the MMLR of Bursa Malaysia, which requires at least one member of the Committee to be a qualified accountant.

Meetings and Attendance

The Committee meets on a quarterly basis, with additional meetings convened as necessary to address specific matters requiring attention. The BAC meeting for the financial year under review was scheduled in advance in November 2025 to facilitate effective management of members' commitments.

During the year, the BAC convened eight meetings, with the Company Secretary serving as the BAC secretary. To support informed and comprehensive deliberation, the Committee invited the Managing Director and Chief Executive Officer, the Chief Financial Officer, the Head of the Internal Audit Department (IAD), the External Auditors and relevant members of the Leadership Team as necessary to provide updates, clarifications and insights on matters within their respective areas of responsibility.

 Details of individual members' attendance at Committee meetings are set out on page 105 of this Integrated Report.

The Head of the IAD presented detailed internal audit reports and updates on audit activities to the BAC for review and approval, with key members of Management invited to address specific issues arising from audit findings. External Auditors presented their audit plan and reported on the findings arising from the statutory audit of the Company and its subsidiaries. Both the internal and external audit plans were formally approved by the Committee in accordance with its TOR. To facilitate open and independent dialogue, the Committee also held two private sessions with the External Auditors, on 17 February 2025 and 20 November 2025, without the presence of Management.

Meeting agendas and supporting papers were disseminated to members through a secured digital platform at least five days in advance of each meeting, enabling adequate preparation and robust discussion. All proceedings, deliberations and resolutions of the Committee meetings were captured in formal minutes, which were duly reviewed, confirmed and

signed. The minutes were maintained by the Company Secretary and presented to the Board at subsequent meetings for notation.

Matters considered by the BAC covered a range of critical matters, including reviews of the Group's financial statements, quarterly financial reporting to Bursa Malaysia, Related Party Transactions (RPTs) and Recurrent Related Party Transactions (RRPTs), internal and external audit reports and the status of open audit findings together with Management's agreed corrective actions. Following its reviews, the Committee made recommendations to the Board on the approval of the Group's financial statements and quarterly results.

Continuous Professional Development

The BAC recognises the importance of ongoing education in discharging its roles and responsibilities effectively. In this regard, the BAC members keep themselves abreast of developments and updates in accounting and auditing standards, in line with Practice 9.5 of the MCCG 2021, to ensure continued awareness of evolving industry standards and governance requirements.

Activities of the BAC During the Financial Year 2025

The Board has overall responsibility for governance and oversight of the Company, including the effectiveness of its risk management and internal control framework. In discharging this responsibility, the Board is supported by the BAC which provides regular reports and recommendations arising from its deliberations.

In line with good governance practices, BAC meetings are convened prior to Board meetings, to facilitate the timely escalation of material issues, significant findings and any identified irregularities. This ensures a structured and effective flow of information to enable informed deliberation and decision making by the Board.

During the financial year under review, the BAC undertook the following activities in fulfilling its oversight responsibilities:

Financial Reporting

The BAC reviewed the integrity of the Company's financial reporting, ensuring compliance with applicable accounting standards and regulatory requirements. Key activities undertaken included:

- Reviewing the quarterly financial results announcements and recommending the same to the Board for approval prior to submission to Bursa Malaysia, to ensure compliance with MFRS Accounting Standards as issued by the Malaysian Accounting Standards Board (MFRS), the MMLR of Bursa Malaysia and other relevant regulatory obligations.

- Examining the quarterly and annual financial accounts of both the Company and the Group to assess financial performance, key judgments, estimates and the overall quality of financial reporting.
- Reviewing the Audited Financial Statements of the Company and the Group prior to submission to the Board, to confirm compliance with the MFRS, International Financial Reporting Standards Accounting Standards as issued by the International Accounting Standards Board and the requirements of the Companies Act 2016.

Internal Control

The BAC reviewed the adequacy and effectiveness of the Company's internal control framework to ensure that key risks are appropriately managed and that the Company's assets are safeguarded.

As part of this oversight, the BAC also reviewed PGB Management Framework to strengthen governance processes, ensuring consistent oversight and accountability across the Group.

Corporate Governance

The BAC reviewed the BAC Report and the Statement on Risk Management and Internal Control (SORMIC) for the financial year ended 31 December 2024. To ensure transparency and accuracy, these reviews were supported by an independent assessment conducted by KPMG PLT before being included in the Integrated Report 2024.

Internal Audit

To ensure adherence to the Global Internal Audit Standard (GIAS), the Institute of Internal Auditors, Bursa Malaysia regulations and the MCCG 2021, the BAC undertook a range of oversight activities in 2025.

Key actions included:

- Endorsing the declaration on the Organisational Independence of the Internal Audit Activity by the IAD for the period from 1 January 2025 to 31 December 2025. This annual declaration ensures that the Internal Audit function operates independently in carrying out its responsibilities.
- Approving the IAD Balanced Scorecard for 2025.
- Evaluating the IAD's ability to provide independent and objective assurance on governance, risk management and internal control, ensuring alignment with recognised international standards.

- Reviewing and approving the risk-based Three-Year Rolling Strategic Audit Plan, the Three-Year Digital Initiative Plan and the budget to ensure comprehensive audit coverage, adequate resources and the necessary expertise for effective execution in 2026.
- Monitoring the progress of the IAD deliverables through quarterly updates.
- Reviewing audit reports, recommendations and action plans aimed at strengthening PGB's governance, risk and control frameworks. The BAC also provided recommendations to enhance oversight mechanisms and reinforce Management's accountability for internal control, risk and governance responsibilities.
- Tracking the implementation of agreed corrective actions, with quarterly updates provided to the BAC. Any extensions to deadlines for these actions require approval from the Head of the IAD and are reported to the BAC accordingly.

RPT and Conflict of Interest Situations

- Reviewed RPTs and RRPTs to ensure compliance with PGB's Guidelines and Procedures on RPTs and Conflict of Interest (COI) Situations to affirm that all transactions are carried out on an arm's length basis, in the best interest of the Company, fair, reasonable and not detrimental to the interest of the minority shareholders.
- Reviewed and monitored the status of RPTs and RRPTs on a quarterly basis, ensuring transparency and adherence to regulatory and governance requirements.
- Reviewed the annual declarations and register of interests on COIs of the Directors and key Senior Management.
- Reviewed COIs for the appointment/re-appointment of Directors for input to be considered by the Nomination and Remuneration Committee.

External Audit

The BAC conducted a comprehensive review of the external audit plan, including the audit strategy and scope of the statutory audit of the Company's and the Group's financial statements for the financial year under review, as presented by the external auditors.

During the year, the BAC:

- Reviewed the results of the statutory audit, including key audit matters, audit findings and the audit report, to ensure the integrity and accuracy of the Company's and the Group's financial statements and compliance with applicable financial reporting standards.

Board Audit Committee Report

- Reviewed and endorsed the proposed audit fees for the statutory audits, taking into consideration the scope of work, complexity of the audit and benchmarking against industry practices.

In accordance with the PETRONAS Framework on External Auditors, adopted since 2019, the BAC performed its annual assessment of the external auditors' performance, sustainability and independence. The assessment covered the following key areas:

- Quality and competency of the engagement team and audit services provided
- Adequacy of resources allocated to the audit
- Effectiveness and timeliness of communication with the BAC
- Independence, objectivity and application of professional scepticism

Based on the assessment, the BAC was satisfied with the external auditors' performance and independence. Constructive feedback, including areas for improvement, was communicated to the auditors as part of the continuous improvement process.

The BAC also reviewed non-audit services provided by the external auditors to ensure that such services did not impair the auditors' independence or objectivity. This included monitoring the proportion of non-audit fees relative to total audit fees. The external auditors provided written confirmation to the BAC, affirming their independence throughout the financial year under review.

During the financial year, the Company engaged the external auditors for both audit and non-audit services. The total fees incurred for audit and non-audit services are as follows:

| Particulars | 2025 | | 2024 | |
|--|----------------|------------------|----------------|------------------|
| | Group (RM'000) | Company (RM'000) | Group (RM'000) | Company (RM'000) |
| Total Statutory Audit Fees | 654 | 383 | 608 | 365 |
| Total Non-audit Fees | 148 | 43 | 88 | 13 |
| • Independent Review of SORMIC | 13 | 13 | 13 | 13 |
| • Regulatory Reporting Statement Audit | 79 | - | 75 | - |
| • Annual Revenue Adjustment | 20 | 10 | - | - |
| <u>One-off</u> | | | | |
| • Special Audit on Sipitang Utilities Sdn. Bhd. and PG Cold Energy 1 Sdn. Bhd. | 16 | - | - | - |
| • East Coast Economic Region Incentive Assessment | 20 | 20 | - | - |
| Percentage of Non-audit Fees over Statutory Audit Fees | 22.6% | 11.2% | 14.5% | 3.6% |

The Company also reviewed the Audit Focus Areas identified by the external auditors for the financial year ended 31 December 2025:

| No. | Audit Focus Area | Matters Considered | BAC Comments |
|-----|---|---|--|
| 1. | Capitalisation and componentisation of completed projects | The audit evaluated completion date of project-in-progress to determine that completed projects are capitalised timely. <ul style="list-style-type: none"> Evaluated the capitalisation process and determined that only costs that meet MFRS 116 requirements are capitalised Evaluated the componentisation process to determine that significant components with different useful lives are depreciated separately Assessed that any borrowing costs that meet MFRS 123 are capitalised | Concurred with the findings that Management had capitalised and componentised of the completed project accordingly. |
| 2. | Revenue from utilities segment | The audit evaluated the design, implementation and operating effectiveness of the controls relating to revenue recognition for utilities segment and performed substantive testing on revenue from utilities segment recognised during the year. | Concurred with the findings that revenue from utilities segment have been recognised appropriately. |
| 3. | Management override of controls | The audit reviewed the risk of management override of controls, in particular, through the use of manual journal entries. | Concurred with the audit finding that no exception identified and acknowledged that appropriate mitigations are in place to manage the risks associated with the manual journal entries. |

External Auditor Independence

The Company places strong emphasis on safeguarding the independence and objectivity of its external auditors. In this regard, the Audit Engagement Partner is subject to a maximum tenure of seven years, after which mandatory rotation is applied. A cooling-off period of five years is required before a former engagement partner may be considered for re-appointment, in line with applicable regulatory requirements.

In addition, the external auditors maintain independence through their internal Independent Partner Review process, which provides an additional layer of assurance over compliance with professional and ethical standards. The external auditors also provided written confirmation to the BAC that they had complied with all relevant professional and regulatory requirements and had remained independent throughout the audit engagement.

Annual Reporting

As part of its oversight responsibilities, the BAC reviewed its own report, the Corporate Governance Overview Statement and the SORMIC for the financial year ended 31 December 2025. The review was conducted to satisfy the Committee that the disclosures were accurate, balanced and comprehensive, and that they complied with applicable regulatory requirements and recognised governance guidelines, prior to recommendation to the Board for approval.

Internal Audit Function

The Internal Audit function at PGB supports the Board and Management through the provision of independent, risk-based assurance and advisory services. Its objective is to assess and strengthen the effectiveness of risk management, governance and internal control processes, contributing to the safeguarding of the Group's value and the achievement of its strategic objectives.

During the year under review, the IAD executed six planned audit engagements, supplemented by ad-hoc reviews commissioned to address emerging issues or specific management requests. In parallel, the IAD also completed four Analytical Assessments exercises as part of its digital transformation journey. All engagements were conducted in accordance with a risk-based Three-Year Rolling Strategic Audit Plan and the Three-Year Digital Initiative Plan, which were reviewed and approved by the BAC.

To preserve independence, objectivity and professional scepticism, PGB Internal Audit reports functionally to the BAC and administratively to the PETRONAS Group Chief Audit Executive (GCAE). This structure allows the BAC to determine audit priorities, review significant findings and oversee the performance of the Internal Audit function, while day-to-day administrative matters are managed by the GCAE. The Head of IAD provides an annual confirmation of the function's independence, reinforcing its commitment to impartial and unbiased assurance. Besides that, internal auditors are not assigned to engagements where potential COI may arise.

Board Audit Committee Report

In 2025, the Internal Audit function was led by Hardi Hazizie Abd Hamid, a professional with more than 25 years of experience within PETRONAS. He holds a Bachelor's degree in Mechanical Engineering from Universiti Teknologi PETRONAS and is a Certified Fraud Examiner, as well as a Certified Internal Control Integrated Framework (COSO) practitioner. His experience includes specialist maintenance, integrity assurance, reliability engineering and internal audit, providing a strong foundation for leading complex, risk-based audit engagements across the Group.

Under his leadership, the Internal Audit function continued to enhance its capability to identify emerging risks, assess control effectiveness and provide practical insights to the BAC and Management. This has contributed to improvements in governance practices, operational efficiency and risk management across PGB.

The Internal Audit function operates within a structured governance framework. The PGB Internal Audit Charter, approved by the BAC, defines the function's purpose, authority and responsibilities. Audit activities are conducted in alignment with globally recognised standards and framework, including the GIAS by the Institute of Internal Auditors and the COSO.

The function also adheres to established internal policies and procedures to promote consistency in audit execution and compliance with applicable regulatory requirements.

A risk-based approach is applied in developing the Annual Audit Plan to ensure alignment with the Group's strategic direction and risk profile. The planning process considers a range of inputs, including the Group's enterprise risk assessment, business strategies, emerging risks, operational materiality, previous audit results and feedback from the BAC and Management. This approach enables audit resources to be focused on areas of higher risk and significance.

During the year, audit engagements covered a broad range of operational, financial and compliance areas, including plant change and modifications, procurement and materials management, growth project execution, shareholders audit, governance and activities of strategic communications and special reviews and investigations, on request.

Audit findings and recommendations were discussed with Management prior to being reported to the BAC. Agreed corrective actions were monitored on a quarterly basis. Requests for extensions to initial timelines were required to be justified by the relevant business units and approved by the Head of IAD before being reported to the Committee.

The Internal Audit function maintains a Quality Assurance and Improvement Programme to assess and enhance the effectiveness of its activities. This programme comprises ongoing internal assessments and periodic external

assessments. In 2025, an assessment on conformance to new GIAS was conducted by the IAD and rated as "Generally Conform". This outcome reflects the function's continued progress and maturity, with support from the BAC and Senior Management.

The Internal Audit team is staffed by 11 professionals with diverse experience and qualifications across different areas, including accounting and finance, operations and maintenance, Information Technology and digital disciplines. The team is also supported by technical professionals and subject matter experts from the PETRONAS Group.

The Group continues to support the professional development of internal auditors through structured education and certification programmes, including Certified Internal Auditor, Certified Fraud Examiner and COSO-related qualifications. To date, 10 IAD personnel hold relevant professional certifications.

Internal auditors participate in continuous training through programmes offered by the Institute of Internal Auditors and the PETRONAS Functional Skill Group 04, which align with the Internal Audit Competency Technical Inventory and Rulers. New auditors are provided with on-the-job training within the PETRONAS Internal Audit network or fraternity to enhance practical exposure and the application of leading practices. Annual performance assessments are conducted through the Employee Performance Management process, with individual Personal Development Plans established to support ongoing capability development and career progression.

The total cost incurred for the Internal Audit function for the financial year ended 31 December 2025 amounted to RM4.7 million.

Related Party Transactions and Conflict of Interest Situations

Throughout the financial year, the BAC maintained oversight of all RPTs, RRPTs and COI Situations in accordance with the Guideline and Procedures on RPTs and COI (the Guideline). The Guideline sets out the principles and procedures governing such transactions across the PGB Group and supports compliance with the MMLR of Bursa Malaysia, as well as other applicable laws and regulations.

The BAC's TOR requires the Committee to review and address any RPTs and COI Situations including perceived, potential and actual COIs that may arise within the Group and the Company in line with the MMLR. This includes examining any transactions, procedures or courses of conduct that could raise questions about Management's integrity and the measures proposed to resolve, eliminate or mitigate such conflicts. The scope of the review comprises conflicts involving Directors and key Management personnel across the Group.

Review of Conflicts of Interest

The guidelines below set out parameters for situations that may give rise to a COI:

- (i) If the Director holds an interest in a business that competes or is likely to compete, either directly or indirectly, with the business of PGB Group;
- (ii) In cases where there is no competing interest in the business, but the Director derives or receives commission or fees by virtue of him providing consultancy or advisory services to the transacting party having business with PGB Group;
- (iii) When the Director is involved in or has an interest in business transactions involving goods or services, either directly or indirectly, with PGB Group;
- (iv) If the Director provides or receives financial assistance from PGB Group.

During the year, the Committee conducted a detailed review and assessment of a potential COI arising from the appointment of two new INEDs, Datuk Dr. Yatimah Sarjiman and Yusa' Hassan, and agreed on appropriate mitigation measures to address any actual, potential or perceived conflicts.

The Committee also conducted a detailed review and assessment of a potential COI arising from the appointment of two Non-Independent Non-Executive Directors (NINEDs), Lim Li Ping and Izwan Ismail. In conducting its assessment, the Committee considered their existing roles and directorships within the PETRONAS Group and evaluated the proposed mitigating measures. The Committee concluded that the measures identified were appropriate and sufficient to address the potential COI.

On 16 February 2026, the Committee reviewed the annual declarations of interests and potential COIs submitted by the Directors, including those standing for re-election and key Senior Management. No COIs or potential conflicts, including interests in businesses competing with the Company, were declared by the Independent Directors and key Senior Management for the financial year ended 31 December 2025. In respect of the NINEDs, the Committee was satisfied that the mitigating measures in place adequately addressed any potential conflicts that may arise from their current roles and directorships within the PETRONAS Group.

Related Party Transactions

The Committee conducted regular reviews of RPTs and RRPTs to satisfy itself that such transactions were entered into in the best interest of the Group, on fair and reasonable terms, and in line with normal commercial practices, as well as conducted on an arm's length basis. Prior to making recommendations to the Board for approval, the Committee considered whether the transactions adhered to the principles and procedures set out in the Guideline. The structured processes established under the Guideline facilitate the identification, monitoring and reporting of RPTs and RRPTs, and provide assurance that such transactions do not prejudice the interests of minority shareholders.

As transactions arose during the year, the Committee assessed them against the prescribed requirements to ensure compliance with internal governance procedures and regulatory obligations. Where appropriate, the Committee considered Management's recommendations to refine or strengthen existing processes, supporting continuous improvement in governance practices across the Group.

As part of the broader PETRONAS Group's integrated oil and gas value chain, the Company operates within an environment where transactions with PETRONAS and its subsidiaries are inherent to its business operations. In this context, PGB has been granted exemptions and waivers from compliance with Paragraphs 10.08 and 10.09 of the MMLR of Bursa Malaysia, including the requirement to seek shareholders' approval for certain transactions relating to the supply, sale, purchase, provision and use of specific goods, services and facilities. These exemptions and waivers are intended to avoid operational disruption and to facilitate the continued and efficient conduct of business within the integrated PETRONAS energy framework.

The BAC remains satisfied that the Guideline, together with the processes and controls in place, is adequate to safeguard the Group's interests, support compliance with applicable regulatory requirements and ensure that RPTs are conducted on an arm's length basis. The Committee will continue to review and monitor these arrangements to maintain transparency, integrity and confidence in the Group's financial and operational dealings.

Board Audit Committee Report

RRPTs that have been granted waivers by Bursa Malaysia from complying with the requirements of Paragraph 10.09 of the MMLR of Bursa Malaysia are set out in the following table.

| Date of Bursa Malaysia Waiver Approval | Transacting Party | Relationship | Nature of Transaction | Value of Transaction in 2025 (RM'000) |
|--|---|---|---|---|
| 26 March 2014 | PGB and PETRONAS | <ul style="list-style-type: none"> PETRONAS is a major shareholder of PGB holding 51% | Gas Processing Agreement (GPA) | Gas Processing Services: RM1,860,100 |
| 23 May 2014 | Regas Terminal (Sg. Udang) Sdn. Bhd. (RGTSU) and Gas Asia Terminal (L) Pte. Ltd. (GATL) | <ul style="list-style-type: none"> RGTSU is a wholly owned subsidiary of PGB GATL is a wholly owned subsidiary of MISC Berhad (MISC), and PETRONAS is a major shareholder of MISC, holding 51% | Ancillary Agreement for Regasification Service (ACRS) for Time Charter Services for Floating Storage Unit | Time Charter Services for Floating Storage Unit: RM128,357 |
| | RGTSU and Sg. Udang Port Sdn. Bhd. (SUP) | <ul style="list-style-type: none"> RGTSU is a wholly owned subsidiary of PGB SUP is a wholly owned subsidiary of MISC Maritime Services Sdn. Bhd., a wholly owned subsidiary of MISC and PETRONAS is a major shareholder of MISC, holding 51% | ACRS Marine Services Agreement | Marine Services: RM6,864 |
| | RGTSU and PETRONAS Penapisan Melaka Sdn. Bhd. (PPM) | <ul style="list-style-type: none"> RGTSU is a wholly owned subsidiary of PGB PPM is a wholly owned subsidiary of PETRONAS | ACRSL Land Lease Agreement | Land Lease for Pipeline Route and Office Building: RM87 |
| | Pengerang LNG (Two) Sdn. Bhd. (PLNG2) and Pengerang Power Sdn. Bhd. | <ul style="list-style-type: none"> PLNG2 is a subsidiary of PGB, holding 65% Pengerang Power Sdn. Bhd. is a wholly owned subsidiary with PETRONAS as the ultimate holding company | Ancillary Agreements for RGT Pengerang Project | Purchase of Electricity: RM36,613 |
| 23 October 2020 | PGB, RGTSU and PLNG2 with PETRONAS Energy & Gas Trading Sdn. Bhd. (PEGT) | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% RGTSU is a wholly owned subsidiary of PGB PLNG2 is a subsidiary of PGB, holding 65% PEGT is a wholly owned subsidiary of PETRONAS | Master Sale and Purchase Agreement (MSPA) for Purchase of Internal Gas Consumption | Purchase of Gas for Internal Consumption by PGB, RGTSU and PLNG2 from PEGT: RM168,971 |
| | PGB with PEGT | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PEGT is a wholly owned subsidiary of PETRONAS | Gas Supply Agreement (GSA) for Purchase of Fuel Gas | Purchase of Fuel Gas: RM1,391,859 |

| Date of Bursa Malaysia Waiver Approval | Transacting Party | Relationship | Nature of Transaction | Value of Transaction in 2025 (RM'000) |
|--|---|--|--------------------------------------|--|
| 11 October 2021 | PGB with PETRONAS Chemicals Derivatives Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Chemicals Derivatives Sdn. Bhd. is a wholly owned subsidiary of PETRONAS Chemicals Group Berhad (PCGB) and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM749,258 |
| | PGB with PETRONAS Chemicals Ammonia Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Chemicals Ammonia Sdn. Bhd. is a wholly owned subsidiary of PCGB and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM233,853 |
| | | | Compressed Air Sharing Agreement | Compressed Air Facilities Services Income: RM483 |
| | | | Fire Water Services Agreement (FWSA) | Fire and Water Services: RM39 |
| | PGB with BASF PETRONAS Chemicals Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% BASF PETRONAS Chemicals Sdn. Bhd. is an associate company of PCGB holding 40%, and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM166,198 |
| | PGB with PETRONAS Chemicals LDPE Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Chemicals LDPE Sdn. Bhd. is a wholly owned subsidiary of PCGB and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM113,795 |
| | PGB with PETRONAS Chemicals Aromatics Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Chemicals Aromatics Sdn. Bhd. is a wholly owned subsidiary of PCGB and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM64,512 |

Board Audit Committee Report

| Date of Bursa Malaysia Waiver Approval | Transacting Party | Relationship | Nature of Transaction | Value of Transaction in 2025 (RM'000) |
|--|---|--|--|--|
| 11 October 2021 | PGB with Ineos PCG Acetyls Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% Ineos PCG Acetyls Sdn. Bhd. is a joint venture company of PCGB, holding 30%, and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM38,662 |
| | | | Fire Water Services Agreement (FWSA) | Fire and Water Services: RM52 |
| | PGB with PETRONAS Chemicals Ethylene Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Chemicals Ethylene Sdn. Bhd. is a subsidiary of PCGB, holding 87.5%, and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM16,545 |
| | | | Sell and Deliver Utilities Consumption Agreement | Kerteh Shared Marine Facility (KSMF) Utilities Consumption: RM80 |
| | RGTSU with PEGT | <ul style="list-style-type: none"> RGTSU is a wholly owned subsidiary of PGB PEGT is a wholly owned subsidiary of PETRONAS | Supply of Utilities Agreement | LNG Bunkering Income: RM6,304 |
| | PLNG2 with PEGT | <ul style="list-style-type: none"> PLNG2 is a subsidiary of PGB, holding 65% PEGT is a wholly owned subsidiary of PETRONAS | LNG Truck Loading Facilities | LNG Trucking and Reloading Income: RM13,442 |
| | PGB with PETCO Trading Labuan Company Ltd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETCO Trading Labuan Company Ltd. is a wholly owned subsidiary with PETRONAS as the ultimate holding company | Importation and Exportation Agreement | LPG Import and Export Service Fees: RM6,543 |
| | | | Manpower, Routine Maintenance, Utilities Cost Recovery and Rental Facilities | Marine Facilities Income: RM2,207 |
| | PGB with Kertih Terminals Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% Kertih Terminals Sdn. Bhd. is a joint venture company of PCGB, holding 40%, and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM7,130 |
| | | | Right of Use of Warehouse | Warehouse Rental: RM5,788 |
| | PLNG2 with PETRONAS LNG Ltd. | <ul style="list-style-type: none"> PLNG2 is a subsidiary of PGB, holding 65% PETRONAS LNG Ltd. is a wholly owned subsidiary of PETRONAS LNG Sdn. Bhd. | Master Gas Up Cool Down Services Agreement | Gassing Up Cooling Down Income: RM1,329 |
| | | | Storage Fee | Storage Fee Income: RM32,765 |
| PGB with Voltage Renewables Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% Voltage Renewables Sdn. Bhd. is a 70%-owned subsidiary of GENTARI Renewables Sdn. Bhd. with PETRONAS as the ultimate holding company | Sales and Purchase Agreement for the Supply of Electricity | Sale of Industrial Utilities: RM372 | |

| Date of Bursa Malaysia Waiver Approval | Transacting Party | Relationship | Nature of Transaction | Value of Transaction in 2025 (RM'000) |
|--|---|--|---|--|
| 11 October 2021 | PGB with PETRONAS Carigali Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Carigali Sdn. Bhd. is a wholly owned subsidiary of PETRONAS | Land Management Service Agreement (MSA) for Sabah Oil and Gas Terminal, Sabah Sarawak Gas Pipeline, Sabah Gas Pipeline and Labuan Gas Terminals | Project Management Fees and Operations and Maintenance Income: RM199 |
| | | | Fire Water Services Agreement (FWSA) | Fire and Water Services: RM79 |
| | PGB with PETRONAS Chemicals MTBE Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Chemicals MTBE Sdn. Bhd. is a wholly owned subsidiary of PCGB and PETRONAS is a major shareholder of PCGB, holding 64.35% | Sales and Purchase Agreement for the Supply of Electricity and Utilities | Sale of Industrial Utilities: RM254,314 |
| | | | Right of Use of Equipment | Rental of Equipment: RM216 |
| | PGB with PETRONAS Chemicals Marketing (Labuan) Ltd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Chemicals Marketing (Labuan) Ltd. is a wholly owned subsidiary of PCGB and PETRONAS is a major shareholder of PCGB, holding 64.35% | Sales and Purchase Agreement (SPA) to Supply Excess Hydrogen Gas to Utilities Gebeng (UG) Plant | Purchase of Hydrogen: RM7,419 |
| | | | Purchase of Petroleum Products for Operation | Purchase of Petroleum Products: RM5,703 |
| | PGB and RGTSU with PETRONAS Lubricants Marketing (Malaysia) Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% RGTSU is a wholly owned subsidiary of PGB PETRONAS Lubricants Marketing (Malaysia) Sdn. Bhd. is a wholly owned subsidiary of PETRONAS Dagangan Berhad (PDB) and PETRONAS is a major shareholder of PDB, holding 63.94% | Land Lease Agreement | Lease of Land: RM1,060 |
| | | | Land Lease Agreement | Lease of Land: RM152 |
| | PGB and PLNG2 with PETRONAS Hartabina Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PLNG2 is a subsidiary of PGB holding 65% PETRONAS Hartabina Sdn. Bhd. is a wholly owned subsidiary of PETRONAS | Land Lease Agreement | Lease of Land: RM152 |
| | PGB and PETRONAS | <ul style="list-style-type: none"> PETRONAS is a major shareholder of PGB, holding 51% | Land Lease Agreement | Lease of Land: RM152 |

Board Audit Committee Report

| Date of Bursa Malaysia Waiver Approval | Transacting Party | Relationship | Nature of Transaction | Value of Transaction in 2025 (RM'000) |
|--|---|---|------------------------------------|---|
| 11 October 2021 | PLNG2 with Pengerang Terminals (Two) Sdn. Bhd. | <ul style="list-style-type: none"> PLNG2 is a subsidiary of PGB, holding 65% Pengerang Terminals (Two) Sdn. Bhd. is a joint venture company of PETRONAS Refinery & Petrochemical Corporation Sdn. Bhd. (PRPC), holding 40%, and PRPC is a wholly owned subsidiary of PETRONAS | Jetty Usage Agreement | Jetty Usage Service: RM72,828 |
| | PGB with Vinyl Chloride (Malaysia) Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% Vinyl Chloride (Malaysia) Sdn. Bhd. is a wholly owned subsidiary of PCGB and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM2,779 |
| | PGB with PCG PCC Oxyalkylates Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PCG PCC Oxyalkylates Sdn. Bhd. is a joint venture of PCGB, holding 47.5%, and PETRONAS is a major shareholder of PCGB, holding 64.35% | Supply of Utilities Agreement | Sale of Industrial Utilities: RM15,080 |
| | PGB with PEGT | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PEGT is a wholly owned subsidiary of PETRONAS | Pipeline Project Service Agreement | Operation and Maintenance Income: RM3,040 |
| | PGB with PETRONAS Technical Services Sdn. Bhd. (PTSSB) | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PTSSB is a wholly owned subsidiary of PETRONAS | Right of Use of Building | Rental of Office Space: RM198 |
| | PGB with PETRONAS Management Training Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% PETRONAS Management Training Sdn. Bhd. is a wholly owned subsidiary of PETRONAS | Right of Use of Building | Rental of Meeting Room: RM207 |
| | PGB with Trans Thai-Malaysia (Malaysia) Sdn. Bhd. | <ul style="list-style-type: none"> PGB is owned by PETRONAS of 51% Trans Thai-Malaysia (Malaysia) Sdn. Bhd. is a joint venture company of PETRONAS, holding 50% | Right of Way and Maintenance Fees | Right of Way and Maintenance Fees Income: RM4,681 |
| | PLNG2 with Southern Gas Terminal (L) Private Limited (SGTL) | <ul style="list-style-type: none"> PLNG2 is a subsidiary of PGB, holding 65% SGTL is a wholly owned subsidiary of MISC and PETRONAS is a major shareholder of MISC, holding 51% | Floating Storage Unit Lease | Floating Storage Unit Lease Income: RM15,807 |

The BAC is satisfied that, during the financial year under review, the RRPTs as summarised in the table were carried out in accordance with the waivers granted by Bursa Malaysia. The BAC was also satisfied that all RPTs, including RRPTs, were conducted on an arm's length basis, under normal commercial terms and conditions and at prevailing market rates or prices. These transactions were conducted in accordance with applicable industry practices and were not prejudicial to the interests of the Company or its minority shareholders. All such transactions were reported to the Committee on a quarterly basis, enabling ongoing oversight and review.

Board Audit Committee Effectiveness and Performance

As part of its commitment to maintaining high standards of corporate governance, the Board conducted an annual assessment of the BAC as part of the Board Effectiveness Evaluation for the financial year. The assessment provided an objective review of the Committee's effectiveness in discharging its responsibilities, including oversight of financial reporting, audit processes and the system of internal control.

Based on the outcome of the evaluation, the Board concluded that the Committee continues to play an important role in supporting the Board's deliberations on financial and audit-related matters. The Committee's contribution to promoting transparency, ensuring compliance with applicable financial and regulatory requirements and overseeing the robustness of risk management and internal control frameworks was recognised as integral to the integrity of the Company's financial governance.

Following the assessment, the Board confirmed that the BAC had discharged its duties effectively and in accordance with its TOR. The Committee's consistent and structured engagement with both internal and external auditors, together with its oversight of financial reporting and audit matters, continues to underpin the Group's approach to sound governance and accountability.

Reporting to the Exchange

For the financial year under review, the BAC assessed the Company's compliance with the MMLR of Bursa Malaysia. Based on this assessment, the Committee is satisfied that the Company has complied with all applicable regulatory requirements. Accordingly, no reporting to Bursa Malaysia under Paragraph 15.16 of the MMLR of Bursa Malaysia is required for the year.

FARINA FARIKHULLAH KHAN

Chairman
Board Audit Committee

Nomination and Remuneration Committee Report



DATUK MARK VICTOR ROZARIO
Chairman, Nomination and Remuneration Committee

Dear Valued Shareholders,

The Nomination and Remuneration Committee (NRC) of PETRONAS Gas Berhad (PGB or the Company) is pleased to present its report for the financial year ended 31 December 2025. This report outlines the NRC's key activities and initiatives undertaken during the year in supporting the Board's efforts to uphold high standards of governance, leadership effectiveness and accountability across the Group.

The NRC plays an integral role in strengthening the Board's overall effectiveness by overseeing matters relating to Board composition, succession planning and remuneration governance. During the year under review, the NRC focused on ensuring that the Board and senior management remain appropriately structured, well balanced and equipped with the requisite competencies to support the Company's strategic priorities and long-term sustainability.

This report is prepared in compliance with Paragraph 15.08A(3) of the Main Market Listing Requirements (MMLR) of Bursa Malaysia Securities Berhad (Bursa Malaysia). It reflects the Company's continued emphasis on transparency and sound corporate governance practices in line with regulatory requirements and stakeholder expectations.

Terms of Reference

The NRC operates under a clearly defined framework as set out in its Terms of Reference (TOR). These TORs are aligned with the governance principles prescribed under the MMLR of Bursa Malaysia and the Malaysian Code on Corporate Governance 2021 (MCCG 2021), providing clarity on the NRC's scope of authority, roles and responsibilities.

The TOR enables the NRC to discharge its oversight responsibilities effectively in relation to Board appointments, succession planning, performance evaluation and remuneration structures for Directors and senior management. To ensure ongoing relevance and effectiveness, the TOR is reviewed periodically, taking into account developments in regulatory requirements and evolving best practices in corporate governance.

The TOR is publicly accessible on the Company's corporate website at www.petronas.com/pgb

Composition

The NRC is composed entirely of Independent Non-Executive Directors (INEDs), ensuring a high level of objectivity and independence in the discharge of its duties. This composition complies with Paragraph 15.08A(1) of the MMLR of Bursa Malaysia, which requires the NRC to comprise only Non-Executive Directors (NEDs), with a majority being Independent Directors.

In line with Practice 5.8 of the MCCG 2021, the NRC is chaired by an Independent Director. This governance arrangement strengthens the NRC's ability to exercise impartial judgement, particularly in matters relating to Board appointments, succession planning and remuneration. It also supports balanced decision making that aligns executive rewards with performance, long-term value creation and the interests of shareholders.

As of the date of the Integrated Report 2025, the composition of the NRC is as follows:

| Chairman |
|---|
| DATUK MARK VICTOR ROZARIO (Independent Non-Executive Director) |
| Date of appointment: 27 March 2023 Tenure: 2 years 11 months |
| Member |
| FARINA FARIKHULLAH KHAN (Senior Independent Non-Executive Director) |
| Date of appointment: 19 November 2020 Tenure: 5 years 3 months |
| SUJIT SINGH PARHAR S/O SUKHDEV SINGH (Independent Non-Executive Director) |
| Date of appointment: 10 June 2025 Tenure: 8 months |

The profiles of the NRC members are disclosed on pages 82 to 84 of this Integrated Report 2025.

Role and Philosophy

The NRC was established to strengthen the Company's governance framework through a structured and transparent approach to Board appointments, succession planning and remuneration oversight. Central to the NRC's role is the promotion of a Board composition that supports effective leadership, objective decision making and long-term value creation.

In discharging its responsibilities, the NRC regularly reviews the structure, size and composition of the Board to ensure an appropriate balance among the Executive, Non-Executive and Independent Directors. This balance is essential for maintaining independent oversight while enabling the Board to benefit from a diverse range of skills, experience and perspectives.

The NRC is responsible for identifying and recommending suitable candidates for Board appointments, either through Board nomination or submission for shareholder approval, as applicable. In addition, the NRC oversees succession planning at the Board and senior management levels to promote continuity of leadership and sustainability of the Company's governance framework.

Recognising the importance of continuous improvement, the NRC also oversees the development of Directors by ensuring that appropriate training programmes are made available. These programmes are designed to enhance Directors' knowledge of regulatory developments, industry trends and governance practices, enabling them to discharge their fiduciary duties effectively.

Meetings and Attendance

To support effective planning and the efficient discharge of its responsibilities, the NRC pre-scheduled its meetings for the year under review in November 2024, allowing members to incorporate them into their respective schedules. The NRC normally convenes three meetings annually, with additional meetings held as and when required.

During the financial year under review, the NRC held a total of six meetings.

Details of individual attendance by NRC members are set out on page 105 of this Integrated Report 2025.

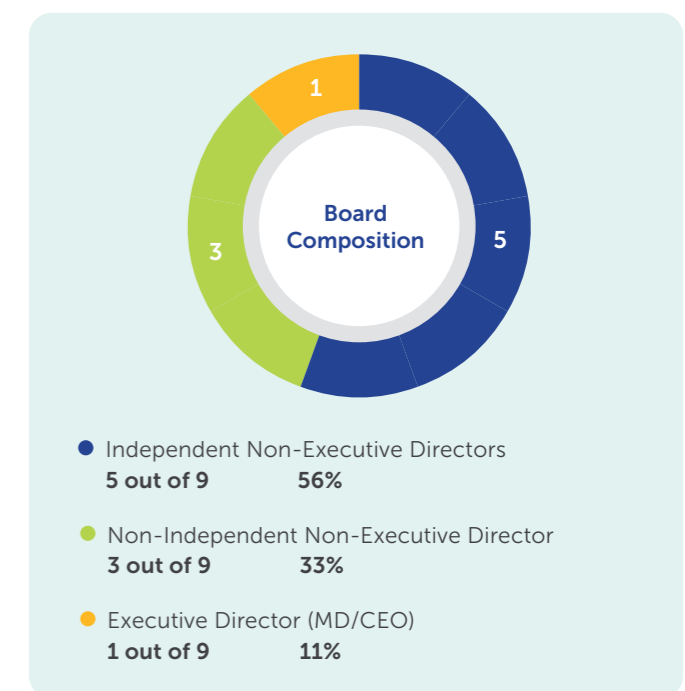
The Managing Director and Chief Executive Officer, the Head of the Human Resources Management Division and other parties deemed necessary by the NRC were invited to attend meetings to provide relevant inputs and clarifications on matters deliberated. The Company Secretary served as Secretary to the NRC, supporting the Committee by ensuring procedural compliance and the proper documentation of proceedings.

Meeting agendas and relevant papers were circulated to NRC members at least five days in advance of each meeting to allow adequate time for review and informed discussion. Deliberations at each meeting were properly documented, with minutes recorded, confirmed at subsequent meetings and presented to the Board for notation.

Board Composition and Independence

As at the date of this report, the Board comprised nine members, reflecting a well-balanced composition with INEDs, Non-Independent Non-Executive Directors (NINEDs) and an Executive Director, consistent with the Company's status as a Large Company under the MCCG 2021.

The composition of the Board is as follows:



The Board complies with Paragraph 15.02 of the MMLR, which requires at least one-third of the Board to comprise INEDs. In addition, the Board complies with Practice 5.2 of MCCG 2021, which recommends that Large Companies be led by a majority of Independent Directors.

The NRC considers this balance appropriate in supporting effective governance and leadership development. The inclusion of Directors from within the PETRONAS Group also provides exposure and developmental opportunities for potential future leaders, particularly in the context of PGB's role as a listed entity. Collectively, this diverse composition strengthens the Board's depth of experience and supports continuity, capability building and long-term sustainability.

Nomination and Remuneration Committee Report

Alignment with MCCG 2021 – Board composition

| MCCG 2021 | Key expectation | Company's application |
|--------------|--|---|
| Practice 5.1 | Periodic review and refreshment of Board composition | NRC reviews Board composition and succession planning on an ongoing basis |
| Practice 5.2 | Majority Independent Directors for Large Companies | Independent Directors comprise 56% of the Board |
| Practice 5.3 | Independent Director tenure not exceeding nine years | NRC monitors tenure and independence annually |

Board Succession Plan

The Board has instituted a structured succession planning framework to facilitate the timely identification and appointment of INEDs in the event of vacancies arising from anticipated retirements or changes in Board composition. This framework supports the maintenance of Board continuity while allowing for periodic renewal in line with governance best practices.

Throughout the financial year under review, the NRC continued to support the Board in its succession planning efforts, with particular emphasis on preserving an appropriate mix of skills, experience and expertise that aligns with the PETRONAS Group's strategic direction. In discharging this responsibility, the NRC also reviewed the tenure of INEDs to ensure continued compliance with regulatory requirements and governance expectations.

The identification and selection of Independent Non-Executive Director candidates were undertaken through a robust and structured assessment process. Potential candidates were evaluated based on predefined criteria, including qualifications, relevant experience, skills, independence and integrity. These assessments were guided by the Board Succession Planning Framework, the Board Appointment Process and the Directors' Fit and Proper Policy.

Changes to Board Composition during FY2025

During the financial year under review, changes were made to the PGB Board and its committees, including the following key developments:

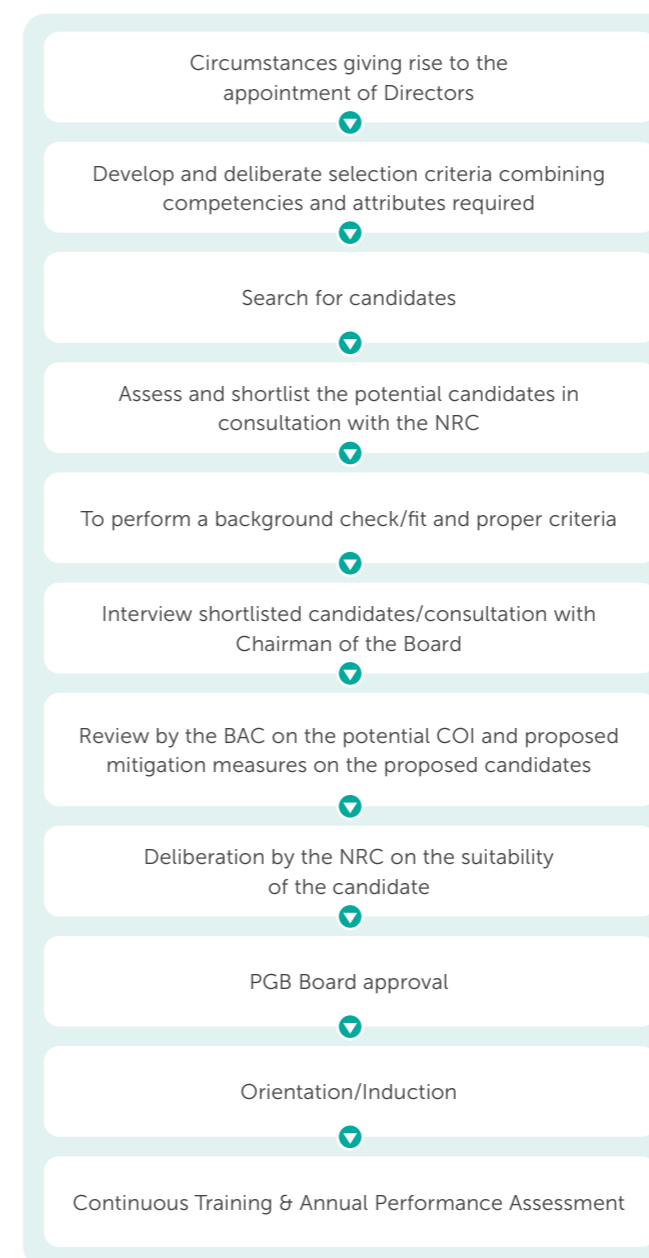
- Appointment of Datuk Dr. Yatimah Sarjiman as Independent Non-Executive Director in place of Datuk Yeow Kian Chai, effective 24 April 2025. Following a comprehensive assessment, the NRC determined that there were no adverse findings or material concerns in relation to Datuk Dr. Yatimah's appointment. She met all requirements under the PGB Directors' Fit and Proper Policy. The NRC was satisfied that the relevant integrity and suitable conflict of interest (COI) assessments had been duly undertaken, and that appropriate measures were in place to address any potential COI that may arise for her other directorships.

- Appointment of Ms Lim Li Ping as Non-Independent Non-Executive Director in place of Cik Marina Md Taib, effective 24 April 2025. Following a comprehensive assessment, the NRC determined that there were no adverse findings or material concerns in relation to Ms Lim Li Ping's appointment. She met all requirements under the PGB Directors' Fit and Proper Policy, and the NRC was satisfied that relevant integrity, suitability and measures to mitigate any potential COI that may arise in view of her current role and directorship within PETRONAS Group.
- Appointment of Encik Yusa' Hassan as Independent Non-Executive Director, effective 10 June 2025. Following a comprehensive assessment, the NRC determined that there were no adverse findings or material concerns regarding Encik Yusa's appointment. He met all requirements under the PGB Directors' Fit and Proper Policy and the NRC was satisfied that the relevant integrity, suitability and COI considerations had been appropriately assessed and addressed.
- Appointment of Encik Izwan Ismail as Non-Independent Non-Executive Director in place of Puan Hasliza Othman, effective 15 September 2025. Following a comprehensive assessment, the NRC determined that there were no adverse findings or material concerns in relation to Encik Izwan Ismail's appointment. He met all requirements under the PGB Directors' Fit and Proper Policy, and the NRC was satisfied that the relevant integrity, suitability and measures to mitigate any potential COI that may arise in view of his current role and directorship within PETRONAS Group.
- Resignation of Cik Marina Md Taib and Puan Hasliza Othman as NINEDs, effective 24 April 2025 and 1 June 2025, respectively. The Board extended its appreciation to both Cik Marina and Puan Hasliza for their contributions during their tenure and acknowledged their role in advancing the Company's governance agenda.
- Furthermore, in line with governance expectations applicable to Ministry of Finance Incorporated linked companies, the Company has adopted a policy establishing a maximum age limit of 75 years for Board members and Chief Executive Officer, applicable to new appointments and extension of service tenure. The policy provides a structured and transparent framework for Board renewal, while continuing to recognise the value of experience,

organisational knowledge and leadership capability in supporting the Company's strategic objectives and long-term sustainability.

In accordance with the above policy and the provisions of the Company's Constitution, Datuk Yeow Kian Chai, having reached the age of 75, retired from the Board at the conclusion of the 42nd Annual General Meeting (AGM) and did not seek re-election. Datuk Yeow continued to serve on the Board until the conclusion of the AGM. The Board and the NRC recorded their appreciation for Datuk Yeow's valuable contributions, experience and dedicated service during his tenure.

The process flow for appointment of a Director is as follows:



Senior Management Succession Plan

In addition to overseeing Board succession planning, the NRC is also responsible for ensuring the establishment and maintenance of a structured succession plan for the Managing Director, Chief Executive Officer and Senior Management. This approach supports leadership continuity and the development of a robust talent pipeline to underpin the PGB Group's long-term strategic objectives.

During the financial year under review, the NRC continued to evaluate the composition of Senior Management to ascertain whether the requisite competencies, experience and leadership capabilities are in place to support the Company's strategic priorities.

The NRC remains focused on maintaining a strong pool of internal candidates for senior leadership positions, with particular emphasis on identifying and developing high potential talents through targeted development and exposure opportunities.

The NRC continues to emphasise to the Board the importance of proactive talent management, effective workforce planning and the strengthening of internal talent pipelines. These measures are viewed as fundamental to the Group's ability to attract, develop and retain capable leaders, thereby supporting long-term business sustainability and maintaining competitiveness in an evolving operating environment.

Directors' Re-Election

In line with its responsibilities and commitment to sound corporate governance, the NRC reviewed Directors due for retirement by rotation in accordance with the Company's Constitution, the MMLR of Bursa Malaysia and established governance best practices.

Following a structured assessment process, the NRC endorsed the Directors due for retirement and re-election before submitting its recommendations to the Board for consideration and, subsequently, to shareholders for approval at the AGM.

Recommendations for re-election were made following rigorous evaluation process. This process included an annual performance assessment of each Director, an assessment of independence for INEDs and an evaluation against the Directors' fit and proper criteria. In arriving at its recommendations, the NRC carefully considered the contribution, competency, commitment and independence of the Directors concerned, with the objective of maintaining an effective, balanced and high-performing Board aligned with the PGB Group's long-term strategic direction.

Nomination and Remuneration Committee Report

To uphold procedural integrity and transparency, retiring Directors are required to confirm their consent for re-election before the AGM. In accordance with Article 107 of the Company's Constitution, the following Directors are scheduled to retire by rotation:

- Datuk Mark Victor Rozario
- Abdul Aziz Othman

Additionally, in accordance with Article 100 of the Company's Constitution, the following Directors are also scheduled to retire:

- Datuk Dr. Yatimah Sarjiman
- Yusa' Hassan
- Lim Li Ping
- Izwan Ismail

At its meeting on 19 February 2026, the NRC conducted a formal assessment to determine whether the retiring Directors continued to meet the fit and proper criteria and remained suitable to serve on the Board. Following this evaluation, all retiring Directors confirmed their consent for re-election at the 43rd AGM, with Datuk Mark Victor Rozario, who expressed his intention not to seek re-election and will retire from the Board by rotation at the forthcoming AGM. Datuk Mark Victor Rozario will continue to serve until the conclusion of the 43rd AGM of the Company.

The NRC was satisfied with the outcome of the review conducted by the BAC on 16 February 2026, in respect of Encik Abdul Aziz Othman, Ms Lim Li Ping and Encik Izwan Ismail and noted that the relevant COI and any potential COI considerations, including the adequacy of mitigation measures, had been appropriately assessed and addressed, taking into account their respective roles and directorships within the PETRONAS Group.

In respect of Datuk Dr. Yatimah and Encik Yusa' Hassan, the NRC was satisfied with the outcome of the review conducted by the BAC on 16 February 2026 and noted that the relevant COI and potential COI considerations, including the adequacy of mitigation measures, arising from their other directorships had been duly assessed and addressed.

MD and CEO and Senior Management Performance Appraisal

During the financial year under review, the NRC conducted a comprehensive assessment of the performance of the Managing Director, Chief Executive Officer and Senior Management. This evaluation was carried out against the targets and expectations set out in the 2025 performance scorecard, taking into consideration both quantitative and qualitative performance measures.

The appraisal process included a review of achievement against key performance indicators, delivery of strategic and operational priorities and progress against critical milestones. The NRC also considered broader aspects of leadership, including the effectiveness of execution, financial stewardship, operational efficiency and alignment with the PGB Group's long-term growth and value creation objectives.

In its deliberations, the NRC placed emphasis on leadership effectiveness, accountability and adherence to sound corporate governance practices, and sustainability commitments. The outcome of the performance assessment formed the basis for determining remuneration outcomes, thereby reinforcing a performance-driven culture and ensuring alignment between leadership performance, shareholder interests and the long-term sustainability of the PGB Group.

Board Effectiveness Evaluation

During the year under review, the NRC endorsed the appointment of an independent consultant to conduct the Board Effectiveness Evaluation 2025 (BEE 2025). This is in line with Practice 6.1 of MCCG whereby the engagement by the Board of an independent third-party leadership consulting firm at least every three years is recommended to facilitate an objective and candid board evaluation.

For 2025, the BEE 2025 was conducted externally by an independent third-party consultant to ensure objectivity and impartiality in the assessment process. The evaluation framework covered ten key parameters, namely Board leadership; Board composition, skills and development; Board Committees; Board governance and processes; Board agendas, meetings and information; Board dynamics and culture; Board and management relationship; Board and stakeholder engagement; Board and sustainability matters; and Board crisis management responses.

The evaluation was carried out through a structured process that included the administration of detailed questionnaires to all directors, complemented by individual interviews to obtain qualitative insights and deeper perspectives on Board performance and areas for improvement.

Board Effectiveness Evaluation 2025 Review

The NRC reviewed the outcome of the Board Effectiveness Evaluation 2025 (BEE 2025) and noted that PGB is committed to the highest standards of good governance and led by a competent Board with strong support from the Management.

The results of the BEE 2025 were presented to the NRC and Board meetings held on 19 February 2026 and 24 February 2026 respectively. The Board noted the findings and areas that required further improvements.

Based on the analysis of the findings from the BEE 2025 report, the key strengths of the Board are visible in the following areas:

- The Board has demonstrated a high level of effectiveness, sound governance structures, disciplined committees and a constructive Board-Management relationship. The Board operates within a professional and collegial culture. Directors bring strong governance discipline, financial expertise and constructive dynamics, supported by an engaged and effective Chair.
- The Board is perceived to be performing well, particularly in governance, oversight structures and stewardship, with robust compliance, risk oversight and decision-making frameworks aligned to regulatory and governance expectations.
- The Board, including its Board Committees, are generally effective, disciplined and well-structured, with clear mandates aligned to the organisation's needs and strategic priorities

Three of the key areas for improvement highlighted in the BEE 2025 are to balance between strategic challenge and operational discussion, sharpening decision-oriented agendas and committee reporting, and strengthening people, talent, succession and wellbeing oversight as a core strategic priority. These key areas for improvement are further elaborated as follows:

- Recalibrate Board-Management expectations on the level of strategic challenge, debate and forward-looking input required at the Board level. Focus discussions more on long-term plans and emerging threats, rather than reviewing specific projects.
- Curate a dynamic Board-led and decision-oriented agenda, supported by Independent Directors' alignment and disciplined pre-syndication.
- Strengthen oversight of People, Culture and Leadership Succession Planning through more structured reporting, clearer metrics and deeper Board engagement on talent and workforce sustainability and well-being.

The result of the BEE 2025 for the Board, Board Committees and Individual Directors has enabled the Board to put in place actions to address areas for improvement for the coming year.

Priority areas and key findings have since been incorporated in the action plans that would further improve the Board's performance. The individual results of the Directors' Self and Peer Assessment will also be used as consideration for directors going for re-election in 2026, and the full set of the results was provided to the Chairman of the Board and the NRC Chairman.

Annual Reporting

During the financial year under review, the NRC undertook a detailed review of the disclosures contained in the Nomination and Remuneration Committee Report for the financial year ended 31 December 2025. Following this review, the NRC provided its endorsement of the Report prior to its inclusion in the Integrated Report.

The review process was conducted to ensure that the disclosures were prepared in accordance with applicable regulatory requirements, including the MMLR of Bursa Malaysia and the Malaysian Code on Corporate Governance, as well as relevant governance guidelines. Particular emphasis was placed on the accuracy, transparency and completeness of information disclosed.

Through this process, the NRC sought to confirm that the Report reflects best practice in corporate governance reporting and provides shareholders and stakeholders with a clear and balanced account of the NRC's roles, activities and key considerations during the year under review.

NRC's Effectiveness Review and Performance

Based on the 2025 BEE findings, the Board believes that the NRC demonstrates strong governance discipline, including regular review of committee TOR and relevant policies. Succession planning at the Board level has been handled in a timely and orderly manner, with the identification and appointment of four new members implemented smoothly through established NRC processes.

Summary of Activities of the NRC During FY2025

During the financial year under review, the NRC undertook key activities in discharging its responsibilities, focusing on Board membership, succession planning, senior management oversight and performance evaluation.

Board Membership and Succession Planning

- Reviewed and assessed the performance of Directors seeking re-election at the Company's 42nd AGM and provided recommendations to the Board.
- Evaluated and reviewed the nomination of the INEDs and NINEDs.
- Reviewed and assessed the Board Succession Planning framework to ensure leadership continuity and sustainability.

Nomination and Remuneration Committee Report

Senior Management’s Appointment, Remuneration and Performance

- Reviewed and endorsed the Employee Performance Ratings for PGB’s Senior Management for financial year 2025 (FY2025).
- Assessed and approved the 2025 scorecards for the MD/CEO and Direct Reports, ensuring alignment with corporate objectives and the sustainability agenda. The MD/CEO and Direct Reports’ sustainability key performance indicators and targets are linked to remuneration.
- Reviewed and approved revisions to the manpower cost for the MD/CEO for FY2025.
- Evaluated the mid-year performance of the MD/CEO and Senior Management, assessing progress against agreed performance targets.
- Reviewed initiatives aimed at enhancing productivity through digitalisation.
- Examined capability development strategies to ensure the Company builds the right talent for future business needs.

Performance Management

Conducted a structured review and evaluation of the performance of the MD/CEO and Senior Management for FY2025, ensuring an objective and transparent assessment process.

Board Effectiveness and Evaluation

- Assessed the findings from the BEE for FY2024 and monitored the implementation of recommended actions.
- Reviewed and approved the BEE questionnaires for FY2025 to ensure a comprehensive evaluation of governance effectiveness.
- Reviewed and approved appointment of Third Party Service Provider for BEE.

DATUK MARK VICTOR ROZARIO

Chairman
Nomination and Remuneration Committee

Board Sustainability and Risk Committee Report



SUJIT SINGH PARHAR S/O SUKHDEV SINGH
Chairman, Board Sustainability and Risk Committee

Dear Valued Shareholders,

During the financial year under review, there were changes in the composition of the Board Sustainability and Risk Committee (BSRC) following the cessation of Datuk Yeow Kian Chai as Chairman of the BSRC upon his retirement from the Board on 23 April 2025. Consequent to this, Mr. Sujit Singh Parhar s/o Sukhdev Singh, who previously served as a member of the BSRC, was redesignated as the Chairman, while two Independent Non-Executive Directors (INEDs) who joined the Board during the year were appointed as new members of the BSRC. These changes further enhanced the BSRC’s independence, breadth of perspectives and collective expertise. Under the leadership of its new Chairman, the BSRC continued to discharge its oversight responsibilities, particularly in relation to the Group’s enterprise risk management and sustainability related matters.

The BSRC continues to support the Board through its mandate, which reflects the Company’s commitment to integrating sustainability and Environmental, Social and Governance (ESG) considerations alongside risk governance in a cohesive and strategic manner. During the year under review, the Committee operated under its existing Terms of Reference (TOR), continued to carry out its responsibilities in line with the Committee’s broader oversight of risk and sustainability matters. This ensured continued clarity of roles and responsibilities and alignment with the Company’s governance framework.

These governance arrangements support PGB’s ongoing efforts to strengthen sustainability and risk oversight and reinforce responsible business practices across the Group. This report outlines the key activities undertaken by the BSRC during the financial year under review, providing an overview of how the Committee has supported the Board in enhancing risk governance and sustainability matters towards business resilience.

Terms of Reference

PGB remains firmly committed to the adoption and continuous enhancement of sound governance, risk management and sustainability practices.

The TOR clearly set out the authority, roles and responsibilities of the BSRC, supporting a robust governance structure that promotes accountability, transparency and responsible decision making specifically in the areas of Enterprise Risk Profile, Risk Appetite, Risk Monitoring, Risk Assessment for Decision Making, Sustainability, High Impact Business Matters and Governance.

The TOR are publicly accessible on the Company’s corporate website at www.petronas.com/pgb.

Composition

The BSRC comprises five INEDs. Each member brings relevant experience, industry knowledge and professional judgement, enabling the Committee to effectively discharge its responsibilities with independence and objectivity.

All members of the BSRC demonstrated full commitment to their roles, with full attendance recorded at Committee meetings during the financial year ended 31 December 2025. In compliance with the requirements of the Main Market Listing Requirements (MMLR) of Bursa Malaysia, 80 per cent of the BSRC members have completed the Mandatory Accreditation Programme (MAP) Training II. The remaining member, appointed on 10 June 2025, is within the prescribed 18-month timeframe to complete MAP II, which will conclude in December 2026. None of the BSRC members has appointed alternate directors.

The Board is satisfied that the current composition of the BSRC is appropriate and provides the necessary depth of expertise, independence and oversight required to support the Committee’s expanded mandate.

Board Sustainability and Risk Committee Report

As at the date of this report, the composition of the BSRC is as follows:

Chairman

SUJIT SINGH PARHAR S/O SUKHDEV SINGH
(Independent Non-Executive Director)
(redesignated as Chairman of BSRC on 24 April 2025)

Date of appointment: 22 November 2021 | **Tenure:** 4 years 3 months

Member

FARINA FARIKHULLAH KHAN
(Senior Independent Non-Executive Director)

Date of appointment: 25 May 2021 | **Tenure:** 4 years 9 months

DATUK MARK VICTOR ROZARIO
(Independent Non-Executive Director)

Date of appointment: 1 June 2021 | **Tenure:** 4 years 9 months

DATUK DR YATIMAH SARJIMAN
(Independent Non-Executive Director)

Date of appointment: 24 April 2025 | **Tenure:** 10 months

YUSA' HASSAN
(Independent Non-Executive Director)

Date of appointment: 10 June 2024 | **Tenure:** 8 months

The profile of the BSRC members are as disclosed on pages 82, 83, 84, 86 and 87 of this Integrated Report 2025.

Meetings and Attendance During the Financial Year

To facilitate effective planning and ensure full participation by all members, the schedule of BSRC meetings for the year under review was established in November 2025, allowing sufficient lead time for members to incorporate the meetings into their respective calendars. The Committee met on a quarterly basis, with additional meetings convened as required to address specific matters within its remit.

During the financial year ended 31 December 2025, the BSRC held a total of six meetings in the discharge of its governance and oversight responsibilities.

Details of individual members' attendance are set out on page 105 of this Integrated Report 2025.

The Managing Director/Chief Executive Officer, the Chief Financial Officer, the Head of Legal and the Head of Risk Management attended the BSRC meetings to provide insights, updates and clarifications on matters tabled for discussion. The Company Secretary acted as the Secretary to the Committee, ensuring the orderly conduct of meetings and compliance with governance and procedural requirements.

Risk management and sustainability continued to be key focus areas for the BSRC. The Head of Risk Management presented regular updates on risk monitoring activities and the Group's corporate risk profile. In parallel, the Head of Sustainability presented periodic updates on the Sustainability initiative and performance. Where relevant, members of the Leadership Team were invited to attend meetings to brief the Committee on strategic initiatives and business matters with significant risk and sustainability implications.

To enhance efficiency and support informed deliberations, meeting agendas and supporting papers comprising both qualitative and quantitative information were circulated to Committee members at least five days prior to each meeting through a secure digital collaboration platform. This facilitated timely access to information while safeguarding the confidentiality of sensitive materials.

Key matters deliberated during the year included business strategy, PGB's Risk Appetite and Enterprise Risk Report (ERR), sustainability strategy, initiative and performance, including governance-related matters and newly established regulations and requirements.

All proceedings were formally documented, with minutes of each meeting duly recorded, confirmed at subsequent BSRC meetings and presented to the Board for notation.

Summary of Activities of the BSRC During the Financial Year 2025

Throughout the financial year, the BSRC remained focused on the effective discharge of its core responsibilities, in overseeing risk management, governance and sustainability matter across PGB. The Committee played an active role in reviewing key risks, assessing adequacy of risk management, monitoring compliance with applicable laws and regulations, and providing guidance to the Board on matters with potential risk and sustainability implications, in alignment with regulatory requirements and best practices.

Enterprise Risk Profile

In discharging its risk oversight responsibilities, the BSRC reviewed and endorsed the Enterprise Risk Profile (ERP) annually for recommendation to the Board for approval. The ERP serves as a key risk management tool, providing a structured approach to the identification, assessment and monitoring of principal risks and the effectiveness of related mitigation measures, thereby supporting the proactive management of risks.

During the year under review, the BSRC endorsed eight principal risks: Health, Safety, Security and Environmental; Operational; Project Delivery and Contractor; Reputational; Legal and Regulatory; Climate and Sustainability; Financial and Credit; and Cyber Security. These risks, together with their mitigation status and outlook, were presented to the BSRC on a quarterly basis to obtain strategic guidance and to ensure their integration into decision-making and ongoing monitoring processes.

The risks details are in Risks Linked to Strategy on pages 48 to 51 of this Report.

Risk Appetite

The Committee conducted quarterly reviews of risk appetite thresholds to identify any breaches and, where necessary, recommended appropriate mitigation measures. This process provided assurance that the risks undertaken remained within the approved risk appetite while supporting the company's strategic and business objectives. In addition, the BSRC reviewed and endorsed the risk appetite thresholds for financial year 2025, thereby reinforcing a structured framework that defines acceptable risk parameters for PGB.

Risk Monitoring

To ensure the robustness and effectiveness of PGB's risk management practices, the BSRC reviewed Key Risk Indicators and assess the adequacy and effectiveness of mitigation measures on a quarterly basis as part of ERR.

Risk Assessment for Business Decisions

The BSRC was actively involved in the review of key business proposals, with a focus on assessing the associated risks and the adequacy of proposed mitigation strategies.

Particular attention was given to business decisions for key and critical areas including:

- High-exposure commercial transactions
- Strategic partnerships and capital projects
- New business ventures and special projects
- Expansion into new markets and business models

Through this process, the Committee supported informed decision-making and ensured that material risks were appropriately considered and managed in line with PGB's risk appetite and strategic objectives.

Sustainability

As a central forum for sustainability discussions, the BSRC continued to oversee PGB's ESG agenda, reviewing performance updates and ensuring compliance with relevant regulations. Key deliberations included the external verification of PGB's sustainability report and progress towards compliance with the National Sustainability Reporting Framework (NSRF) requirements of the International Financial Reporting Standard (IFRS) S1 (General Requirements for Disclosure of Sustainability-related Financial Information) and S2 (Climate-related Disclosures).

Under the Committee's guidance, PGB successfully aligned its reporting with IFRS S2 and will continue the journey to comply with IFRS S1 by 2027, as mandated by NSRF.

Beyond internal ESG performance, the BSRC also considered external developments, including the National Climate Change Policy 2.0 and the Government's announcement of a carbon tax effective in 2026. These insights ensured that PGB remained well-positioned to navigate regulatory changes while capitalising on emerging opportunities.

Board Sustainability and Risk Committee Report

Performance updates on PGB’s four sustainability pillars—Sustainable Value Creation, Safeguarding the Environment, Positive Social Impact and Responsible Governance—were also reviewed by the Committee. The BSRC assessed any deviations from set targets, validated achievements and acknowledged key milestones, including the 2025 FTSE4Good assessment result of 4.7.

High-Impact Business Matters

Strategic and high-impact projects remained a key focus for the BSRC. The Committee reviewed Final Investment Decisions, project progress updates, and strategic partnerships to evaluate the feasibility, associated risks and commercial viability of major investments. These deliberations ensured that significant business initiatives were aligned with PGB’s long-term growth objectives and risk appetite, supporting informed and prudent decision-making by the Board.

Governance

The Committee conducted a review of PGB’s corporate governance framework to ensure its continued alignment with the company’s business strategy. In addition, the BSRC assessed PGB’s compliance with the Malaysian Code on Corporate Governance 2021, noting that the company had applied almost all of the exemplary practices set out in the code, demonstrating its commitment to high standards of governance and accountability.

Annual Reporting

In support of regulatory compliance and transparency, the BSRC reviewed the Board Sustainability and Risk Committee Report as well as the Statement on Risk Management and Internal Control for the financial year ended 31 December 2025.

The review focused on confirming that the disclosures were prepared in accordance with the requirements of the MMLR of Bursa Malaysia and other relevant governance guidelines. Particular emphasis was placed on the adequacy, accuracy and clarity of the disclosures to provide shareholders and stakeholders with a balanced and meaningful understanding of the Group’s risk management, sustainability and internal control practices prior to submission to the Board for approval.

BSRC Effectiveness Review and Performance

The performance of the BSRC was assessed as part of the Board Effectiveness Evaluation, with the findings indicating that the Board remains satisfied with the Committee’s composition, expertise and overall performance in fulfilling its mandate.

SUJIT SINGH PARHAR S/O SUKHDEV SINGH

Chairman
Board Sustainability and Risk Committee

Statement on Risk Management and Internal Control

This Statement is issued in accordance with Paragraph 15.26(b) of the Main Market Listing Requirements (MMLR) of Bursa Malaysia Securities Berhad, which requires the Board of Directors to provide a statement on the adequacy and effectiveness of the Group’s risk management and internal control framework.

The Board of Directors oversees a framework designed to support the orderly and effective conduct of PETRONAS Gas Berhad and its subsidiaries (Group)’s activities, safeguard assets and support the delivery of the Group’s strategic objectives. The Board acknowledges risk management and internal control as integral components of governance and decision-making, operating across all levels of the organisation.

The Group’s approach to risk management and control is shaped by the adoption of PETRONAS’ shared values of loyalty, integrity, professionalism and cohesiveness. These values shape behaviours, establish expectations and reinforce accountability across the organisation, forming the foundation of a disciplined approach to managing risk and maintaining effective internal controls.

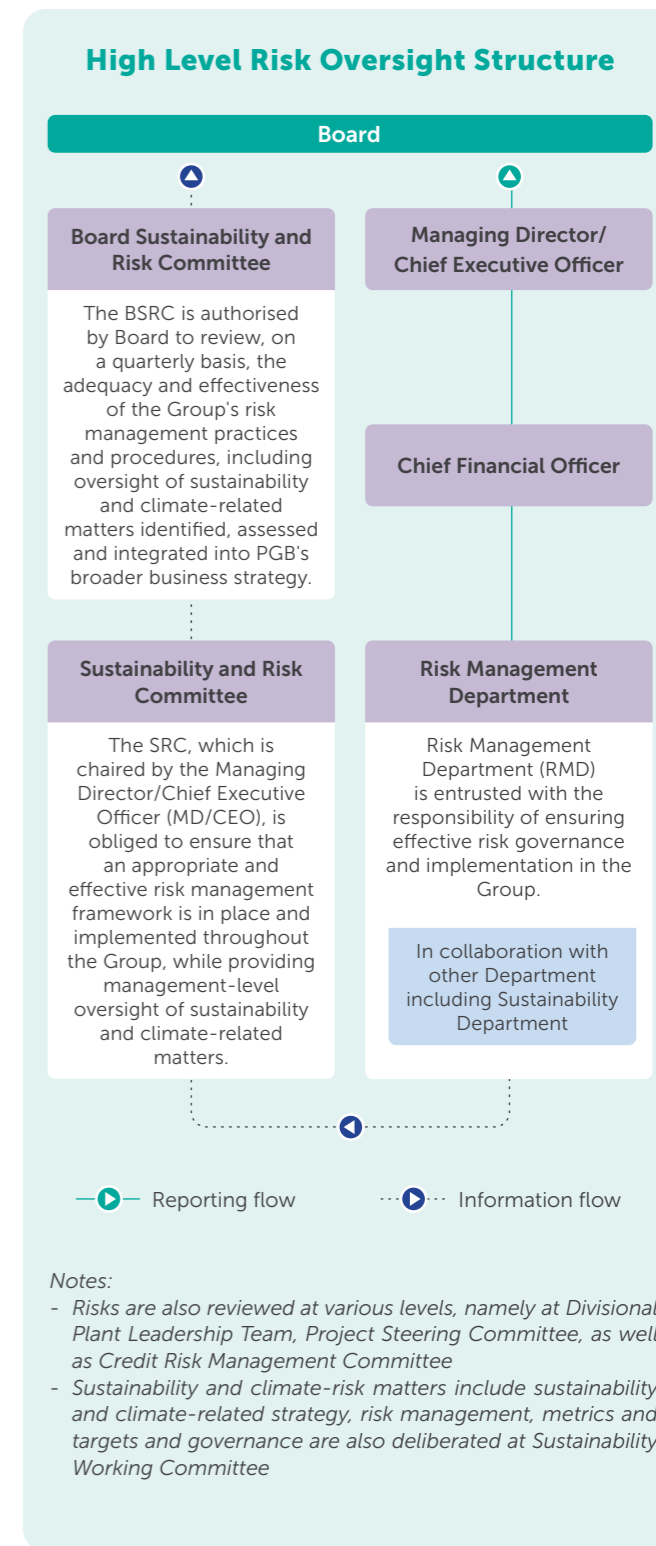
Role and Responsibilities of the Board

The Board is responsible for determining the nature and extent of risks it is willing to take in pursuing the Group’s objectives and for maintaining sound systems of risk management and internal control. During the year under review, the Board considered the principal risks facing the Group and reviewed the effectiveness of the frameworks and processes in place to manage them, including compliance with applicable laws and regulatory requirements.

In carrying out this responsibility, the Board recognises that internal control systems are designed to manage the risks to as low as reasonably practicable rather than eliminate them entirely. As such, these systems provide reasonable assurance against material misstatement, loss or failure to meet business objectives, taking into account the inherent limitations of any control framework.

Risk Oversight Structure

A formal governance structure supports effective risk oversight, including sustainability-related risks, by enabling the timely flow of information from management to the Board. Risks are reviewed at various management committee levels within the Group before being deliberated at the PETRONAS Gas Berhad Sustainability and Risk Committee (SRC) and subsequently the Board Sustainability and Risk Committee (BSRC). This layered oversight strengthens risk detection and prevention, promotes consistency and accountability, and ensures appropriate integration into decision-making and monitoring processes.



Statement on Risk Management and Internal Control

Risk Management Practices

The Group risk management approach is anchored on the Risk Management Policy that communicates the Board's and Management's expectations on risk management implementation and business continuity practices. This drives the adoption of best practices and integrating risk-based decision making into the processes of value protection and creation. By ensuring a balanced view of exposures, this approach aligns with our commitment to achieving business objectives while strengthening organisational resilience.

Supporting this policy is the Risk Management Framework that aligned with the PETRONAS Resiliency Model, a holistic model that brings together risk, preparedness and continuity into a single, integrated framework. It focuses on the three areas, namely Enterprise Risk Management (ERM), Crisis Management (CM) and Business Continuity Management (BCM), to strengthen existing practices by linking enterprise-wide risk management with crisis response capabilities and business continuity planning, reinforcing the Group's overall operational resilience.

Rather than treating risk management as a standalone control function, the framework enables risks to be considered in the context of potential disruption and recovery, supporting informed decision making across the Group and reinforcing its ability to respond effectively to both anticipated and emerging challenges.

PGB Risk Policy

- PGB is committed to become a risk resilient organisation
- PGB shall continuously strive to implement:
 - Risk management best practices to protect and create value within the set boundaries
 - Risk-based decision making by providing a balanced and holistic view of exposures to achieve business objectives
- Managing risk is everyone's responsibility

PETRONAS Resiliency Model (Adopted by PGB)

Enterprise Risk Management

Structured and holistic approach to identify, assess, manage and monitor risks. The aim is to **REDUCE** the likelihood and impact of identified risks to enhance the organisation's ability to achieve its strategic objectives.

Crisis Management

Comprehensive set of processes that aims to prepare the organisation to **RESPOND** and manage crises to protect people, environment, assets and reputation.

Business Continuity Management

Holistic management process that aims to build the capacity of an organisation to **RECOVER** and continue delivering products or services at acceptable predefined levels following a prolonged disruptive incident.

Enterprise Risk Management

The Group's ERM is aligned with the PETRONAS ERM Framework, which is based on ISO 31000:2009 Risk Management requirements. This alignment provides a consistent foundation for identifying, assessing and managing risks across business units, functions and geographies, while allowing sufficient flexibility to reflect the nature and scale of individual operations.



To support clarity and consistency in risk-taking, the Group has formalised its risk appetite, which articulates the extent and types of risk the Group is prepared to accept in the execution of its strategy. This risk appetite is reviewed on an annual basis to reflect changes in the operating environment, strategic priorities and performance expectations, and serves as a reference point for evaluating risk exposures and management actions.

PGB Risk Appetite

| | | | | |
|--|---|--|---|--|
| <p>Strategic</p> <ul style="list-style-type: none"> • Capital investment returns • Portfolio distribution | <p>Financial</p> <ul style="list-style-type: none"> • Key performance on capital, profitability and liquidity | <p>Operational</p> <ul style="list-style-type: none"> • Health, safety and environment • Operational excellence • Project excellence • Information Communication Technology (ICT) | <p>Reputational</p> <ul style="list-style-type: none"> • Sentiments in mainstream media | <p>Legal and Regulatory Compliance</p> <ul style="list-style-type: none"> • Compliance to the legal and regulatory requirements including the five Critical Legal Areas • Bribery and Corruptions cases |
|--|---|--|---|--|

Statement on Risk Management and Internal Control

A structured risk profiling and assessment process is applied to identify and evaluate risks that may affect the Group's ability to achieve its objectives. This process is aligned with the Group's approved strategies and business plans and is conducted collaboratively, drawing on the knowledge and experience of Management and relevant subject matter experts across divisions and functions. Discussions focus on material risks, emerging trends and interdependencies, supporting a comprehensive view of the risk landscape and reinforcing timely and informed risk responses. The following structured process within the ERM Framework was adopted:

Context Setting

- Define the scope of the risk assessment (i.e. Business Decision/Risk Profile/Project)
- Understand external environment and consider the strategic, organisational/business objectives, Key Performance Indicator, stakeholders' expectations, preliminary risks
- Determine the Risk Appetite (the amount of risk that an organisation is willing to pursue)

Risk Assessment

Risk Identification

- Develop risk descriptions and statements
- Assign risk ownership
- Identify causes and consequences

Risk Analysis

- Identify and assess existing mitigations
- Determine the current risk impact
- Establish current risk rating by using the Risk Matrix

Risk Evaluation

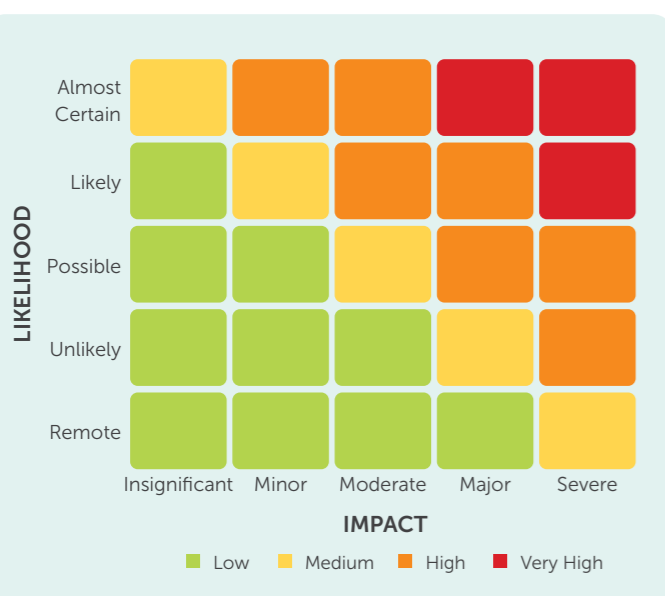
- Evaluate the level of identified risk - High, Medium, Low
- Evaluate which risk needs treatment
- Prioritise risk which requires treatment implementation

Risk Assessment

- Identify risk treatment strategy
- ▶ Identify new mitigations for each identified risk
- ▶ Determine the new risk impact
- ▶ Establish target risk rating by using the Risk Matrix

Risk Assessment

- Identify Key Risk Indicators (i.e. leading and lagging) as the triggering mechanism
- Monitor risk updates through Risk Information System
- Quarterly report risk status to SRC and BSRC
- Annual review of the Enterprise Risk Profile and approval at the Board



Risk Matrix

As part of the risk profiling process, each risk is assessed based on its **likelihood**, which reflects the probability of the risk occurring, and its **impact**, which indicates the severity of consequences if the risk materialises. These assessments are performed using both **qualitative** and **quantitative** measures to ensure risks are accurately prioritised and effectively managed. This enables the organisation to focus resources on the most significant risks. A **risk matrix** is used as a key tool to support and visualise the assessment process.

As part of risk profiling and assessment, the broader operating context is first evaluated to ensure that risks identified remain relevant, comprehensive and forward-looking. This includes internal factors such as health, safety, security and environmental (HSSE) performance, audit outcomes, operational delivery and project execution. External factors—such as regulatory, climate and sustainability developments, statutory requirements and shifts in industry conditions—are also assessed. This contextual analysis enables a more informed understanding of risks that may influence the Group's performance and resilience.

Each risk's likelihood (the probability of the risk occurring) and impact (the severity of consequences should the risk materialise) are subsequently assessed. These assessments incorporate both qualitative and quantitative perspectives to ensure a comprehensive understanding of the risk level. Depending on the chosen risk management strategy, appropriate mitigation plans are developed to reduce risk exposure to an acceptable level. Risk monitoring is supported through the identification of Key Risk Indicators designed to signal changes in risk exposure or emerging trends. These indicators enable timely management attention and support early intervention where necessary. Ownership for each principal risk is clearly defined, with accountability assigned for risk oversight, mitigation execution and ongoing monitoring to promote effective implementation and reporting.

Regular reporting provides transparency over the Group's risk profile, the effectiveness of mitigation activities and developments in the broader risk landscape. Updates are provided on a quarterly basis to the Sustainability and Risk Committee and subsequently to the Board Sustainability and Risk Committee, enabling informed oversight, constructive challenge and effective guidance. Reporting also includes analysis of emerging risks, particularly those shaped by external trends, enhancing the Group's ability to anticipate and respond to evolving uncertainties.

During the year, a Group-wide review of the enterprise risk profile was undertaken, with Management and relevant subject matter experts reassessing key risks in light of current operating conditions and strategic priorities. Mitigation measures were refined and aligned with business plans and strategic initiatives, ensuring coherence between risk responses and the Group's focus areas.

Both Regas Terminal Sungai Udang Sdn. Bhd. and Pengerang LNG (Two) Sdn. Bhd., the Group's operating subsidiaries, are fully prescribed under the ERM framework and its associated practices. This ensures consistent application of overarching resilience and risk management principles across the Group's core operations.

The Group's joint venture entities—Kimanis Power Sdn Bhd, Pengerang Gas Solutions Sdn. Bhd., and Industrial Gases Solutions Sdn. Bhd. are guided on the application of the

Group's Risk Policy and ERM practices. This supports alignment in risk and resilience approaches while recognising differences in governance structures and operating models within the joint venture arrangements.

Risk considerations also form an integral part of strategic and investment decision making. Risk Assessment Decision Making (RADM) are undertaken in relation to new initiatives and strategic proposals to support balanced evaluation at various governance forums, including steering committees, leadership forums and Board committees. This reinforces disciplined decision making and enhances the quality and robustness of outcomes. In addition, sustainability and climate-related risk considerations are embedded within the RADM process to support consistent assessment of strategic, operational and financial implications.

Key Development During the Year and Consideration in the Group's Enterprise Risk Management

During the year, the Board and Management recognised several key developments that had a material impact on the Group's risk profile and internal control environment. These changes were identified through continuous risk assessment, management reviews and deliberations at Management and Board Committees as follows:

1. The Putra Heights incident reflects an evolving emerging risks for gas infrastructure business and the importance of strengthening lessons learned to manage associated exposures beyond conventional asset integrity, as well as close collaboration with relevant authorities and stakeholders to support continuous strengthening of pipeline safety and reliability.
2. In line with evolving regulatory expectations, the Group is strengthening its climate-related risk management and reporting by aligning with International Financial Reporting Standards (IFRS) S2, thereby enhancing the quality, transparency and comparability of climate-related financial disclosures. As part of this enhanced approach, the Group conducted a climate-related transition risk assessment to evaluate potential impacts on operations and strategic priorities. These insights support more resilient, forward-looking planning and decision-making. Disclosures reflecting alignment with IFRS S2—including the results of the transition risk assessment—are recognised as one of the key risks under climate/sustainability risk with relevant performance measures included in this Integrated Report as well as the PGB Sustainability Report 2025.

These changes were incorporated into the relevant Group's key risks, risk assessments and business continuity management with mitigation strategies were updated accordingly.

Statement on Risk Management and Internal Control

Key Risk Categories

Outlined below are the key risk categories with potential to influence the Group's operational, financial and sustainability performance, together with the management approaches to address them.

 The risks details are in Risks Linked to Strategy on pages 48 to 51 of this Integrated Report.

a) Operational Risk

Operational risk across the Group's plants and facilities is overseen through established governance arrangements that assign clear accountability to divisional leadership. Day-to-day operational risks are identified, assessed and monitored within each division, with oversight provided by the respective leadership teams.

Risk assessments consider the potential impacts on operational continuity, safety, reliability and service delivery, with mitigation actions established, monitored and refined in line with changing operating conditions.

During the year, focused operational risk reviews were undertaken across the Gas Processing and Utilities Division and the Gas Transportation and Regasification Division to ensure effective efforts are in place to manage the exposure. These reviews resulted in updated divisional risk profiles, which were subsequently reviewed and endorsed by the respective divisional leadership forums. Ongoing monitoring supports timely interventions where the effectiveness of existing mitigation measures requires reassessment.

b) Project Delivery Risk

Project-related risks are managed through a structured governance framework that supports disciplined project execution across the lifecycle, from early development through to delivery. Oversight arrangements prioritise cost management, schedule adherence, compliance to health and safety expectations and protection of the Group's reputation. Major initiatives are overseen by dedicated steering committees that provide direction on key project delivery matters, supported by enhanced project management capabilities established during the year to strengthen governance over growth and strategic projects.

Risk considerations form an integral component of project reporting, with the status of mitigation measures reviewed regularly by leadership forums and steering committees. Capital investment decisions and portfolio reviews are supported by the Investment Steering Committee, which provides strategic input and challenge to ensure that growth initiatives remain aligned with the Group's long-term objectives and risk appetite.

c) Contractor Risk

Supply chain and contractor-related risks are managed through Group-wide procurement arrangements that leverage centralised expertise, standardised processes and clear accountability. Contractor selection includes structured risk assessments prior to contract award, with identified risks managed through agreed mitigation measures throughout project execution. This approach supports consistent standards across projects and reinforces the Group's expectations on safety, performance and compliance.

d) Financial and Credit Risk

Financial risk management is guided by Group-wide policies that promote financial resilience and prudent capital management in a dynamic operating environment. These policies provide a consistent framework for identifying, assessing and managing exposures related to liquidity, counterparty, foreign exchange and interest rate risks.

Foreign currency exposures are monitored actively, with assessments conducted at the investment decision stage for significant capital commitments to determine appropriate risk management strategies. Where appropriate, financial instruments are used selectively to manage residual exposures in accordance with approved policies and control practices.

Credit risks management is guided by the PGB Credit Guidelines, which facilitate the management of credit risk exposures based on the PETRONAS Credit Risk Rating methodology. Customers are assessed using the PETRONAS Credit Risk Rating System to ensure alignment with credit assessment practices adopted across the PETRONAS Group. The system evaluates creditworthiness and assigns credit risk ratings, which inform the setting of appropriate credit limits as a means of controlling exposure. Receivables performance is reviewed regularly to monitor ageing profiles and determine the necessary management actions. Oversight on credit risk management practices is further strengthened through the PGB Credit Risk Management Committee, ensuring compliance with the PETRONAS Financial Policy.

e) Legal & Regulatory - Third-Party Risk

In managing legal and regulatory risk arising from third-party, the Group adopt a Third-Party Risk Management (TPRM) framework to ensure robust due diligence and safeguard the organisation from potential corporate liability arising from third-party misconduct. The framework focuses on 5 Critical Legal Areas (5 CLAs), i.e. Sanctions, Export Control, Competition, Data Privacy and Ethics & Integrity. TPRM enables the Group to identify potential

red flags with third parties and to implement appropriate mitigation measures or contractual safeguards before and throughout the business relationship. This helps protect the Group from legal, financial and/or reputational risks linked to the 5 CLAs. The TPRM process includes a structured due diligence screening using recommended tools, such as the Know Your Customer (or Counterparty) Self Declaration Questionnaire and Online Screening System, ensuring consistent and transparent evaluation of third-party risk.

f) Corporate Liability and Integrity Oversight

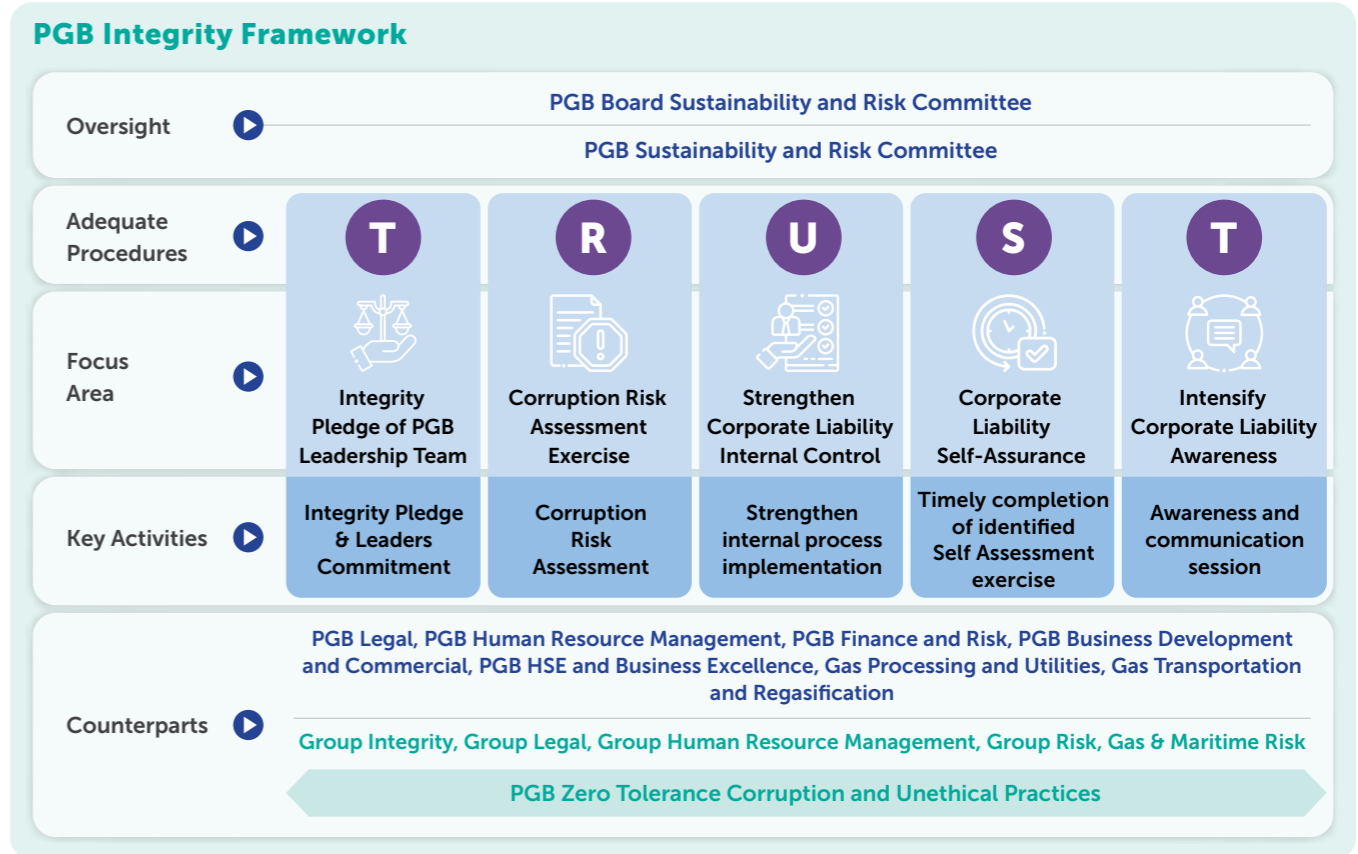
The Group recognises its responsibilities under applicable anti-corruption legislation and the importance of maintaining robust arrangements to prevent unethical conduct across the organisation. The corporate liability provisions introduced under Section 17A of the Malaysian Anti-Corruption Commission Act place a clear obligation on organisations to demonstrate that effective preventive measures are in place to mitigate the risk of bribery and misconduct.

In response, the Group has implemented an integrity framework that is aligned with the Guidelines on Adequate Procedures pursuant to Subsection (5) of Section 17A of the Malaysian Anti-Corruption Commission Act 2009, structured around the T.R.U.S.T. principles. These principles provide the foundation for the Group's approach

to managing corruption risk and comprise top-level commitment, conduct risk assessment, proportionate policies and controls, continuous monitoring and review and strengthening of governance through training and communication.

- T** Top-Level Commitment
- R** Risk Assessment
- U** Undertake Control Measure
- S** Systematic Review, Monitoring and Enforcement
- T** Training and Communication

The application of these principles reinforces leadership accountability, promotes a clear ethical tone from the top and embeds integrity considerations into operational and supervisory processes across the Group. Preventive measures are supported by risk-based assessments, defined ownership and targeted controls designed to address identified exposure areas. Oversight of the corporate liability programme is maintained through monitoring and reporting to the Group's senior management and PETRONAS Group Integrity.



Statement on Risk Management and Internal Control

g) Health, Safety, Security and Environmental Risk

Health, safety, security and environmental risks are managed through a structured management system in line with international standards. The management system core elements focus on regulatory compliance, hazard identification and proactive risk control, supported by defined mandatory requirements that reinforce accountability across operations and projects.

Risk identification and mitigation are integrated within operational risk processes and supported by digital tools that enhance visibility of compliance status and areas requiring attention. Regular management reviews provide a structured forum for evaluating performance trends, emerging risks and lessons learnt, while structured change management processes ensure the safe execution of plant modifications and operational changes. HSSE considerations are embedded in routine leadership discussions at the Group, divisional and facility levels, reinforcing consistent oversight and continuous improvement.

The Group employs a range of independent and structured assurance activities to provide the Board and Management with confidence that health, safety, security and environmental controls are operating efficiently. These assurance activities assess both the design and practical application of the Group's management systems and risk controls across its facilities.

Assurance reviews are conducted against established internal standards and recognised international benchmarks for environmental and occupational health and safety management.

Findings from these reviews inform continuous improvement actions and support timely corrective measures where gaps are identified. The Board supports the continued use of systematic assurance as a key mechanism to strengthen operational discipline and reinforce consistent implementation of HSSE expectations across the Group.

h) Sustainability and Climate Risk

PGB manages sustainability and climate risks through a structured, enterprise-wide risk management approach, aligned with international and local standards and requirements. Key controls are integrated into core functions, including HSSE, operational management, climate and sustainability, and project delivery. This ensures climate-related risks are systematically identified, assessed, monitored and managed across business activities and the asset lifecycle.

In 2025, PGB enhanced its climate risk assessment processes to align with IFRS S2 requirements. Improvements include more granular climate risk profiling, incorporating location-specific exposures and business model considerations to strengthen the assessment and measurement of climate-related impacts. PGB also leverages the PETRONAS Group's assessment of key climate hazards to inform the evaluation of climate risks affecting PGB assets, supporting consistent, robust and decision-useful climate risk management.

i) Cyber Security Risk

Cyber security has been identified as a principal risk as the Group progresses towards a more data-driven operating model. Cyber risk is managed through adoption of the PETRONAS Enterprise Cyber Security Governance Framework, which aligns with internationally recognised standards including National Institute of Standards and Technology Cyber Security Framework (NIST CSF), Information Organization for Standardization (ISO) 27001, Security for Industrial Automation and Control Systems (ISA/IEC) 62443, Information Security Forum - Information Risk Assessment Methodology 2 (ISF-IRAM 2) and NIST 800-30. These controls provide clear accountability and assurance that infrastructure and applications are operated securely, with vulnerabilities mitigated to acceptable levels.

The Group continues to strengthen cybersecurity and data privacy measures through adherence to PETRONAS policy and framework during the implementation and adoption of appropriate technologies and digital solutions. In response to the Cyber Security Act 2024 and related regulations, the Group remains aligned with PETRONAS Cyber Security initiatives, including sector-specific compliance efforts for the National Critical Information Infrastructure, while continuing to advance PGB wide digital transformation and cyber resilience.

j) Reputational Risk

Reputation risk management is guided by the PETRONAS Reputation Management Guideline, which provides a Group-wide guide for safeguarding organisational reputation and maintaining stakeholder trust in a dynamic and highly scrutinised operating environment. The Guideline establishes a consistent approach for identifying, assessing, escalating and managing reputation-related issues arising from governance, operational activities, compliance matters and stakeholder engagements.

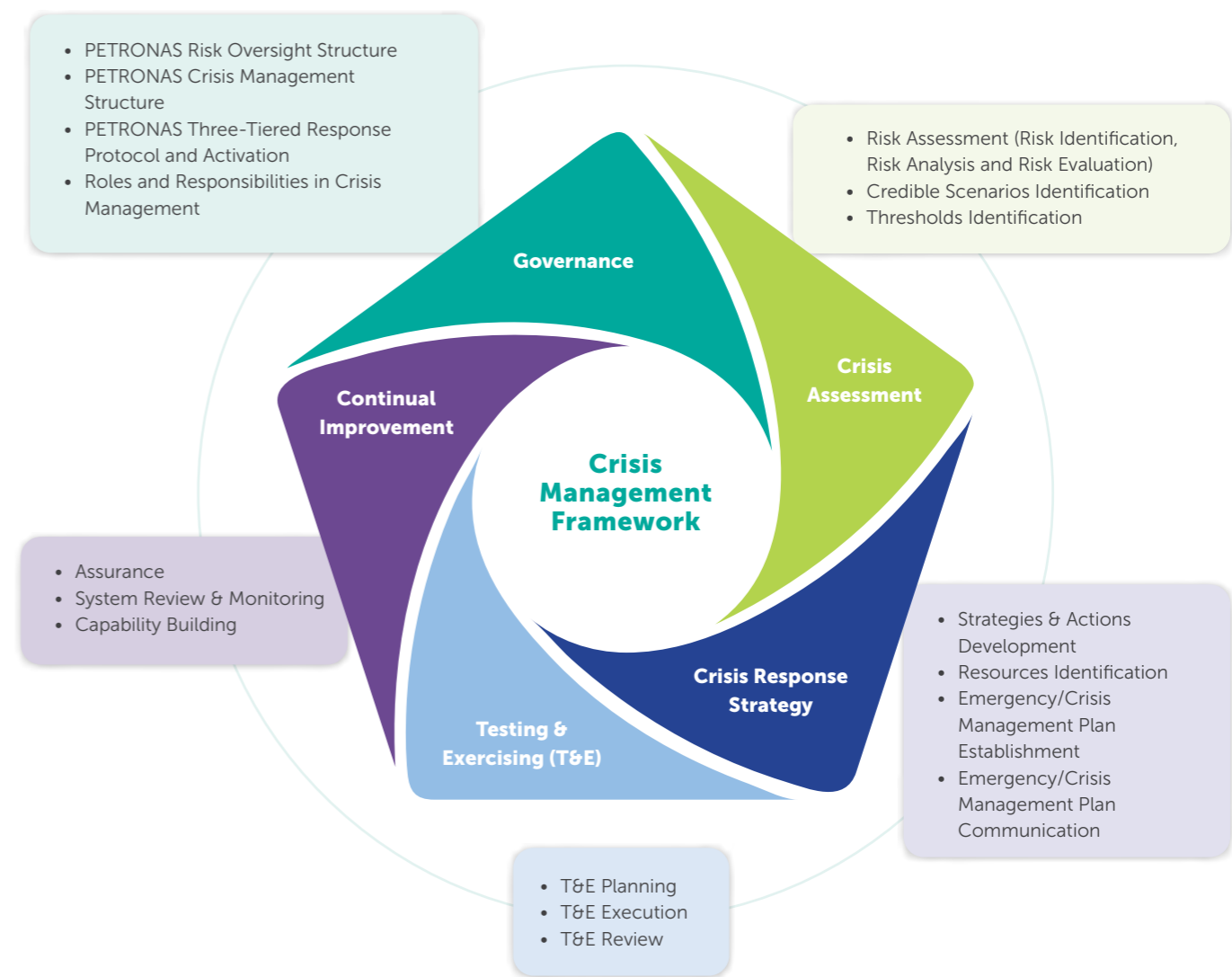
In line with this guideline, reputation considerations are embedded across PGB's governance and risk management processes. Potential reputation issues are monitored on an ongoing basis, with appropriate response and escalation mechanisms applied to mitigate adverse impacts.

Crisis Management

The Group's Crisis Management framework is aligned with the PETRONAS Crisis Management Framework to provide a consistent, structured and effective response to emergency and crisis situations across the Group. The framework establishes clear governance, escalation pathways and decision-making authority to support timely intervention when incidents occur.

Crisis preparedness is supported through contingency planning at the Group level, which defines the roles, responsibilities and processes for managing emergencies and crisis situations. A three-tier response structure is applied, with response levels determined by the severity and potential impact of an incident. This structure provides clarity on command and control arrangements, response ownership and the capabilities required of emergency and crisis management teams, enabling an appropriate and proportionate response to protect people, the environment, assets and reputation.

The Crisis Management framework is integrated with the Group's Business Continuity Management arrangements. Where crisis events result in disruption to business operations, the relevant Business Continuity Plan is activated to maintain continuity of critical activities and services. This integration ensures that immediate response efforts are complemented by structured recovery actions, supporting operational resilience and the timely restoration of business functions.



Statement on Risk Management and Internal Control

Crisis Management Plan

Activated when there is an emergency situation

Business Continuity Plan

Activated when there is a business disruption

CRISIS MANAGEMENT TEAM

Crisis
A situation where there is a potential for multiple fatalities or injuries and severe damage to property, environment and business, which involves neighbouring sites and surrounding communities.

EMERGENCY MANAGEMENT TEAM

Major Emergency
Emergency response is within the control and capability of the Emergency Management Team, with external assistance from response agencies and authorities.

EMERGENCY RESPONSE TEAM

Minor Emergency
Emergency response is within the control and capability of assets, area, regional office or site emergency response.

BUSINESS CONTINUITY MANAGEMENT TEAM

Crisis
Incident is affecting PGB business or operations. Require PGB management involvement in strategic decision making.

BUSINESS RECOVERY MANAGEMENT TEAM

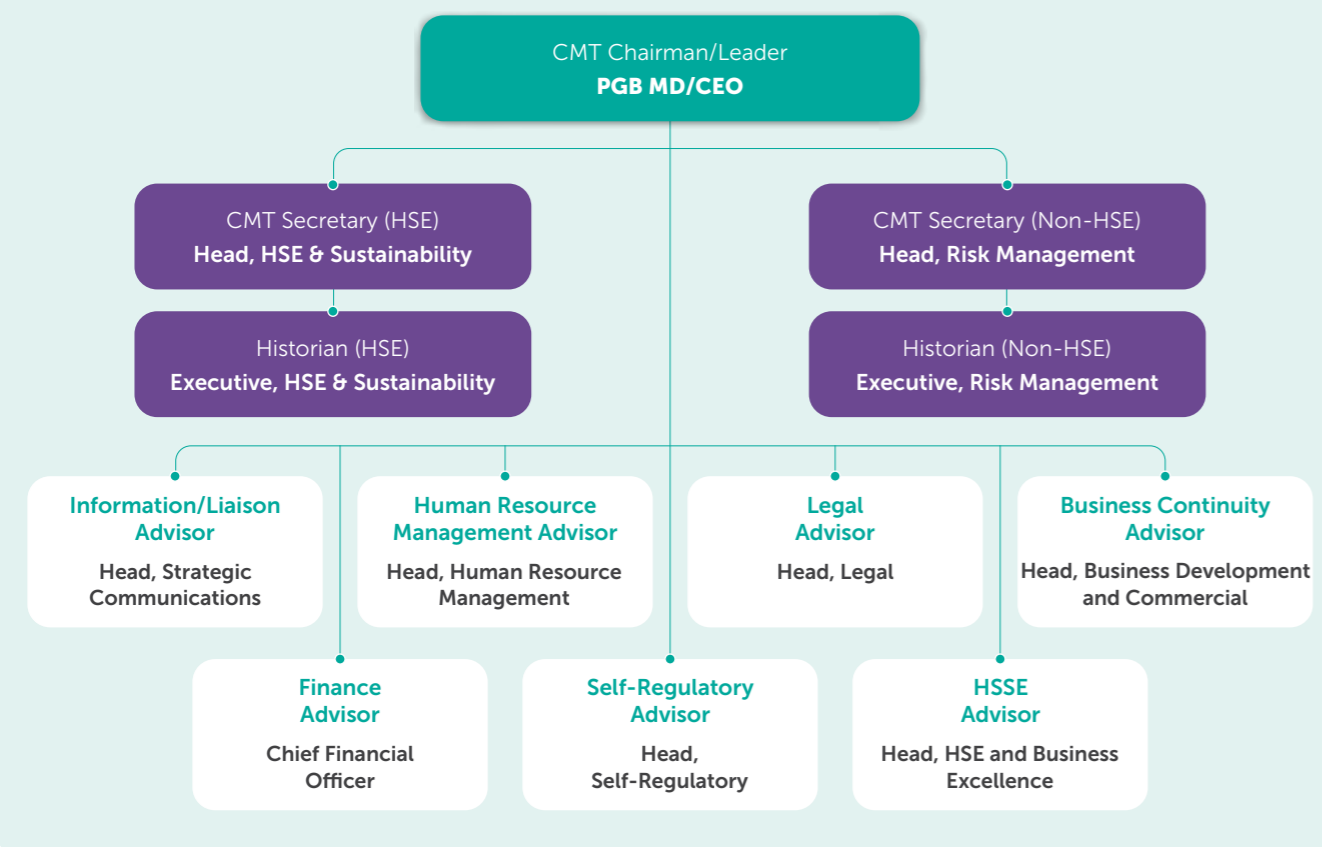
Disaster
Disruption is beyond operational. Require division's management support on strategic decision making.

BUSINESS CONTINUITY RESPONSE TEAM

Incident
Disruption is manageable at operational level. No management intervention is required.



PGB Crisis Management Team (CMT) Organisation Chart

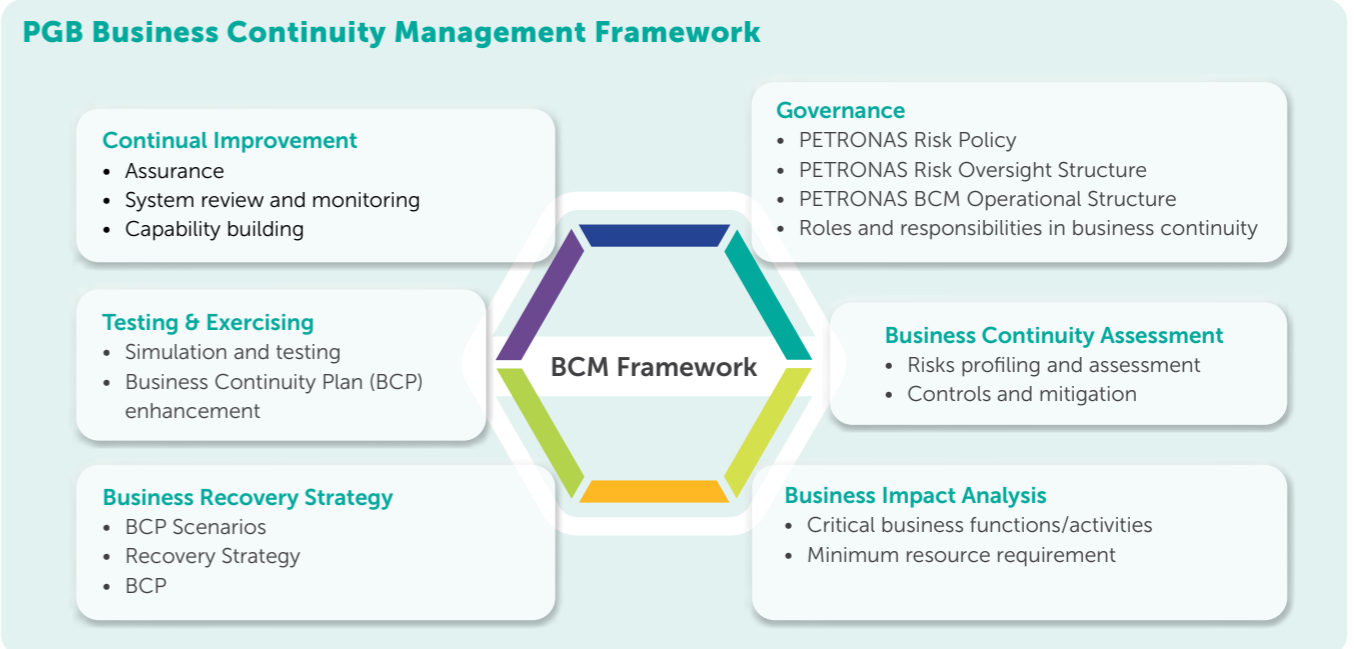


As part of its Crisis Management Plan, the Group has broadened the scope of crisis preparedness beyond traditional Health, Safety and Environment scenarios to include a wider range of non-HSE-related crisis situations. These scenarios encompass security, financial stress events, human resource related matters, legal and regulatory exposures, plant and facilities disruption, information and communication technology incidents, as well as reputational threats. This expanded coverage supports a more comprehensive and integrated approach to crisis readiness across the Group.

Given the increasing reliance on digital infrastructure, dedicated crisis action plans have been developed for information communication technology disruptions and cybersecurity incidents. These plans complement the existing Crisis Management framework and provide defined response actions, escalation protocols and coordination mechanisms to manage technology-related crises effectively and mitigate potential operational and reputational impact.

Business Continuity Management

BCM is embedded within the Group as a structured and coordinated discipline to support the sustained delivery of essential operations during periods of disruption. Oversight of BCM is centralised under RMD, which provides governance, direction and consistency in the application of BCM requirements across the Group. Execution at the divisional level is supported by designated focal persons who are responsible for driving implementation, maintaining readiness and ensuring alignment with Group level frameworks.



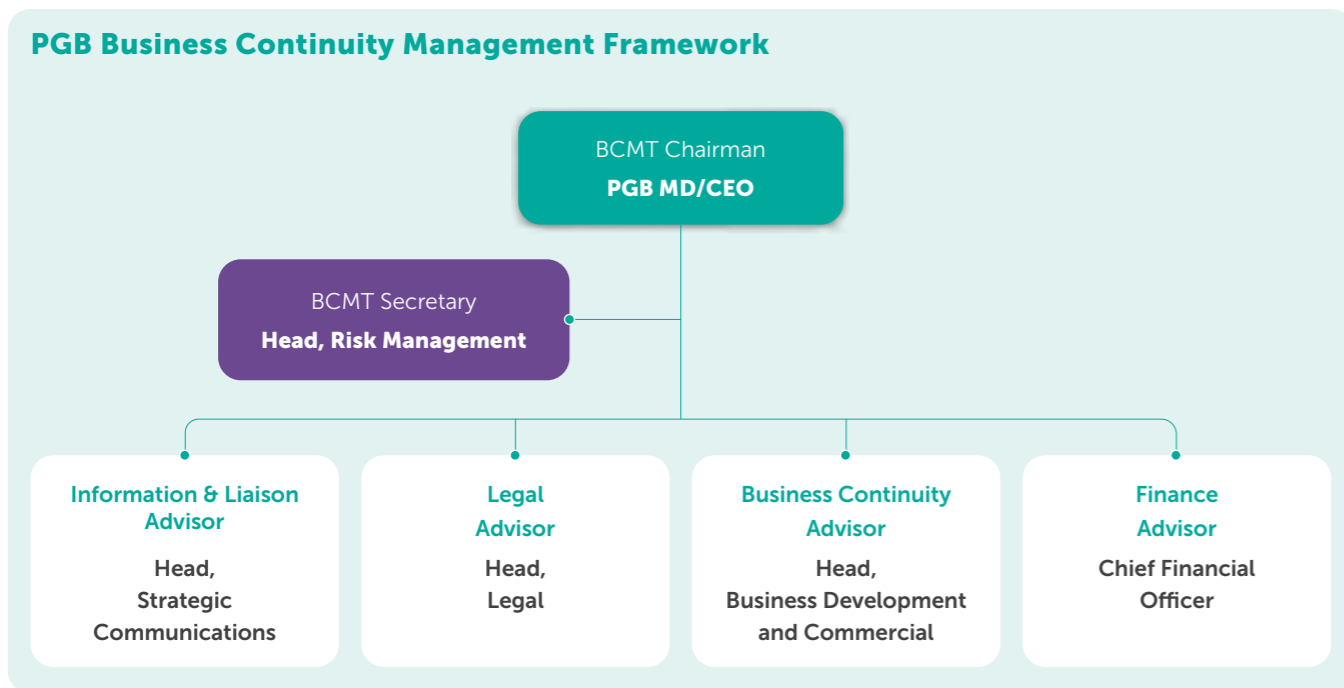
The Group applies Business Impact Analysis as a core mechanism to assess resilience and recovery priorities. Through this process, critical business functions are identified and prioritised, with recovery timeframes established to guide response and restoration efforts in the event of disruptive incidents. The analysis is reviewed periodically to reflect changes to operations, dependencies and resource needs, supporting informed allocation of recovery capabilities.

To manage operational disruption, particularly within gas and utilities supply, the Group has established Business Continuity Plans that incorporate a three-tier escalation structure. This approach enables an appropriate and proportionate response according to the severity and impact of an event, supporting continuity of supply and effective coordination across operational and leadership levels. In parallel, contingency arrangements have been developed for scenarios affecting access to the PETRONAS Twin Towers, enabling the Group's Head Office to continue critical functions through virtual operating arrangements.

Statement on Risk Management and Internal Control

RMD provides ongoing guidance to support compliance with BCM requirements, including capability development initiatives aimed at strengthening awareness and preparedness across the organisation. Assurance activities and continuous engagement programmes form part of the Group's commitment to progressive improvement of BCM maturity.

During the year, the Group conducted a series of Emergency, Crisis and Business Continuity exercises to test response arrangements, validate recovery strategies and reinforce readiness. Outcomes from these exercises were reviewed, with identified gaps and lessons incorporated into follow-up actions to further enhance the effectiveness and robustness of the Group's business continuity arrangements.



Internal Audit Function

The Board regards the internal audit function as a core component of the Group's overall corporate governance and assurance architecture. Internal audit provides the Board with independent insight into how effectively governance, risk management and internal control are operating across PGB and its subsidiaries.

Internal audit work is performed by PGB Internal Audit (PGB IA), which delivers independent and objective assurance as well as advisory services over the Group's Governance, Risk and Controls. In carrying out its mandate, PGB IA operates in a manner consistent with the requirements of Bursa Malaysia, the Malaysian Code on Corporate Governance and the Global Internal Audit Standards issued by The Institute of Internal Auditors effective 9th January 2025.

To preserve independence, objectivity and professional scepticism, PGB IA has a dual reporting line: it reports functionally to the Board Audit Committee (BAC), and administratively to the Group Chief Audit Executive (GCAE) of PETRONAS. This structure allows the BAC to determine audit priorities, review significant findings and oversee the performance of the internal audit function, while day-to-day administrative matters are referred to the GCAE.

The scope, authority and responsibilities of PGB IA are set out in an Internal Audit Charter approved by the BAC. The Charter defines the purpose of internal audit, the extent of access to records, systems and personnel, and the boundaries within which the in-house internal audit function operates. It also confirms alignment with the internal audit standards and requires internal auditors to exercise due professional care, maintain appropriate proficiency and adhere to ethical requirements.

In evaluating the state of internal control, PGB IA makes reference to the Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. This framework enables a structured assessment of control design and operating effectiveness across all relevant dimensions - control environment, risk assessment, control activities, information and communication and monitoring activities - ensuring that key risks are appropriately assessed, managed and mitigated. PGB IA adopts a continuous risk-sensing approach to proactively identify emerging and pertinent business risks. This enables Internal Audit to assess how its activities can support risk mitigation efforts while delivering strategic insights to both the BAC and Management.

During the year under review, PGB IA executed six planned audit engagements, supplemented by ad hoc reviews commissioned to address emerging issues or specific management requests. In parallel, PGB IA completed four Analytical Assessments exercises as part of its digital transformation journey. These data-enabled activities enhance coverage, provide more timely assurance and support the early detection of anomalies or control weaknesses.

Audit coverage is driven by a risk-based three Years Rolling Strategic Audit Plan, which is developed by PGB IA and presented to the BAC for review and approval. The plan prioritises key activities, entities and processes based on their risk profile and materiality to the Group. For each engagement, PGB IA issues a report setting out observations on the adequacy and effectiveness of governance, risk management and internal controls, the underlying root causes and agreed corrective actions to be undertaken by Management.

The BAC considers PGB IA's reports and engages with Management on the proposed remediation measures. The status of the internal audit plan, key findings and the closure of agreed corrective actions arising from internal audit reports are tracked and reported to the BAC on a quarterly basis, providing the Committee and the Board with ongoing visibility over remediation progress and residual risk.

Further detail on the key activities of the internal audit function and the competencies of the audit team is provided in the Board Audit Committee Report on pages 119 to 131 of this Integrated Report.

Other Key Elements of the Internal Control System

A combination of governance oversight, structured delegations, formalised management systems and disciplined operating practices underpin the Group's internal control environment and support the effective execution of strategy and day to day operations.

a) Board Oversight

The Board exercises active oversight of the Group's governance and performance through scheduled meetings held at least quarterly, complemented by regular briefings on operational and strategic developments. Board discussions are supported by comprehensive Board papers, led by presentations from the MD/CEO, providing detailed analysis of key matters requiring consideration. Management recommendations are subjected to rigorous challenge and deliberation prior to decision making.

The Board receives structured updates on the Group's operations and emerging risks arising from changes in the business and regulatory environment. Quarterly performance reporting is provided by senior management including the Chief Financial Officer, Head of HSE and Business Excellence, Head of Risk Management and Head of HSE and Sustainability. Where enhancements to systems or controls are required, the Board considers inputs and

recommendations from the BAC, BSRC and Management before determining the appropriate course of action.

b) Organisational and Committee Structure

The Group operates within a defined organisational framework that establishes clear reporting lines, delineation of responsibilities and delegated authorities. This framework supports accountability, enables effective decision making and provides a documented trail for governance and audit purposes.

Operational leadership is overseen by the PGB Leadership Team (LT), which advises the Managing Director and Chief Executive Officer on matters relating to the delivery of the Group's vision, mission, strategic direction and objectives. At the operating level, Plant Leadership Teams within the business divisions provide direction on operational matters and performance management. In addition, a network of functional committees operates across the Group to coordinate activities, oversee major projects and align execution with approved strategies and targets.

c) Limits of Authority

The decision-making authority across the Group is governed by an established Limits of Authority framework, which defines approval thresholds, accountabilities and matters reserved for Board approval. The framework is reviewed on a five year cycle and adjusted as required to reflect changes in organisational structure and business requirements.

A comprehensive review and realignment of the Limits of Authority was completed to strengthen control effectiveness and support efficient decision making. The revised framework was approved by the Board in November 2024 and implemented with effect from 1 January 2025. Similar review and approval processes were undertaken for key subsidiaries, with updated frameworks implemented on the same effective date to ensure consistency across the Group.

d) Operational Excellence and Management System

The Group's operational controls are supported by the Operational Excellence Management System, which serves as the central reference point for policies, requirements, procedures and records. The system incorporates self assurance mechanisms, continuous improvement principles and mandatory requirements that are embedded into daily work practices through a structured four level documentation hierarchy.

Assurance over operational execution is reinforced through compliance with the PETRONAS Assurance Standard, which aligns with internationally recognised ISO standards including ISO 9001 for Quality Management.

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The standard supports an integrated three lines of assurance model across PETRONAS entities, promoting coordination between operational controls, management oversight and independent assurance. Business Process Management guidelines further strengthen process clarity, role definition and competency requirements in operational and maintenance activities.

The effectiveness of key elements of the management system is evaluated annually through the Management System Review. During the year, a comprehensive review was conducted at departmental and divisional levels, resulting in the identification of improvement opportunities and corresponding action plans.

e) Tendering and Procurement

Tendering and procurement activities are governed through PETRONAS Procurement Standard and managed by PETRONAS Group Procurement, ensuring appropriate segregation of duties and accountability throughout the procurement lifecycle. Tender evaluations are conducted at the relevant committee levels, with award decisions subject to approval by designated authorities independent of the evaluation process.

In determining contract awards, a balanced assessment is applied, taking into account technical capability, financial strength, quality standards, HSSE performance, delivery track record, schedule feasibility and cost competitiveness.

f) Planning, Budgeting and Performance Controls

The Group's planning and budgeting processes serve as key financial and operational control mechanisms, ensuring optimal allocation of Group resources and providing clear guidance to operational managers in making informed business decisions. These annual processes encompass the development of five-year business plans and the establishment of key performance indicators against which Group-wide, segmental and entity level performance are assessed.

Operating and capital expenditure budgets are reviewed and approved by the Board prior to the commencement of each financial year. Any additional spending requirements are managed through budget transfers or supplementary budget approvals in accordance with the Limits of Authority. Performance against approved plans is monitored and reported monthly to the PGB LT and reviewed quarterly by the BAC and the Board, with variances analysed and corrective measures deliberated and implemented where necessary.

In addition, the Group continuously reviews its strategic initiatives and growth areas amid an evolving business environment through rigorous assessment of risks and opportunities, ensuring resilience and sustainable growth.

g) Financial Reporting Control Assurance

To enhance the integrity and reliability of financial reporting, the Group has implemented the PETRONAS Financial Reporting Controls Assurance framework. This framework requires systematic documentation of key controls, remediation of identified control gaps and ongoing testing of control operating effectiveness.

The framework operates within the PETRONAS Assurance Framework and applies a Three-Lines of Assurance model, assigning clear accountability for assurance over financial reporting controls at various levels of the organisation.

Towards the end of the financial year, the PETRONAS Assurance Framework was strengthened by transitioning from the Three Lines of Assurance to the Three Lines of Defence model. This enhanced model focuses on enhancing balance in governance, compliance and assurance through clearer role demarcation across all lines, streamlined and fit-for-purpose governance documents, and risk-focused assurance approach.

These declarations are consolidated through the Statement on the Adequacy of Financial Reporting Control provided by the Chief Financial Officer (CFO) and culminating in overall assurance provided by the Managing Director and Chief Executive Officer to the Board.

h) Digital and ICT

Digital and Information and Communication Technology capabilities are leveraged as key enablers of performance insight, operational efficiency and informed decision making. The Group implements its own digital strategy and roadmap. Governance over digital initiatives is exercised through the established Decision Support Package and Value Creation Guidelines controls to ensure value realisation and disciplined execution.

i) Related Party Transactions and Conflict of Interest

The Group has established and on 25 March 2025 reviewed the Guidelines and Procedures on Related Party Transactions (RPTs), Recurrent Related Party Transactions (RRPTs) and Conflict of Interest (COI) situations to promote consistency, transparency and continuous awareness across the organisation. These Guidelines are designed to provide a structured, Group-wide approach to the identification, assessment, management and reporting of RPTs, RRPTs and COI situations.

The framework ensures that transactions involving related parties are conducted strictly on an arm's length basis, under normal commercial terms and conditions, and without prejudice to the interests of minority shareholders. It also sets out the circumstances under which transactions must be reviewed, endorsed, approved and disclosed to regulators or governing bodies, in accordance with Bursa Malaysia requirements and internal governance standards.

Defined processes are applied throughout the lifecycle of RPTs and RRPTs, including transaction identification and screening, negotiation and pricing assessment, mandate and approval mechanisms, monitoring and reporting, as well as renewal, variation or termination where applicable. Where a Director or a related party has a direct or indirect interest in a transaction, the individual is required to abstain from participation in deliberation and decision making at the Board or subsidiary level, as relevant.

Directors and related parties are required to submit annual written declarations to the Company Secretary to disclose existing or potential interests and COI situations. In addition, Directors are required to immediately notify the Company Secretary upon becoming aware of any interest in an RPT or COI situation, including during Board or Board Committee meetings. All reported RPTs and COI situations, together with mitigation measures undertaken, are reviewed by the BAC and subsequently reported to the Board in compliance with Paragraph 15.12 of the MMLR.

The Guidelines address situations in which conflicts may arise, including involvement in competing businesses, receipt of commissions or advisory fees from counterparties, participation in business transactions with the Group, or the provision or receipt of financial assistance. RPTs and RRPTs are subject to BAC review and endorsement before approval by the relevant approving authority as prescribed in the Group's Limits of Authority. RRPTs that do not require Board or shareholders' approval are reported quarterly to the BAC for oversight.

Pricing for transactions within the PETRONAS Group is required to follow market-based, industry-referenced or negotiated pricing methodologies, supported by benchmarking where practicable, to ensure arm's length principles are upheld. A centralised database is maintained to capture related parties and RPTs or RRPTs entered into by the Group.

The Board retains overall responsibility for ensuring compliance with the established Guidelines and may appoint committees or individuals to examine RPTs and RRPTs where enhanced scrutiny is deemed necessary. Bursa Malaysia has granted exemptions and waivers to PGB from shareholder mandate requirements for RRPTs with PETRONAS Group entities, subject to strict compliance with arm's length conditions.

During the year under review, the BAC concluded that all RPTs and RRPTs were conducted on normal commercial terms, reflective of prevailing market conditions and not detrimental to the interests of PGB or its minority shareholders. No material COI situations requiring BAC intervention were identified.

j) Human Resource Policies and Procedures

The Group's Human Resource policies and procedures are aligned with PETRONAS standards to support best practice Human Capital Management. These policies provide a comprehensive framework covering workforce planning, organisation design, job management, talent acquisition, capability development, succession planning, leadership development, performance management, total rewards, employee relations and industrial relations. Alignment with PETRONAS policies ensures consistency, governance discipline and sustainability of talent across the organisation.

k) Employee Performance Management

Employee performance is managed through a structured performance management framework aimed at sustaining a high-performing organisation. Clear performance indicators are established at the outset of the performance cycle, with progress reviewed periodically through regular and structured engagements between employees and their managers. Objectivity, fairness and transparency are reinforced through formal performance appraisal processes, supported by grievance mechanisms that allow employees to raise concerns relating to performance evaluation outcomes.

l) Capability Development

The Group applies a structured capability development framework addressing both technical and non-technical roles across all organisational levels. Development initiatives incorporate classroom and online learning, coaching, on-the-job exposure and formal competency assessments. Periodic assessments are conducted against defined competency standards covering Technical Know-How, leadership capabilities under EDGE and behavioural competencies. Assessment methodologies include Superior Managed Assessment for executive roles and the PETRONAS Competency Assessment Scheme for non-executive positions. Capability development progress and outcomes are reviewed quarterly by the Capability Development Working Committee, chaired by the Head of Division and People Development Committee.

m) Succession Planning

Succession Planning is guided by the PETRONAS Top Talent Management Value Chain, supporting the systematic identification and development of talent for positions critical to the Group's continuity and growth. Critical roles include corporate, business, technical & non-technical managers, HSE and certification-required positions. Succession insights enable Management to deliberate talent deployment, design targeted development plans, support career progression and facilitate internal and Group-wide mobility to address capability gaps and future leadership requirements.

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n) Leadership Development

Leadership Development is recognised as essential to build a sustainable pipeline of capable leaders. The Group's leadership initiatives are anchored to the PETRONAS Capability Development Framework and integrate blended learning, experiential exposure, mentoring and on-the-job development.

High-potential employees are identified and supported through fit-for-purpose development programmes to prepare them for future senior leadership roles. Leadership behaviours are guided by PETRONAS Leadership EDGE competencies and Cultural Beliefs, promoting alignment with organisational values and effective leadership across the Group.

o) Code of Conduct and Business Ethics

The Group adopts and applies the PETRONAS Code of Conduct and Business Ethics (CoBE) as the cornerstone of ethical governance and behavioural standards across all levels of the organisation. The CoBE, which is publicly accessible via the Group's website at www.petronas.com/pgb, sets expectations relating to discipline, professionalism, integrity, loyalty and cohesiveness that underpin responsible conduct and long-term sustainability of the Group.

The CoBE articulates clear policy positions on ethical behaviour and acceptable standards of conduct for all individuals to whom it applies, including Directors, employees and relevant stakeholders. Its scope also extends to third parties such as contractors, subcontractors, consultants, agents and representatives engaged to perform work or services for or on behalf of the Group. These parties are expected to conduct themselves in a manner consistent with the applicable provisions of the CoBE when acting for the Group.

The CoBE explicitly prohibits improper solicitation, bribery and other corrupt practices, whether committed directly by employees or Directors, or indirectly through third parties acting on behalf of the PETRONAS Group. To reinforce a Zero Tolerance approach towards such activities, the Group adopts and enforces the PETRONAS Anti-Bribery and Corruption (ABC) Manual. The ABC Manual provides structured guidance on identifying, preventing and addressing bribery, corruption and unethical conduct, including response protocols and escalation processes in the course of business dealings.

p) Whistleblowing Policy

The Group has implemented the PETRONAS Whistleblowing Policy (WBP) to provide a formal channel for employees and members of the public to report suspected improper conduct. The policy, which is available on the Group's website at www.petronas.com/pgb, outlines the procedures for making disclosures and the protections accorded to whistleblowers.

Under the WBP, the Group endeavours to protect the confidentiality of a whistleblower's identity to the extent reasonably practicable. Employees who raise concerns internally are also protected from retaliation, victimisation or detrimental action, provided the disclosure is made in good faith. This protection remains applicable even where investigations subsequently determine that the whistleblower was mistaken in their understanding of facts or applicable procedures.

The policy requires whistleblowers to disclose their identity to enable appropriate protection measures to be put in place. While anonymous disclosures are not formally entertained, the Group reserves the right to investigate such disclosures where deemed necessary. Upon completion of investigations, whistleblowers are informed of the outcome in accordance with the policy's procedures.

q) PETRONAS Raid Protocol

The Group's internal policies are aligned with the PETRONAS Raid Protocol, which prescribes the appropriate conduct and procedures when dealing with authorities carrying out enforcement actions or raids at the Group's premises. The Protocol provides guidance on interactions with authorities, preservation of rights and proper handling of requests from the authorities for information or documents, taking into account the scope of powers available under the applicable laws and regulations across relevant jurisdictions.

r) Human Rights Commitment

The Group upholds PETRONAS' Human Rights Commitment, which is publicly disclosed on the Group's website at www.petronas.com/pgb, and is committed to respecting internationally recognised human rights across its operations. This commitment is embedded within the Group's adherence to the Code of Conduct and Business Ethics and compliance with applicable legal and regulatory requirements.

The Group adopts the PETRONAS Social Performance Framework, which provides structured guidance on supply chain responsibility, contractor labour and working conditions, community well-being and third-party security practices. This framework reinforces the Group's approach to managing social risks and responsibilities across its value chain.

Collaborative efforts with Group HSE support ongoing initiatives to enhance human rights awareness within the organisation. Additionally, the Group integrates social considerations into project development processes. Prior to project execution, social impact assessments are conducted as part of the Environmental Impact Assessment process, addressing matters such as community health, safety risks, environmental disturbance and cultural sensitivities. Engagements with local communities are undertaken to establish mutual understanding and manage impacts responsibly.

s) Corporate Disclosure Guide

The Group has established an Internal Corporate Disclosure Guide to govern the communication and dissemination of material information. The Guide aligns with the Main Market Listing Requirements, Bursa Malaysia's Corporate Disclosure Guide and internal governance standards, supporting transparency, accountability and timely disclosure.

The Guide sets out principles and procedures for internal escalation, validation and public communication of material information to ensure consistency and compliance. Detailed guidance is available on the Group's website at www.petronas.com/pgb.

t) Corporate Privacy Policy

The Group adopts the PETRONAS Corporate Privacy Policy (PCPP) together with the PETRONAS Master Guidelines to the PCPP. These documents establish principles governing the collection, processing, use, retention and protection of personal data, taking into account applicable data protection laws including the Malaysian Personal Data Protection Act 2010 and the EU General Data Protection Regulation.

The PCPP applies to employees and third-party service providers handling personal data on behalf of the Group and requires that personal data is processed fairly, lawfully and securely. Individuals are informed of the purposes of data collection and their rights, while appropriate technical and organisational safeguards are maintained to prevent unauthorised access, disclosure or misuse.

u) Insurance

The Group maintains appropriate insurance and Takaful coverage consistent with industry standards and practices. Coverage is arranged with the advice and support of PETRONAS Group Insurance to ensure adequacy, relevance and cost efficiency. Where appropriate, the Group leverages common insurance arrangements across the PETRONAS Group to optimise coverage and risk transfer.

Management Role

Management is accountable to the Board for implementing and maintaining effective processes for identifying, assessing, monitoring and reporting risks and internal control matters. The MD/CEO, together with the CFO, have provided assurance to the Board that the Group's risk management and internal control systems operated adequately and effectively in all material respects during the year.

This assurance is supported by letters of assurance obtained from PGB LT members, confirming the adequacy and effectiveness of risk management and internal control practices within their respective areas of responsibility.

Weaknesses in Risk Management and Internal Control that Result in Material Losses

No material losses were incurred during the year as a result of weaknesses in the Group's risk management and internal control systems. Management continues to monitor and strengthen the control environment on an ongoing basis.

Based on the review undertaken throughout the year, the Board is satisfied that the Group's system of risk management and internal control was adequate, effective and appropriate to the scale and complexity of its operations and remained effective in managing material risks throughout the reporting period.

Implementation of Risk Management and Internal Control in Subsidiaries and Material Joint Venture Companies

The Group has extended the implementation of its risk management and internal control systems to its subsidiaries and material joint venture companies.

Review of This Statement

The external auditors have reviewed this Statement on Risk Management and Internal Control pursuant to the scope set out in Audit and Assurance Practice Guide (AAPG 3), Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report issued by the Malaysian Institute of Accountants for inclusion in the Annual Report of the Group for the year ended 31 December 2025, and reported to the Board that nothing has come to their attention that causes them to believe that the statement intended to be included in the Annual Report of the Group, in all material aspects:

- (a) has not been prepared in accordance with the disclosures required by Section 7 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Companies; or
- (b) is factually inaccurate.

AAPG 3 does not require the external auditors to consider whether the Directors' Statement on Risk Management and Internal Control covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control system including the assessment and opinion by the Board of Directors and Management thereon. The auditors are also not required to consider whether the processes described to deal with material internal control aspects of any significant problems disclosed in the Annual Report will, in fact, remedy the problems.

This Statement on Risk Management and Internal Control is made in accordance with the resolution of the Board dated 24 February 2026.

Financial Statements

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Statement of Directors' Responsibilities in Relation to the Financial Statements

The financial statements of the Group and of the Company as set out on pages 168 to 251, are properly drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025, and of their financial performance and their cash flows for the year then ended.

The Directors consider that in preparing the financial statements of the Group and of the Company:

- appropriate accounting policies have been used and consistently applied;
- reasonable and prudent judgements and estimates were made;
- all Financial Reporting Standards and the Malaysian Companies Act 2016 have been followed; and
- are prepared on a going concern basis.

The Directors are responsible for ensuring that the accounting and other records and registers required by the Malaysian Companies Act 2016 to be retained by the Company and its subsidiaries have been properly kept in accordance with the provisions of the said Act.

The Directors also have general responsibilities for taking such steps that are reasonably available to them to safeguard the assets of the Group and the Company, and to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

Directors' Report

for the year ended 31 December 2025

The Directors have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The principal activities of the Company in the course of the financial year remained unchanged and consist of separating natural gas into its components and storing, transporting and distributing such components thereof for a fee and the sale of industrial utilities.

The principal activities of subsidiaries, joint ventures and associate are stated in Note 34, Note 35 and Note 36 to the financial statements respectively and the Board of Directors ("Board") deems such information included in the Company's Directors' Report by such reference and shall form part of the Company's Directors' Report.

HOLDING AND ULTIMATE HOLDING COMPANY

The holding and ultimate holding company is Petroliaam Nasional Berhad ("PETRONAS"), a company incorporated in Malaysia.

SUBSIDIARIES

The details of the Company's subsidiaries are disclosed in Note 34 to the financial statements.

RESULTS

| In RM'000 | Group | Company |
|-----------------------------|-----------|-----------|
| Profit for the year | 1,836,472 | 1,485,136 |
| Attributable to: | | |
| Shareholders of the Company | 1,727,124 | 1,485,136 |
| Non-controlling interests | 109,348 | — |

DIVIDENDS

During the financial year, the amount of dividends paid by the Company were as follows:

- i. In respect of the financial year ended 31 December 2024 as reported in the Directors' Report of that financial year, a fourth interim dividend of 22 sen per ordinary share amounting to RM435,321,000 declared on 21 February 2025 and paid on 20 March 2025; and
- ii. In respect of the financial year ended 31 December 2025:
 - a first interim dividend of 16 sen per ordinary share amounting to RM316,597,000 declared on 26 May 2025 and paid on 24 June 2025;
 - a second interim dividend of 16 sen per ordinary share amounting to RM316,597,000 declared on 25 August 2025 and paid on 22 September 2025; and
 - a third interim dividend of 18 sen per ordinary share amounting to RM356,172,000 declared on 26 November 2025 and paid on 23 December 2025.

Directors' Report

for the year ended 31 December 2025

DIVIDENDS (continued)

The Directors had on 24 February 2026 declared a fourth interim dividend of 22 sen per ordinary share amounting to RM435,321,000 in respect of the financial year ended 31 December 2025. The financial statements for the current financial year do not reflect these declared interim dividends. The dividends will be accounted for in equity as an appropriation of retained profits in the financial statements for the financial year ending 31 December 2026.

Further details on dividends are disclosed in Note 23 to the financial statements.

RESERVES AND PROVISIONS

There were no material movements to or from reserves and provisions during the financial year other than as disclosed in the financial statements.

DIRECTORS

Directors who served during the financial year until the date of this report are:

Datuk Adif bin Zulkifli (Chairman)
 Abdul Aziz bin Othman
 Farina binti Farikhullah Khan
 Datuk Mark Victor Rozario
 Sujit Singh Parhar s/o Sukhdev Singh
 Datuk Dr. Yatimah binti Sarjiman (appointed on 24 April 2025)
 Lim Li Ping (appointed on 24 April 2025)
 Yusa' bin Hassan (appointed on 10 June 2025)
 Izwan bin Ismail (appointed on 15 September 2025)
 Hasliza binti Othman (resigned on 1 June 2025)
 Marina binti Md Taib (resigned on 24 April 2025)
 Datuk Yeow Kian Chai (retired on 23 April 2025)

In accordance with Article 107 of the Company's Constitution, Abdul Aziz bin Othman and Datuk Mark Victor Rozario will retire by rotation from the Board at the forthcoming Annual General Meeting ("AGM"), and being eligible, offer themselves for re-election.

In accordance with Article 100 of the Company's Constitution, Datuk Dr. Yatimah binti Sarjiman, Lim Li Ping, Yusa' bin Hassan and Izwan bin Ismail who were appointed to fill casual vacancy on the Board, will retire at the forthcoming AGM, and being eligible, offer themselves for re-election.

The Company has been granted a relief order pursuant to Section 255(1) of the Companies Act, 2016 relieving the Company's Directors from full compliance to the requirements under Section 253(2) of the Companies Act, 2016.

The names of Directors of subsidiaries are available on the Company's corporate website and the Board deems such information is included in the Company's Directors' Report by such reference and shall form part of the Company's Directors' Report.

Directors' Report

for the year ended 31 December 2025

DIRECTORS' INTERESTS

The Directors in office at the end of the financial year who have interests and deemed interests in the shares of the Company and of its related corporations other than wholly-owned subsidiaries as recorded in the Register of Directors' Shareholdings are as follows:

| Name | Number of ordinary shares in PETRONAS Chemicals Group Berhad | | | Balance at 31.12.2025 |
|-----------------------|---|--------|------|--------------------------|
| | Balance at 1.1.2025 | Bought | Sold | |
| Abdul Aziz bin Othman | 6,000 | — | — | 6,000 |
| Izwan bin Ismail | — | 10,000 | — | 10,000 |

None of the other Directors holding office at 31 December 2025 had any interest in the ordinary shares of the Company and of its related corporations during the financial year.

DIRECTORS' BENEFITS

Since the end of the previous financial year, no Director of the Company has received nor become entitled to receive any benefit (other than those shown below), by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

The directors' benefits paid to or receivable by Directors of the Company in respect of the financial year ended 31 December 2025 was RM4,441,000 comprising fees and other short-term employee benefits.

There were no arrangements during and at the end of the financial year which had the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

ISSUE OF SHARES

There were no changes in the issued and paid up capital of the Company during the financial year.

OPTIONS GRANTED OVER UNISSUED SHARES

No options were granted to any person to take up unissued shares of the Company during the financial year.

INDEMNITY AND INSURANCE COSTS

During the financial year, PETRONAS and its subsidiaries (hereinafter referred to as "PETRONAS Group"), including the Company, maintained a Directors' and Officers' Liability Insurance in accordance with Section 289 of the Companies Act, 2016. The total insured limit for the Directors and Officers Liability Insurance effected for the Directors and Officers of PETRONAS Group was RM1,290 million per occurrence and in the aggregate. The insurance premium for the Group and the Company is RM21,851 and RM19,851 respectively.

Directors' Report

for the year ended 31 December 2025

OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were made out, the Directors took reasonable steps to ascertain that:

- (i) necessary actions had been taken in relation to the writing off of bad debts and the provisioning of doubtful debts and satisfied themselves that there are no bad debts to be written off and adequate provision made for doubtful debts, and
- (ii) any current assets which were unlikely to be realised in the ordinary course of business, their values as shown in the accounting records of the Group and of the Company, had been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- (i) that would render it necessary to write off any bad debts, or the amount of the provision for doubtful debts, in the Group and in the Company inadequate to any substantial extent, or
- (ii) that would render the value attributed to the current assets in the financial statements of the Group and of the Company misleading, or
- (iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate, or
- (iv) not otherwise dealt with in this report or the financial statements, that would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- (i) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year and which secures the liabilities of any other person, or
- (ii) any material contingent liability in respect of the Group and of the Company that has arisen since the end of the financial year.

No material contingent liability or other liability of any company in the Group has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

In the opinion of the Directors, the financial performance of the Group and of the Company for the financial year ended 31 December 2025 have not been substantially affected by any item, transaction or event of a material and unusual nature nor has any such item, transaction or event occurred in the interval between the end of that financial year and the date of this report.

Directors' Report

for the year ended 31 December 2025

AUDITORS

The auditors, KPMG PLT, have indicated their willingness to accept reappointment.

The auditors' remuneration for the financial year ended 31 December 2025 is as follows:

| In RM'000 | Group | Company |
|------------------------|-------|---------|
| Audit fees | 654 | 383 |
| Non-audit service fees | 148 | 43 |

Signed on behalf of the Board of Directors
in accordance with a resolution of the Directors:

.....
Datuk Adif bin Zulkifli
Director

.....
Abdul Aziz bin Othman
Director

Kuala Lumpur,
Date: 24 February 2026

Statement by Directors

In the opinion of the Directors, the financial statements set out on pages 168 to 251, are drawn up in accordance with MFRS Accounting Standards as issued by the Malaysian Accounting Standards Board, IFRS Accounting Standards as issued by the International Accounting Standards Board and the requirements of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 31 December 2025 and of their financial performance and cash flows for the financial year then ended on that date.

Signed on behalf of the Board of Directors
in accordance with a resolution of the Directors:

Datuk Adif bin Zulkifli
Director

Abdul Aziz bin Othman
Director

Kuala Lumpur,
Date: 24 February 2026

Statutory Declaration

I, **Shahrul Azham bin Sukaiman**, the officer primarily responsible for the financial management of **PETRONAS GAS BERHAD**, do solemnly and sincerely declare that the financial statements set out on pages 168 to 251 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed
Shahrul Azham bin Sukaiman
at **Kuala Lumpur** in **Wilayah Persekutuan**
on 24 February 2026.

BEFORE ME:

Consolidated Statement of Financial Position

as at 31 December 2025

| In RM'000 | Note | 2025 | 2024 |
|---|------|-------------------|------------|
| ASSETS | | | |
| Property, plant and equipment | 3 | 15,604,625 | 13,915,875 |
| Investments in joint ventures | 5 | 1,099,340 | 939,805 |
| Investments in associate | 6 | 218,250 | 209,783 |
| Long-term receivable | 7 | 2,000 | 2,000 |
| Deferred tax assets | 9 | — | 31,438 |
| TOTAL NON-CURRENT ASSETS | | 16,924,215 | 15,098,901 |
| Trade and other inventories | 10 | 36,170 | 35,986 |
| Trade and other receivables | 11 | 878,616 | 961,499 |
| Tax recoverable | | 36,918 | 62,568 |
| Cash and cash equivalents | 12 | 1,937,796 | 2,595,705 |
| TOTAL CURRENT ASSETS | | 2,889,500 | 3,655,758 |
| TOTAL ASSETS | | 19,813,715 | 18,754,659 |
| EQUITY | | | |
| Share capital | 13 | 3,165,204 | 3,165,204 |
| Reserves | 14 | 11,051,016 | 10,783,219 |
| Total equity attributable to the shareholders of the Company | | 14,216,220 | 13,948,423 |
| Non-controlling interests | 15 | 491,229 | 290,330 |
| TOTAL EQUITY | | 14,707,449 | 14,238,753 |
| LIABILITIES | | | |
| Borrowings | 16 | 1,404,933 | 1,712,736 |
| Deferred tax liabilities | 9 | 1,305,665 | 1,231,294 |
| Other long-term liabilities and provisions | 17 | 54,528 | 51,634 |
| TOTAL NON-CURRENT LIABILITIES | | 2,765,126 | 2,995,664 |
| Trade and other payables | 18 | 2,222,328 | 1,385,576 |
| Borrowings | 16 | 118,812 | 134,666 |
| TOTAL CURRENT LIABILITIES | | 2,341,140 | 1,520,242 |
| TOTAL LIABILITIES | | 5,106,266 | 4,515,906 |
| TOTAL EQUITY AND LIABILITIES | | 19,813,715 | 18,754,659 |

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Consolidated Statement of Profit or Loss

for the year ended 31 December 2025

| In RM'000 | Note | 2025 | 2024 |
|--|------|------------------|-------------|
| Revenue | 19 | 6,373,840 | 6,538,245 |
| Cost of revenue | | (4,226,235) | (4,260,902) |
| Gross profit | | 2,147,605 | 2,277,343 |
| Administration expenses | | (160,452) | (145,945) |
| Other expenses | | (20,182) | (2,956) |
| Other income | | 282,215 | 174,509 |
| Operating profit | 20 | 2,249,186 | 2,302,951 |
| Financing costs | 21 | (82,565) | (89,893) |
| Share of profit after tax of equity-accounted joint ventures and associate | | 178,383 | 147,288 |
| Profit before taxation | | 2,345,004 | 2,360,346 |
| Tax expense | 22 | (508,532) | (436,698) |
| PROFIT FOR THE YEAR | | 1,836,472 | 1,923,648 |
| Profit attributable to: | | | |
| Shareholders of the Company | | 1,727,124 | 1,836,339 |
| Non-controlling interests | 15 | 109,348 | 87,309 |
| PROFIT FOR THE YEAR | | 1,836,472 | 1,923,648 |
| Basic and diluted earnings per ordinary share (sen) | 24 | 87.3 | 92.8 |

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Consolidated Statement of Other Comprehensive Income

for the year ended 31 December 2025

| In RM'000 | Note | 2025 | 2024 |
|--|------|------------------|-----------|
| Profit for the year | | 1,836,472 | 1,923,648 |
| Other comprehensive (loss)/income | | | |
| <i>Items that may be reclassified subsequently to profit or loss</i> | | | |
| Net movements from exchange differences | | (35,910) | (10,465) |
| Cash flow hedge | | 12,158 | — |
| Share of cash flow hedge of an equity-accounted joint venture | | (6,633) | (7,826) |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR | | 1,806,087 | 1,905,357 |
| Total comprehensive income attributable to: | | | |
| Shareholders of the Company | | 1,692,484 | 1,818,048 |
| Non-controlling interests | | 113,603 | 87,309 |
| TOTAL COMPREHENSIVE INCOME FOR THE YEAR | | 1,806,087 | 1,905,357 |

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Consolidated Statement of Changes in Equity

for the year ended 31 December 2025

| In RM'000 | Note | Attributable to shareholders of the Company | | | |
|---|------|---|-----------------|--------------------------------------|-----------------|
| | | Non-distributable | | | |
| | | Share Capital | Capital Reserve | Foreign Currency Translation Reserve | Hedging Reserve |
| Balance at 1 January 2025 | | 3,165,204 | 520,801 | 35,856 | 27,697 |
| Net movements from exchange differences | | — | — | (35,910) | — |
| Cash flow hedge | | — | — | — | 7,903 |
| Share of cash flow hedge of an equity-accounted joint venture | | — | — | — | (6,633) |
| Profit for the year | | — | — | — | — |
| Total comprehensive income for the year | | — | — | (35,910) | 1,270 |
| Additional issuance of shares to non-controlling interests | | — | — | — | — |
| Dividends - 31.12.2024 interim | 23 | — | — | — | — |
| Dividends - 31.12.2025 interim | 23 | — | — | — | — |
| Total transactions with owners of the Group | | — | — | — | — |
| Balance at 31 December 2025 | | 3,165,204 | 520,801 | (54) | 28,967 |

continue to next page

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Consolidated Statement of Changes in Equity

for the year ended 31 December 2025

| In RM'000 | Note | Attributable to shareholders of the Company | | | |
|---|------|---|--------------------|---------------------------|--------------------|
| | | Distributable | | Non-controlling Interests | Total Equity |
| | | Retained Profits | Total | | |
| Balance at 1 January 2025 | | 10,198,865 | 13,948,423 | 290,330 | 14,238,753 |
| Net movements from exchange differences | | — | (35,910) | — | (35,910) |
| Cash flow hedge | | — | 7,903 | 4,255 | 12,158 |
| Share of cash flow hedge of an equity-accounted joint venture | | — | (6,633) | — | (6,633) |
| Profit for the year | | 1,727,124 | 1,727,124 | 109,348 | 1,836,472 |
| Total comprehensive income for the year | | 1,727,124 | 1,692,484 | 113,603 | 1,806,087 |
| Additional issuance of shares to non-controlling interests | | — | — | 87,296 | 87,296 |
| Dividends - 31.12.2024 interim | 23 | (435,321) | (435,321) | — | (435,321) |
| Dividends - 31.12.2025 interim | 23 | (989,366) | (989,366) | — | (989,366) |
| Total transactions with owners of the Group | | (1,424,687) | (1,424,687) | 87,296 | (1,337,391) |
| Balance at 31 December 2025 | | 10,501,302 | 14,216,220 | 491,229 | 14,707,449 |

continued from previous page

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Consolidated Statement of Changes in Equity

for the year ended 31 December 2025

| In RM'000 | Note | Attributable to shareholders of the Company | | | |
|---|------|---|-----------------|--------------------------------------|-----------------|
| | | Non-distributable | | | |
| | | Share Capital | Capital Reserve | Foreign Currency Translation Reserve | Hedging Reserve |
| Balance at 1 January 2024 | | 3,165,204 | 520,801 | 46,321 | 35,523 |
| Net movements from exchange differences | | — | — | (10,465) | — |
| Share of cash flow hedge of an equity-accounted joint venture | | — | — | — | (7,826) |
| Profit for the year | | — | — | — | — |
| Total comprehensive income for the year | | — | — | (10,465) | (7,826) |
| Additional issuance of shares to a non-controlling interest | | — | — | — | — |
| Dividends - 31.12.2023 interim | 23 | — | — | — | — |
| Dividends - 31.12.2024 interim | 23 | — | — | — | — |
| Total transactions with owners of the Group | | — | — | — | — |
| Balance at 31 December 2024 | | 3,165,204 | 520,801 | 35,856 | 27,697 |

continue to next page

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Consolidated Statement of Cash Flows

for the year ended 31 December 2025

| In RM'000 | Note | 2025 | 2024 |
|---|------|--------------------|-------------|
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Dividends paid to shareholders of the Company | 23 | (1,424,687) | (1,424,687) |
| Dividends paid to non-controlling interests | | — | (59,202) |
| Payment of lease liabilities | 16 | (20,426) | (14,016) |
| Repayment of Islamic financing facility | 16 | (120,000) | (1,281,000) |
| Financing costs paid | 16 | (88,826) | (102,264) |
| Proceeds from shares issued to non-controlling interests | | 87,296 | 2,135 |
| Net cash used in financing activities | | (1,566,643) | (2,879,034) |
| NET DECREASE IN CASH AND CASH EQUIVALENTS | | | |
| | | (657,909) | (932,238) |
| DECREASE IN CASH AND CASH EQUIVALENTS RESTRICTED | | | |
| | | 1,449 | 4,108 |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR | | | |
| | | 2,575,856 | 3,503,986 |
| CASH AND CASH EQUIVALENTS AT END OF THE YEAR | | | |
| | | 1,919,396 | 2,575,856 |
| CASH AND CASH EQUIVALENTS | | | |
| Cash and cash equivalents | 12 | 1,937,796 | 2,595,705 |
| Less: Cash and cash equivalents - restricted | 12 | (18,400) | (19,849) |
| | | 1,919,396 | 2,575,856 |

continued from previous page

Total cash outflows for leases during the year comprise repayment of lease liabilities and related interests totalling RM69,513,000 (2024: RM61,600,000).

Statement of Financial Position

as at 31 December 2025

| In RM'000 | Note | 2025 | 2024 |
|--|------|-------------------|------------|
| ASSETS | | | |
| Property, plant and equipment | 3 | 10,669,550 | 9,652,558 |
| Investments in subsidiaries | 4 | 2,019,366 | 1,775,111 |
| Investments in joint ventures | 5 | 283,059 | 283,059 |
| Investments in associate | 6 | 76,466 | 76,466 |
| TOTAL NON-CURRENT ASSETS | | 13,048,441 | 11,787,194 |
| Trade and other inventories | 10 | 33,902 | 31,569 |
| Trade and other receivables | 11 | 814,573 | 827,963 |
| Tax recoverable | | 37,650 | 64,283 |
| Cash and cash equivalents | 12 | 1,512,318 | 2,451,008 |
| TOTAL CURRENT ASSETS | | 2,398,443 | 3,374,823 |
| TOTAL ASSETS | | 15,446,884 | 15,162,017 |
| EQUITY | | | |
| Share capital | 13 | 3,165,204 | 3,165,204 |
| Reserves | 14 | 9,622,200 | 9,561,751 |
| TOTAL EQUITY | | 12,787,404 | 12,726,955 |
| LIABILITIES | | | |
| Borrowings | 16 | 6,243 | 6,359 |
| Deferred tax liabilities | 9 | 1,279,474 | 1,231,294 |
| Other long-term liabilities and provisions | 17 | 28,869 | 29,732 |
| TOTAL NON-CURRENT LIABILITIES | | 1,314,586 | 1,267,385 |
| Trade and other payables | 18 | 1,344,777 | 1,167,562 |
| Borrowings | 16 | 117 | 115 |
| TOTAL CURRENT LIABILITIES | | 1,344,894 | 1,167,677 |
| TOTAL LIABILITIES | | 2,659,480 | 2,435,062 |
| TOTAL EQUITY AND LIABILITIES | | 15,446,884 | 15,162,017 |

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Statement of Profit or Loss and Other Comprehensive Income

for the year ended 31 December 2025

| In RM'000 | Note | 2025 | 2024 |
|---|------|------------------|-------------|
| Revenue | 19 | 4,997,040 | 5,184,749 |
| Cost of revenue | | (3,454,232) | (3,506,129) |
| Gross profit | | 1,542,808 | 1,678,620 |
| Administration expenses | | (154,003) | (141,791) |
| Other expenses | | (29,303) | (11,138) |
| Other income | | 571,319 | 652,671 |
| Operating profit | 20 | 1,930,821 | 2,178,362 |
| Financing costs | 21 | (1,055) | (1,010) |
| Profit before taxation | | 1,929,766 | 2,177,352 |
| Tax expense | 22 | (444,630) | (375,347) |
| PROFIT FOR THE YEAR REPRESENTING TOTAL COMPREHENSIVE INCOME FOR THE YEAR | | 1,485,136 | 1,802,005 |

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Statement of Changes in Equity

for the year ended 31 December 2025

| In RM'000 | Note | Attributable to shareholders of the Company | | |
|--|------|---|--------------------|--------------------|
| | | Non-distributable | Distributable | Total |
| | | Share Capital | Retained Profits | |
| Balance at 1 January 2025 | | 3,165,204 | 9,561,751 | 12,726,955 |
| Profit for the year | | — | 1,485,136 | 1,485,136 |
| Total comprehensive income for the year | | — | 1,485,136 | 1,485,136 |
| Dividends - 31.12.2024 interim | 23 | — | (435,321) | (435,321) |
| Dividends - 31.12.2025 interim | 23 | — | (989,366) | (989,366) |
| Total transactions with shareholders of the Company | | — | (1,424,687) | (1,424,687) |
| Balance at 31 December 2025 | | 3,165,204 | 9,622,200 | 12,787,404 |
| Balance at 1 January 2024 | | 3,165,204 | 9,184,433 | 12,349,637 |
| Profit for the year | | — | 1,802,005 | 1,802,005 |
| Total comprehensive income for the year | | — | 1,802,005 | 1,802,005 |
| Dividends - 31.12.2023 interim | 23 | — | (435,321) | (435,321) |
| Dividends - 31.12.2024 interim | 23 | — | (989,366) | (989,366) |
| Total transactions with shareholders of the Company | | — | (1,424,687) | (1,424,687) |
| Balance at 31 December 2024 | | 3,165,204 | 9,561,751 | 12,726,955 |

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Statement of Cash Flows

for the year ended 31 December 2025

| In RM'000 | Note | 2025 | 2024 |
|--|------|--------------------|-------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Profit before taxation | | 1,929,766 | 2,177,352 |
| <i>Adjustments for:</i> | | | |
| Depreciation of property, plant and equipment | 3 | 822,087 | 783,058 |
| Net unrealised loss on foreign exchange | 20 | 12,849 | 3,857 |
| Profit from fund investment | 20 | (83,458) | (109,766) |
| Interest income from term loan due from a joint venture | 20 | (2,684) | (5,968) |
| Financing costs | 21 | 1,055 | 1,010 |
| Other non-cash items | | 4,408 | (6,483) |
| Operating profit before changes in working capital | | 2,684,023 | 2,843,060 |
| Change in trade and other receivables | | 19,663 | (35,476) |
| Change in trade and other inventories | | (632) | (10,199) |
| Change in trade and other payables | | 35,196 | 128,722 |
| Cash generated from operations | | 2,738,250 | 2,926,107 |
| Dividend income from subsidiaries, joint ventures and associate | | (324,975) | (475,965) |
| Profit from fund investment | | 85,888 | 109,766 |
| Interest income from term loan due from a joint venture | | 2,684 | 5,968 |
| Taxation paid | | (369,817) | (389,353) |
| Net cash generated from operating activities | | 2,132,030 | 2,176,523 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Dividends received from subsidiaries, joint ventures and associate | | 244,975 | 475,965 |
| Increase in investment in subsidiaries | 4 | (464,255) | (114,792) |
| Purchase of property, plant and equipment | | (1,717,806) | (1,126,789) |
| Proceeds from disposal of property, plant and equipment* | | 10,258 | 20,206 |
| Redemption of preference share in subsidiaries | 4 | 220,000 | 201,300 |
| Repayment of term loan due from a joint venture | | 61,435 | 50,455 |
| Net cash used in investing activities | | (1,645,393) | (493,655) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Dividends paid to shareholders of Company | 23 | (1,424,687) | (1,424,687) |
| Payment of lease liabilities | 16 | (114) | (113) |
| Repayment of Islamic financing facility | 16 | — | (1,171,000) |
| Financing costs paid | 16 | (526) | (12,985) |
| Net cash used in financing activities | | (1,425,327) | (2,608,785) |
| NET DECREASE IN CASH AND CASH EQUIVALENTS | | (938,690) | (925,917) |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR | | 2,451,008 | 3,376,925 |
| CASH AND CASH EQUIVALENTS AT END OF THE YEAR | 12 | 1,512,318 | 2,451,008 |

* Comprises mainly proceeds from disposal of land amounting to RM10,075,000 (2024: RM19,082,000).

Total cash outflows for leases during the year comprise payment of lease liabilities and related interests totalling RM640,000 (2024: RM648,000).

The notes set out on pages 181 to 251 are an integral part of these financial statements.

Notes to the Financial Statements

31 December 2025

1. BASIS OF PREPARATION

1.1 Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with MFRS Accounting Standards as issued by the Malaysian Accounting Standards Board ("MFRS"), IFRS Accounting Standards as issued by the International Accounting Standards Board and the requirements of the Companies Act, 2016 in Malaysia.

As of 1 January 2025, the Group and the Company had adopted amendments to MFRS ("pronouncement") that has been issued by the Malaysian Accounting Standards Board ("MASB"), as described fully in Note 31.

MASB has also issued new and revised pronouncements which are not yet effective for the Group and the Company and therefore, have not been adopted in these financial statements. These pronouncements including their impact on the financial statements in the period of initial application are set out in Note 32. New and revised pronouncements that are not relevant to the operations of the Group and of the Company are set out in Note 33.

These financial statements were approved and authorised for issue by the Board of Directors on 24 February 2026.

1.2 Basis of measurement

The financial statements of the Group and of the Company have been prepared on historical cost basis except for certain items which are measured at fair value, as disclosed in the accounting policies below.

1.3 Functional and presentation currency

The individual financial statements of each entity in the Group are prepared using the currency of the primary economic environment in which the entity operates (the "functional currency"). The Group's and the Company's financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional currency.

All financial information has been rounded to the nearest thousand, unless otherwise stated.

1.4 Use of estimates and judgments

The preparation of financial statements in conformity with MFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

In particular, information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in the following notes:-

- (i) Note 3 : Property, plant and equipment;
- (ii) Note 9 : Deferred tax;
- (iii) Note 16 : Borrowings;
- (iv) Note 17 : Other long-term liabilities and provisions;
- (v) Note 22 : Tax expense; and
- (vi) Note 28 : Financial instruments.

2. MATERIAL ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently to all periods presented in these financial statements by the Group and the Company, unless otherwise stated. The Group and the Company continuously assess the application of material accounting policies to be disclosed in the financial statements.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)

2.1 Basis of consolidation

Subsidiaries

Subsidiaries are entities, including structured entities, controlled by the Company. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group considers it has *de facto* power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

Investments in subsidiaries are measured in the Company's statement of financial position at cost less any impairment losses, unless the investment is classified as held for sale or distribution. The cost of investment includes transaction costs.

The financial statements of subsidiaries are included in the consolidated financial statements of the Group from the date that control commences until the date that control ceases.

All inter-company transactions are eliminated on consolidation and revenue and profits relate to external transactions only. Unrealised losses resulting from inter-company transactions are also eliminated unless cost cannot be recovered.

Non-controlling interests

Non-controlling interests at the end of the reporting period, being the portion of the net assets of subsidiaries attributable to equity interests that are not owned by the Company, whether directly or indirectly through subsidiaries, are presented in the consolidated statement of financial position and statement of changes in equity within equity, separately from equity attributable to the shareholders of the Company.

Non-controlling interests in the results of the Group are presented in the consolidated statement of profit or loss and consolidated statement of other comprehensive income as an allocation of the profit or loss and total comprehensive income for the year between the non-controlling interests and shareholders of the Company.

Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

The Group treats all changes in its ownership interest in a subsidiary that do not result in a loss of control as equity transactions between the Group and its non-controlling interest holders. Any difference between the Group's share of net assets before and after the change, and any consideration received or paid, is adjusted to or against Group reserves.

2.2 Associate

An associate is an entity in which the Group has significant influence including representation on the Board of Directors, but not control or joint control, over the financial and operating policies of the investee company.

Associates are accounted for in the consolidated financial statements using the equity method less any impairment losses, unless it is classified as held for sale or distribution. The consolidated financial statements include the Group's share of post-acquisition profits or losses and other comprehensive income of the equity-accounted associates, after adjustments to align the accounting policies with those of the Group, from the date that significant influence commences until the date that significant influence ceases.

The Group's share of post-acquisition reserves and retained profits less losses is added to the carrying value of the investment in the consolidated statement of financial position. These amounts are taken from the latest audited financial statements or management financial statements of the associate.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)

2.3 Joint arrangements

Joint arrangements are arrangements of which the Group has joint control, established by contracts requiring unanimous consent for decisions about the activities that significantly affect the arrangements' returns.

Joint arrangements are classified as either joint operation or joint venture. A joint arrangement is classified as joint operation when the Group or the Company has rights to the assets and obligations for the liabilities relating to an arrangement. The Group and the Company account for each of its share of the assets, liabilities and transactions, including its share of those held or incurred jointly with the other investors, in relation to the joint operation. A joint arrangement is classified as joint venture when the Group has rights only to the net assets of the arrangements. The Group accounts for its interest in the joint venture using the equity method.

2.4 Property, plant and equipment and depreciation

Recognition and measurement

Freehold land and projects-in-progress are stated at cost less accumulated impairment losses and are not depreciated. Other property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation

Depreciation for property, plant and equipment other than freehold land and projects-in-progress, is recognised in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment. Property, plant and equipment are not depreciated until the assets are ready for their intended use.

Buildings are depreciated over 50 years or over the remaining land lease period, whichever is shorter.

The estimated useful lives of the other property, plant and equipment are as follows:

| | |
|--|--------------|
| Land improvement | 65 years |
| Plant and pipelines | 5 - 55 years |
| Storage units | 25 years |
| Plant turnaround/major inspection | 3 - 6 years |
| Office equipment, furniture and fittings | 6 - 7 years |
| Other plant and equipment | 3 - 20 years |
| Computer software and hardware | 5 years |
| Motor vehicles | 4 years |

Right-of-use assets

The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

The estimated useful lives of the right-of-use assets are as follows:

| | |
|---------------------------|---------------|
| Leasehold land | 19 - 99 years |
| Other plant and equipment | 25 years |
| Storage units | 20 years |

Depreciation of certain right-of-use assets is subsequently capitalised into carrying amount of other assets whenever they meet the criteria for capitalisation and adjusted for certain remeasurements of the lease liability.

The depreciable amount is determined after deducting residual value. The residual value, useful life and depreciation method are reviewed at each financial year end and adjusted as appropriate.

The Group and the Company present right-of-use assets in 'property, plant and equipment' and lease liabilities in 'borrowings' in the statement of financial position.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)**2.4 Property, plant and equipment and depreciation (continued)****Impairment**

At the end of the reporting period, the Group and the Company assess whether there is any indication of impairment. If such indication exists, an analysis is performed to assess whether the carrying amount is fully recoverable. An impairment loss is recognised if the carrying amount exceeds the recoverable amount.

2.5 Financial instruments**Recognition and derecognition****(i) Financial assets**

Regular way purchases or sales were recognised on the trade date i.e. the date that the Group and the Company commit to purchase or sell the financial assets. Financial assets are classified at initial recognition and subsequently measured at amortised cost or fair value through profit or loss ("FVTPL"), as appropriate.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group and the Company have transferred substantially all the risks and rewards of ownership.

a) Amortised cost

Amortised cost category comprises financial assets that are held within a business model whose objective is to hold assets to collect contractual cash flows and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The financial assets are not designated as fair value through profit or loss.

Subsequent measurement

Subsequent to initial recognition, these financial assets are measured at amortised cost using the effective interest method. Interest income and foreign exchange gains and losses are recognised in profit or loss.

b) Fair value through profit or loss

All financial assets not classified as measured at amortised cost as described above are measured at fair value through profit or loss. This includes derivative financial assets except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument.

On initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at fair value through other comprehensive income as at fair value through profit or loss if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Subsequent measurement

Financial assets categorised as fair value through profit or loss are subsequently measured at their fair value with gains or losses recognised in the profit or loss. The methods used to measure fair value are stated in Note 2.15.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)**2.5 Financial instruments (continued)****Recognition and derecognition (continued)****(ii) Financial liabilities**

The categories of financial liabilities at initial recognition are as follows:

a) Amortised cost

Subsequent to initial recognition, other financial liabilities are subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in the profit or loss when the liabilities are derecognised as well as through the amortisation process.

b) Fair value through profit or loss

Fair value through profit or loss category comprises financial liabilities that are derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

On initial recognition, the Group or the Company may irrevocably designate a financial liability that otherwise meets the requirements to be measured at amortised cost as at fair value through profit or loss:

- if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise;
- a group of financial liabilities or financial assets and financial liabilities is managed and its performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy, and information about the Group is provided internally on that basis to the Group's key management personnel; or
- if a contract contains one or more embedded derivatives and the host is not a financial asset in the scope of MFRS 9, where the embedded derivative significantly modifies the cash flows and separation is not prohibited.

Financial liabilities categorised as fair value through profit or loss are subsequently measured at their fair value with gains or losses, including any interest expense are recognised in the profit or loss.

For financial liabilities where it is designated as fair value through profit or loss upon initial recognition, the Group and the Company recognise the amount of change in fair value of the financial liability that is attributable to change in credit risk in the other comprehensive income and remaining amount of the change in fair value in the profit or loss, unless the treatment of the effects of changes in the liability's credit risk would create or enlarge an accounting mismatch.

(iii) Derivative financial instruments

The Group and the Company use forward currency contracts to manage exposures to fluctuations in foreign currency exchange rates.

Derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

In general, contracts to sell or purchase non-financial items to meet expected own use requirements are not accounted for as financial instruments. However, contracts to sell or purchase commodities that can be net settled or which contain written options are required to be recognised at fair value, with gains and losses recognised in the profit or loss.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)

2.5 Financial instruments (continued)

Recognition and derecognition (continued)

(iii) Derivative financial instruments (continued)

An embedded derivative is recognised separately from the host contract where the host contract is not a financial asset, and accounted for separately if, and only if, the derivative is not closely related to the economic characteristics and risks of the host contract and the host contract is not measured at fair value through profit or loss. The host contract, in the event an embedded derivative is recognised separately, is accounted for in accordance with policy applicable to the nature of the host contract.

(iv) Hedge accounting

For the purpose of hedge accounting, hedges are classified as cash flow hedges when the hedge relates to hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment.

(v) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis or to realise the assets and settle the liabilities simultaneously.

2.6 Impairment

(i) Financial assets

The Group and the Company recognise loss allowances for expected credit losses ("ECL") on financial assets measured at amortised cost.

Loss allowances for trade receivables are always measured at an amount equal to lifetime expected credit loss.

Loss allowances for intercompany receivables are measured at an amount equal to lifetime expected credit loss, only when the receivables exceed the credit term.

The Group and the Company assume that the credit risk on a financial asset has increased significantly if it is past due.

The Group and the Company consider a financial asset to be in default when the borrower is unlikely to pay its credit obligations to the Group and the Company in full, without recourse by the Group and the Company to actions such as realising security.

(ii) Other assets

The carrying amounts of other assets, other than inventories and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment.

If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised if the carrying amount of an asset or the cash-generating unit to which it belongs exceeds its recoverable amount. Impairment losses are recognised in the profit or loss.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. Reversals of impairment losses are credited to profit or loss in the year in which reversals are recognised.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)

2.7 Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and bank balances, deposits with licensed financial institutions and cash managed by PETRONAS Integrated Financial Shared Service Centre ("IFSSC") which have an insignificant risk of changes in fair value and are used by the Group and the Company in the management of their short-term commitments. For the purpose of the statements of cash flows, cash and cash equivalents are presented net of deposits restricted as they are considered an integral part of the Group's cash management, if any.

2.8 Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of material stores and spares consists of the invoiced value from suppliers and import duty charges and is determined on a weighted average basis.

Cost of liquefied gases and water is determined on a weighted average basis.

2.9 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the profit or loss except to the extent it relates to items recognised directly in equity, in which case it is recognised in equity or other comprehensive income.

Unused investment tax allowance being tax incentives that is not a tax base of an asset, is recognised as a deferred tax asset to the extent that it is probable that the future taxable profits will be available against which the unused tax incentive can be utilised.

Global minimum top-up tax

The Group has adopted International Tax Reform – Pillar Two Model Rules upon its release on 2 June 2023. The amendments introduce a mandatory temporary exception to the accounting for deferred taxes arising from the jurisdictional implementation of the Pillar Two Model Rules as well as disclosure requirements on the exposure to Pillar Two income taxes upon adoption. The application by the respective entity is subject to when the law is being enacted or substantively enacted in the respective country jurisdiction.

Upon its application, the Group will apply a mandatory temporary exception from deferred tax accounting for the impacts of the top-up tax and accounts for it as a current tax when it is incurred. The mandatory temporary exception applies retrospectively. The retrospective application has no impact to the Group's consolidated financial statements.

2.10 Foreign currency transactions

In preparing the financial statements of individual entities in the Group, transactions in currencies other than the entity's functional currency ("foreign currencies") are translated to the functional currencies at rates of exchange ruling on the transaction dates.

Monetary assets and liabilities denominated in foreign currencies at the reporting date have been retranslated to the functional currency at rates ruling on the reporting date.

Non-monetary assets and liabilities denominated in foreign currencies are not retranslated at reporting date, except for those that are measured at fair value, are retranslated to the functional currency at the exchange rate at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in foreign currency are not retranslated.

Gains and losses on exchange arising from retranslation are recognised in the profit or loss. On consolidation, the assets and liabilities of subsidiaries with functional currencies other than Ringgit Malaysia, are translated into Ringgit Malaysia at the exchange rates ruling at reporting date.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)

2.10 Foreign currency transactions (continued)

The income and expenses are translated at the exchange rates at the dates of the transactions or an average rate that approximates those rates.

Foreign currency differences are recognised in other comprehensive income and accumulated in the foreign currency translation reserve within equity.

2.11 Borrowing costs and foreign currency exchange differences relating to projects-in-progress

Borrowing costs which are directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to be prepared for their intended use or sale, are capitalised as part of the cost of those assets.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the assets is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs ceases when all activities necessary to prepare the qualifying asset for its intended use or sale are completed.

Exchange differences arising from foreign currency borrowings, although regarded as an adjustment to borrowing costs, are not capitalised but instead recognised in the profit or loss in the period in which they arise.

The capitalisation rate used to determine the amount of borrowing costs eligible for capitalisation is the weighted average of borrowings that are outstanding during the year, other than borrowings made specifically for the purpose of financing a specific qualifying asset, in which the actual borrowing cost incurred on that borrowing less any investment income on the temporary investment of that borrowings will be capitalised. Borrowing costs incurred subsequent to the completion of a specific qualifying asset are included in the determination of the capitalisation rate.

2.12 Revenue

Revenue from contracts with customers

Revenue from contracts with customers is measured based on the consideration specified in a contract with a customer and exclude amounts collected on behalf of third parties. The Group and the Company recognise revenue when or as it transfers control over a product or service to customer. An asset is transferred when the customer obtains control of the asset.

2.13 Financing costs

Financing costs comprise interest component of lease payments, interest payable on borrowings and profit share margin on Islamic financing facilities, as well as accretion in provision due to the passage of time.

2.14 Earnings per share

The Group presents basic and diluted earnings per share ("EPS") data for its ordinary shares.

Basic EPS is calculated by dividing the profit and loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period.

Diluted EPS is determined by adjusting profit and loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding during the period, for the effects of all dilutive potential ordinary shares, if any.

Notes to the Financial Statements

31 December 2025

2. MATERIAL ACCOUNTING POLICIES (continued)

2.15 Fair value measurement

Fair value of an asset or a liability, except for lease transactions, is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or, in the absence of a principal market, in the most advantageous market.

(i) Financial instruments

The fair value of financial instruments that are actively traded in organised financial markets is determined by reference to quoted market bid prices at the close of business at the end of reporting date. For financial instruments where there is no active market, fair value is determined using valuation techniques. Such techniques may include using recent arm's length market transactions; reference to the current fair value of another instrument that is substantially the same; discounted cash flow analysis or other valuation models.

(ii) Non-financial assets

For non-financial assets, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

When measuring the fair value of an asset or a liability, the Group and the Company use observable market data as far as possible. Fair value is categorised into different levels in a fair value hierarchy based on the input used in the valuation technique as follows:

- Level 1 - Quoted prices (unadjusted) in active markets for identifiable assets or liabilities.
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 - Inputs for the asset or liability that are not based on observable market data (unobservable input).

The fair value of an asset to be transferred between levels is determined as of the date of the event or change in circumstances that caused the transfer.

The Group and the Company recognise transfers between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT

| Group 2025 In RM'000 | At 1.1.2025 | Additions | Disposals/ Write-offs | Transfers/ Adjustments | At 31.12.2025 |
|--|-------------------|------------------|--------------------------|---------------------------|-------------------|
| At cost: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | 26,173 | 6 | — | (24,329) | 1,850 |
| Land improvement | 109,006 | — | — | — | 109,006 |
| Buildings | 548,644 | — | (736) | 611,593 | 1,159,501 |
| Plant and pipelines | 24,460,227 | 1,477 | (130,232) | 510,384 | 24,841,856 |
| Storage units | 817,416 | — | — | — | 817,416 |
| Plant turnaround/major inspection | 2,589,504 | — | (7,531) | 521,640 | 3,103,613 |
| Office equipment, furniture and fittings | 68,087 | 69 | (313) | 10,797 | 78,640 |
| Other plant and equipment | 689,547 | 2,088 | (594) | 154,051 | 845,092 |
| Computer software and hardware | 241,274 | — | (2,429) | 12,202 | 251,047 |
| Motor vehicles | 25,424 | — | (1,279) | — | 24,145 |
| Projects-in-progress | 1,759,013 | 2,286,932 | (3,305) | (1,827,977) | 2,214,663 |
| | 31,334,315 | 2,290,572 | (146,419) | (31,639) | 33,446,829 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 918,541 | 67,056 | (84) | 19,222 | 1,004,735 |
| Other plant and equipment | 580,109 | — | — | 244,901 | 825,010 |
| Storage units | 1,149,571 | 337,839 | — | — | 1,487,410 |
| | 2,648,221 | 404,895 | (84) | 264,123 | 3,317,155 |
| | 33,982,536 | 2,695,467 | (146,503) | *232,484 | 36,763,984 |

* Includes upward adjustment to right-of-use assets following lease modifications in accordance with MFRS 16 Leases amounting to RM244,901,000.

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| Group 2025 In RM'000 | At 1.1.2025 | Charge for the year | Disposals/ Write-offs | Transfers/ Adjustments | At 31.12.2025 |
|--|-------------------|------------------------|--------------------------|---------------------------|-------------------|
| Accumulated depreciation and impairment losses: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | — | — | — | — | — |
| Land improvement | 12,019 | 1,677 | — | — | 13,696 |
| Buildings | 246,421 | 18,915 | (736) | 386,241 | 650,841 |
| Plant and pipelines | 16,293,206 | 673,623 | (118,193) | (386,014) | 16,462,622 |
| Storage units | 242,828 | 34,842 | — | — | 277,670 |
| Plant turnaround/major inspection | 1,765,565 | 309,953 | (7,531) | — | 2,067,987 |
| Office equipment, furniture and fittings | 58,618 | 4,075 | (313) | (88) | 62,292 |
| Other plant and equipment | 306,168 | 37,890 | (541) | 281 | 343,798 |
| Computer software and hardware | 181,530 | 21,587 | (2,274) | 58 | 200,901 |
| Motor vehicles | 22,076 | 1,253 | (1,279) | — | 22,050 |
| Projects-in-progress | — | — | — | — | — |
| | 19,128,431 | 1,103,815 | (130,867) | 478 | 20,101,857 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 203,111 | 18,470 | (25) | (588) | 220,968 |
| Other plant and equipment | 144,999 | 27,907 | — | — | 172,906 |
| Storage units | 590,120 | 73,508 | — | — | 663,628 |
| | 938,230 | 119,885 | (25) | (588) | 1,057,502 |
| | 20,066,661 | 1,223,700 | (130,892) | (110) | 21,159,359 |

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| Group 2024 In RM'000 | At 1.1.2024 | Additions | Disposals/ Write-offs | Transfers/ Adjustments | At 31.12.2024 |
|---|-------------|-----------|--------------------------|---------------------------|---------------|
| At cost: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | 27,763 | — | — | (1,590) | 26,173 |
| Land improvement | 109,006 | — | — | — | 109,006 |
| Buildings | 532,396 | — | (63) | 16,311 | 548,644 |
| Plant and pipelines | 23,319,716 | 3,547 | (8,423) | 1,145,387 | 24,460,227 |
| Storage units | 817,416 | — | — | — | 817,416 |
| Plant turnaround/major inspection | 2,315,756 | — | (68,909) | 342,657 | 2,589,504 |
| Office equipment, furniture and fittings | 64,530 | 812 | (995) | 3,740 | 68,087 |
| Other plant and equipment | 573,861 | 3,216 | (227) | 112,697 | 689,547 |
| Computer software and hardware | 225,362 | — | (121) | 16,033 | 241,274 |
| Motor vehicles | 24,917 | 1,807 | (1,300) | — | 25,424 |
| Projects-in-progress | 2,183,556 | 1,434,058 | (1,034) | (1,857,567) | 1,759,013 |
| | 30,194,279 | 1,443,440 | (81,072) | (222,332) | 31,334,315 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 676,006 | 18,848 | (144) | 223,831 | 918,541 |
| Other plant and equipment | 580,109 | — | — | — | 580,109 |
| Storage units | 1,149,571 | — | — | — | 1,149,571 |
| | 2,405,686 | 18,848 | (144) | 223,831 | 2,648,221 |
| | 32,599,965 | 1,462,288 | (81,216) | 1,499 | 33,982,536 |

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| Group 2024 In RM'000 | At 1.1.2024 | Charge for the year | Disposals/ Write-offs | Transfers/ Impairment | At 31.12.2024 |
|--|-------------|------------------------|--------------------------|--------------------------|---------------|
| Accumulated depreciation and impairment losses: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | — | — | — | — | — |
| Land improvement | 10,342 | 1,677 | — | — | 12,019 |
| Buildings | 230,504 | 15,942 | (25) | — | 246,421 |
| Plant and pipelines | 15,652,485 | 646,556 | (6,999) | 1,164 | 16,293,206 |
| Storage units | 207,985 | 34,843 | — | — | 242,828 |
| Plant turnaround/major inspection | 1,524,359 | 308,915 | (68,468) | 759 | 1,765,565 |
| Office equipment, furniture and fittings | 55,809 | 3,804 | (995) | — | 58,618 |
| Other plant and equipment | 274,494 | 31,901 | (227) | — | 306,168 |
| Computer software and hardware | 155,046 | 26,606 | (122) | — | 181,530 |
| Motor vehicles | 22,185 | 1,191 | (1,300) | — | 22,076 |
| Projects-in-progress | — | — | — | — | — |
| | 18,133,209 | 1,071,435 | (78,136) | 1,923 | 19,128,431 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 190,418 | 12,728 | (35) | — | 203,111 |
| Other plant and equipment | 122,189 | 22,810 | — | — | 144,999 |
| Storage units | 523,650 | 66,470 | — | — | 590,120 |
| | 836,257 | 102,008 | (35) | — | 938,230 |
| | 18,969,466 | 1,173,443 | (78,171) | *1,923 | 20,066,661 |

* Relates to impairment losses on certain individual assets at Gas Processing segment.

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| Company 2025 In RM'000 | At 1.1.2025 | Additions | Disposals/ Write-offs | Transfers/ Adjustments | At 31.12.2025 |
|--|-------------------|------------------|--------------------------|---------------------------|-------------------|
| At cost: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | 26,173 | 6 | — | (24,329) | 1,850 |
| Buildings | 432,066 | — | (736) | 607,951 | 1,039,281 |
| Plant and pipelines | 20,131,790 | 1,477 | (130,232) | 337,480 | 20,340,515 |
| Plant turnaround/major inspection | 2,494,780 | — | — | 510,666 | 3,005,446 |
| Office equipment, furniture and fittings | 45,459 | 69 | (313) | 7,331 | 52,546 |
| Other plant and equipment | 528,724 | 2,066 | (594) | 144,625 | 674,821 |
| Computer software and hardware | 199,581 | — | (2,429) | 7,333 | 204,485 |
| Motor vehicles | 24,677 | — | (1,279) | — | 23,398 |
| Projects-in-progress | 1,488,537 | 1,795,183 | (3,305) | (1,619,618) | 1,660,797 |
| | 25,371,787 | 1,798,801 | (138,888) | (28,561) | 27,003,139 |
| <u>Leased to others as operating lease</u> | | | | | |
| Buildings | 5,533 | — | — | (1,600) | 3,933 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 898,737 | 66,795 | (84) | 19,240 | 984,688 |
| | 26,276,057 | 1,865,596 | (138,972) | *(10,921) | 27,991,760 |

* Includes mainly government grant received amounting to RM6,810,000.

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| Company 2025 In RM'000 | At 1.1.2025 | Charge for the year | Disposals/ Write-offs | Transfers/ Adjustments | At 31.12.2025 |
|--|-------------------|------------------------|--------------------------|---------------------------|-------------------|
| Accumulated depreciation and impairment losses: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | — | — | — | — | — |
| Buildings | 210,398 | 13,385 | (736) | 386,241 | 609,288 |
| Plant and pipelines | 14,086,928 | 447,383 | (118,193) | (386,242) | 14,029,876 |
| Plant turnaround/major inspection | 1,704,854 | 291,515 | — | — | 1,996,369 |
| Office equipment, furniture and fittings | 38,181 | 3,108 | (313) | — | 40,976 |
| Other plant and equipment | 207,935 | 30,823 | (541) | 516 | 238,733 |
| Computer software and hardware | 154,612 | 16,862 | (2,274) | 58 | 169,258 |
| Motor vehicles | 21,331 | 1,253 | (1,279) | — | 21,305 |
| Projects-in-progress | — | — | — | — | — |
| | 16,424,239 | 804,329 | (123,336) | 573 | 17,105,805 |
| <u>Leased to others as operating lease</u> | | | | | |
| Buildings | 1,524 | 253 | — | — | 1,777 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 197,736 | 17,505 | (25) | (588) | 214,628 |
| | 16,623,499 | 822,087 | (123,361) | (15) | 17,322,210 |

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| Company 2024 In RM'000 | At 1.1.2024 | Additions | Disposals/ Write-offs | Transfers/ Adjustments | At 31.12.2024 |
|--|-------------|-----------|--------------------------|---------------------------|---------------|
| At cost: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | 27,763 | — | — | (1,590) | 26,173 |
| Buildings | 415,953 | — | (63) | 16,176 | 432,066 |
| Plant and pipelines | 19,012,549 | 3,547 | (8,423) | 1,124,117 | 20,131,790 |
| Plant turnaround/major inspection | 2,222,909 | — | (52,648) | 324,519 | 2,494,780 |
| Office equipment, furniture and fittings | 42,473 | 812 | (995) | 3,169 | 45,459 |
| Other plant and equipment | 417,106 | 3,216 | (227) | 108,629 | 528,724 |
| Computer software and hardware | 184,369 | — | (121) | 15,333 | 199,581 |
| Motor vehicles | 24,170 | 1,807 | (1,300) | — | 24,677 |
| Projects-in-progress | 2,111,473 | 1,191,358 | — | (1,814,294) | 1,488,537 |
| | 24,458,765 | 1,200,740 | (63,777) | (223,941) | 25,371,787 |
| <u>Leased to others as operating lease</u> | | | | | |
| Buildings | 5,533 | — | — | — | 5,533 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 661,603 | 13,447 | (144) | 223,831 | 898,737 |
| | 25,125,901 | 1,214,187 | (63,921) | (110) | 26,276,057 |

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| Company 2024 In RM'000 | At 1.1.2024 | Charge for the year | Disposals/ Write-offs | Transfers/ Impairment | At 31.12.2024 |
|--|-------------|------------------------|--------------------------|--------------------------|---------------|
| Accumulated depreciation and impairment losses: | | | | | |
| <u>Own use</u> | | | | | |
| Freehold land | — | — | — | — | — |
| Buildings | 199,913 | 10,510 | (25) | — | 210,398 |
| Plant and pipelines | 13,670,617 | 422,146 | (6,999) | 1,164 | 14,086,928 |
| Plant turnaround/major inspection | 1,463,615 | 292,686 | (52,206) | 759 | 1,704,854 |
| Office equipment, furniture and fittings | 36,705 | 2,471 | (995) | — | 38,181 |
| Other plant and equipment | 184,569 | 23,593 | (227) | — | 207,935 |
| Computer software and hardware | 136,479 | 18,255 | (122) | — | 154,612 |
| Motor vehicles | 21,440 | 1,191 | (1,300) | — | 21,331 |
| Projects-in-progress | — | — | — | — | — |
| | 15,713,338 | 770,852 | (61,874) | 1,923 | 16,424,239 |
| <u>Leased to others as operating lease</u> | | | | | |
| Buildings | 1,224 | 300 | — | — | 1,524 |
| <u>Right-of-use</u> | | | | | |
| Leasehold land | 185,865 | 11,906 | (35) | — | 197,736 |
| | 15,900,427 | 783,058 | (61,909) | *1,923 | 16,623,499 |

* Relates to impairment losses on certain individual assets at Gas Processing segment.

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

| In RM'000 Carrying amount | Group | | Company | |
|--|-------------------|-------------------|-------------------|------------------|
| | 2025 | 2024 | 2025 | 2024 |
| <u>Own use</u> | | | | |
| Freehold land | 1,850 | 26,173 | 1,850 | 26,173 |
| Land improvement | 95,310 | 96,987 | — | — |
| Buildings | 508,660 | 302,223 | 429,993 | 221,668 |
| Plant and pipelines | 8,379,234 | 8,167,021 | 6,310,639 | 6,044,862 |
| Storage units | 539,746 | 574,588 | — | — |
| Plant turnaround/major inspection | 1,035,626 | 823,939 | 1,009,077 | 789,926 |
| Office equipment, furniture and fittings | 16,348 | 9,469 | 11,570 | 7,278 |
| Other plant and equipment | 501,294 | 383,379 | 436,088 | 320,789 |
| Computer software and hardware | 50,146 | 59,744 | 35,227 | 44,969 |
| Motor vehicles | 2,095 | 3,348 | 2,093 | 3,346 |
| Projects-in-progress | 2,214,663 | 1,759,013 | 1,660,797 | 1,488,537 |
| | 13,344,972 | 12,205,884 | 9,897,334 | 8,947,548 |
| <u>Leased to others as operating lease</u> | | | | |
| Buildings | — | — | 2,156 | 4,009 |
| <u>Right-of-use</u> | | | | |
| Leasehold land | 783,767 | 715,430 | 770,060 | 701,001 |
| Other plant and equipment | 652,104 | 435,110 | — | — |
| Storage units | 823,782 | 559,451 | — | — |
| | 2,259,653 | 1,709,991 | 770,060 | 701,001 |
| | 15,604,625 | 13,915,875 | 10,669,550 | 9,652,558 |

3.1 As a lessee

Right-of-use assets**Group**

Right-of-use assets are mainly in relation to lease of lands from state governments and a related company, rental of seabed from state government, usage of jetty facilities from a related company and charter hire of floating storage units from a related company.

Company

Right-of-use assets are in relation to lease of lands from state governments and a related company.

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)

3.1 As a lessee (continued)

Depreciation of right-of-use assets

The following is the depreciation of right-of-use assets:

| In RM'000 | Group | | Company | |
|--|----------------|----------------|---------------|---------------|
| | 2025 | 2024 | 2025 | 2024 |
| Capitalised in property, plant and equipment | 234 | 215 | — | — |
| Recognised in profit or loss | 119,651 | 101,793 | 17,505 | 11,906 |
| Total depreciation | 119,885 | 102,008 | 17,505 | 11,906 |

Extension options

Some lease contracts contain extension option exercisable before the end of the non-cancellable contract period. The discounted potential future lease payments arising from exercisable extension option was not included in the lease liabilities due to uncertainty at the reporting date as to whether the Group will exercise the extension terms.

Significant judgments and assumptions in relation to leases

The Group and the Company assess at lease commencement by applying significant judgment whether it is reasonably certain to exercise the extension options. The Group and the Company consider all facts and circumstances including past practice and any cost that will be incurred to change the asset if an option to extend is not exercised.

The Group also applied judgment and assumptions in determining the incremental borrowing rate of the respective leases. The Group first determine the closest available borrowing rates before using significant judgment to determine the adjustments required to reflect the term, security, value or economic environment of the respective leases.

Lease modification

During the year, a lease modification arose from one-off settlement of the annual fixed charges, representing the remaining lease payments under the Jetty Usage Agreement for the provision of jetty facilities at the terminal. In accordance with MFRS 16 *Leases*, the effect of the lease modification has been recognised against the respective right-of-use assets.

3.2 As a lessor

Property, plant and equipment leased to others as operating lease

The Company leased out a warehouse and office to subsidiaries under operating lease arrangement expiring in 2042. The lease income recognised in profit or loss during the year amounted to RM265,000 (2024: RM298,000).

The operating lease payments to be received until end of the lease tenure amounted to RM3,743,000 (2024: RM4,008,000).

3.3 Restrictions of land title

The titles of certain land are in the process of being registered in the Company's name.

Notes to the Financial Statements

31 December 2025

3. PROPERTY, PLANT AND EQUIPMENT (continued)**3.4 Project-in-progress**

Included in additions to project-in-progress of the Group and of the Company are borrowing costs capitalised during the year of RM7,110,000 (2024: RM15,023,000) and RM Nil (2024: RM14,102,000) respectively. There is capitalisation of depreciation charge for the year in respect of Group's right-of-use of leasehold land amounting to RM234,000 (2024: RM215,000). The interest rate on borrowings capitalised for the Group and the Company was 1.16% (2024: 4.19%) and Nil (2024: 4.27%) per annum respectively.

3.5 Impairment

In previous year, the Group and the Company recognised impairment losses on certain individual assets relating to Gas Processing segment amounting to RM1,923,000.

3.6 Land lease agreement for seabed land at a subsidiary

A subsidiary of the Group has entered into an agreement with the state government ("the lessor") to lease a seabed land situated off the coast of Sg. Udang in Melaka for 25 years from 2011 to 2036 on which the subsidiary's LNG regasification terminal and offshore pipeline resides. Upon termination or expiry of the agreement, the land is to be re-delivered to the lessor in a manner to be mutually agreed between both parties.

Under the agreement, the lessor may require the land to be delivered together with all of the subsidiary's equipment, erections, fixtures, structures and sub-structures ("the assets") constructed on the land at a consideration to be mutually agreed between the parties. Should there be no mutual agreement on the consideration, the lessor may then require the subsidiary to remove the assets, or they may appoint a third party to carry out the removal works and recharge the subsidiary for the costs incurred. The subsidiary of the Group has assessed that currently it is not probable that the subsidiary will be required to remove the assets.

4. INVESTMENTS IN SUBSIDIARIES

| In RM'000 | Company | |
|--|------------------|-----------|
| | 2025 | 2024 |
| Investment at cost: | | |
| - unquoted shares | | |
| At beginning of the year | 1,775,111 | 1,861,619 |
| Additional investment during the year | 464,255 | 114,792 |
| Redemption of redeemable preference shares | (220,000) | (201,300) |
| At end of the year | 2,019,366 | 1,775,111 |

Additional investments during the year include subscription of additional ordinary shares and redeemable preference shares in Sipitang Utilities Sdn. Bhd. ("SUSB"), PG Cold Energy 1 Sdn. Bhd. ("PGCE1") and PG Energia Sdn. Bhd.

Subsequently, the Company transferred its entire shareholding of ordinary shares and redeemable preference shares in SUSB and PGCE1 to its wholly owned subsidiary, PG Energia Sdn. Bhd. as part of the Group's internal restructuring activities. Hence, PG Energia Sdn. Bhd. became the immediate holding company of SUSB and PGCE1.

Redemption of redeemable preference shares relates to redemption by Regas Terminal (Sg. Udang) Sdn. Bhd.

Summarised financial information on non-controlling interest has not been disclosed as the non-controlling interest of the subsidiaries are not individually material to the Group.

Details of subsidiaries are stated in Note 34 of the financial statements.

Notes to the Financial Statements

31 December 2025

5. INVESTMENTS IN JOINT VENTURES

| In RM'000 | Group | | Company | |
|--|------------------|---------|----------------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| Investments at cost | | | | |
| - unquoted shares | 496,395 | 352,059 | 283,059 | 283,059 |
| Share of post-acquisition profits and reserves | 602,945 | 587,746 | — | — |
| | 1,099,340 | 939,805 | 283,059 | 283,059 |

The Group's involvements in joint arrangements are structured through separate vehicles which provide the Group with rights to the net assets of these entities. Accordingly, the Group has classified these investments as joint ventures.

| In RM'000 | 2025 | 2024 |
|---|------------------|-----------|
| Group summarised financial information of joint ventures | | |
| As at 31 December | | |
| Non-current assets | 2,279,760 | 1,947,156 |
| Current assets | 927,024 | 758,909 |
| Non-current liabilities | (721,185) | (689,649) |
| Current liabilities | (552,946) | (405,860) |
| Net assets | 1,932,653 | 1,610,556 |
| <i>Included in the net assets are:</i> | | |
| Cash and cash equivalents | 214,426 | 319,494 |
| Non-current financial liabilities (excluding other payables and provisions) | (706,918) | (689,649) |
| Current financial liabilities (excluding trade and other payables and provisions) | (183,610) | (152,695) |
| Group's share of net assets | 1,099,340 | 939,805 |
| Profit for the year | 227,380 | 170,530 |
| Other comprehensive loss | (81,466) | (33,561) |
| Total comprehensive income for the year | 145,914 | 136,969 |
| <i>Included in the total comprehensive income are:</i> | | |
| Revenue | 614,589 | 645,364 |
| Depreciation and amortisation | (38,086) | (40,587) |
| Interest income and profit from fund investment | 101,199 | 82,489 |
| Financing costs | (40,173) | (71,260) |
| Tax expense | (40,933) | (26,790) |
| Group's share of results | 120,742 | 79,657 |
| Share of profit from operations | 120,742 | 79,657 |
| Share of other comprehensive loss | (42,543) | (18,291) |
| Share of total comprehensive income | 78,199 | 61,366 |
| Other information | | |
| Dividends received | 63,000 | 24,145 |

Group's share of the net assets and results are significantly contributed by Kimanis Power Sdn. Bhd. and Pengerang Gas Solutions Sdn. Bhd.

Details of joint ventures are stated in Note 35 of the financial statements.

Notes to the Financial Statements

31 December 2025

6. INVESTMENTS IN ASSOCIATE

| In RM'000 | Group | | Company | |
|--|----------------|---------|----------------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| Investments at cost | | | | |
| - quoted shares | 76,466 | 76,466 | 76,466 | 76,466 |
| Share of post-acquisition profits and reserves | 141,784 | 133,317 | — | — |
| | 218,250 | 209,783 | 76,466 | 76,466 |
| Market value of quoted shares | 830,344 | 815,143 | 830,344 | 815,143 |

Details of associate are stated in Note 36 of the financial statements.

| In RM'000 | 2025 | 2024 |
|--|---------------|--------|
| Group's share of results | | |
| Group's share of total comprehensive income for the year | 57,641 | 67,631 |
| Other information | | |
| Dividends received | 49,174 | 44,367 |

7. LONG-TERM RECEIVABLE

| In RM'000 | Group | |
|-----------|--------------|-------|
| | 2025 | 2024 |
| Deposit | 2,000 | 2,000 |

Long-term receivable relates to a refundable security deposit payment on sublease rental.

Notes to the Financial Statements

31 December 2025

8. DERIVATIVES

| In RM'000 | Note | Nominal value 2025 | Carrying amount 2025 | Nominal value 2024 | Carrying amount 2024 |
|--|------|--------------------|----------------------|--------------------|----------------------|
| Group | | | | | |
| Derivative assets at fair value through profit or loss | | | | | |
| Forward foreign exchange contracts | | 190,222 | 27 | 130,801 | 3,681 |
| Derivative liabilities at fair value through profit or loss | | | | | |
| Forward foreign exchange contracts | | 291,415 | (3,703) | 31,824 | (757) |
| Included within: | | | | | |
| Trade and other receivables | 11 | | 27 | | 3,681 |
| Trade and other payables | 18 | | (3,703) | | (757) |
| Company | | | | | |
| Derivative assets at fair value through profit or loss | | | | | |
| Forward foreign exchange contracts | | — | — | 130,801 | 3,681 |
| Derivative liabilities at fair value through profit or loss | | | | | |
| Forward foreign exchange contracts | | 105,522 | (3,602) | — | — |
| Included within: | | | | | |
| Trade and other receivables | 11 | | — | | 3,681 |
| Trade and other payables | 18 | | (3,602) | | — |

In the normal course of business, the Group and the Company enter into derivative financial instruments to manage their normal business exposures in relation to foreign currency exchange rates, consistent with their risk management policies and objectives.

Notes to the Financial Statements

31 December 2025

9. DEFERRED TAX

Recognised deferred tax assets/(liabilities)

Deferred tax assets and liabilities are attributable to the following:

| In RM'000 | Assets | | Liabilities | | Net | |
|----------------------------------|-----------|-----------|-------------|-------------|-------------|-------------|
| | 2025 | 2024 | 2025 | 2024 | 2025 | 2024 |
| Group | | | | | | |
| Property, plant and equipment | — | — | (1,570,064) | (1,485,142) | (1,570,064) | (1,485,142) |
| Contract liabilities | 4,346 | 4,953 | — | — | 4,346 | 4,953 |
| Others | 2,414 | 21 | — | — | 2,414 | 21 |
| Unabsorbed capital allowances | 3,205 | 3,499 | — | — | 3,205 | 3,499 |
| Unused investment tax allowances | 254,434 | 276,813 | — | — | 254,434 | 276,813 |
| Tax assets/(liabilities) | 264,399 | 285,286 | (1,570,064) | (1,485,142) | (1,305,665) | (1,199,856) |
| Set off tax | (264,399) | (253,848) | 264,399 | 253,848 | — | — |
| Net tax assets/(liabilities) | — | 31,438 | (1,305,665) | (1,231,294) | (1,305,665) | (1,199,856) |
| Company | | | | | | |
| Property, plant and equipment | — | — | (1,286,234) | (1,236,268) | (1,286,234) | (1,236,268) |
| Contract liabilities | 4,346 | 4,953 | — | — | 4,346 | 4,953 |
| Others | 2,414 | 21 | — | — | 2,414 | 21 |
| Tax assets/(liabilities) | 6,760 | 4,974 | (1,286,234) | (1,236,268) | (1,279,474) | (1,231,294) |
| Set off tax | (6,760) | (4,974) | 6,760 | 4,974 | — | — |
| Net tax liabilities | — | — | (1,279,474) | (1,231,294) | (1,279,474) | (1,231,294) |

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items (stated at gross):

| In RM'000 | Group | | Company | |
|-------------------|--------|--------|---------|------|
| | 2025 | 2024 | 2025 | 2024 |
| Unused tax losses | 38,882 | 38,882 | — | — |

The unused tax losses relates to a subsidiary of the Group. In accordance with Paragraph 5 of Income Tax (Exemption) (No.7) Order 2013 (Income based exemption for statutory income of a qualifying person derived from RAPID Complex), the subsidiary's unused tax losses does not expire. Deferred tax assets have not been recognised in respect of these items because it is not probable that the Group will be able to utilise the benefits in the foreseeable future.

Notes to the Financial Statements

31 December 2025

9. DEFERRED TAX (continued)

The components and movements of deferred tax liabilities and assets during the year prior to offsetting are as follows:

| Group 2025 In RM'000 | At 1.1.2025 | (Charged)/ Credited to profit or loss | At 31.12.2025 |
|----------------------------------|--------------------|---|--------------------|
| Deferred tax liabilities | | | |
| Property, plant and equipment | (1,485,142) | (84,922) | (1,570,064) |
| Deferred tax assets | | | |
| Contract liabilities | 4,953 | (607) | 4,346 |
| Others | 21 | 2,393 | 2,414 |
| Unabsorbed capital allowances | 3,499 | (294) | 3,205 |
| Unused investment tax allowances | 276,813 | (22,379) | 254,434 |
| | 285,286 | (20,887) | 264,399 |
| Net deferred tax | (1,199,856) | (105,809) | (1,305,665) |

| Group 2024 In RM'000 | At 1.1.2024 | (Charged)/ Credited to profit or loss | At 31.12.2024 |
|----------------------------------|--------------------|---|--------------------|
| Deferred tax liabilities | | | |
| Property, plant and equipment | (1,505,818) | 20,676 | (1,485,142) |
| Deferred tax assets | | | |
| Contract liabilities | 5,509 | (556) | 4,953 |
| Others | 67 | (46) | 21 |
| Unabsorbed capital allowances | 3,909 | (410) | 3,499 |
| Unused investment tax allowances | 380,349 | (103,536) | 276,813 |
| | 389,834 | (104,548) | 285,286 |
| Net deferred tax | (1,115,984) | (83,872) | (1,199,856) |

Notes to the Financial Statements

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9. DEFERRED TAX (continued)

| Company 2025 In RM'000 | At 1.1.2025 | (Charged)/ Credited to profit or loss | At 31.12.2025 |
|---------------------------------|--------------------|---|--------------------|
| Deferred tax liabilities | | | |
| Property, plant and equipment | (1,236,268) | (49,966) | (1,286,234) |
| Deferred tax assets | | | |
| Contract liabilities | 4,953 | (607) | 4,346 |
| Others | 21 | 2,393 | 2,414 |
| | 4,974 | 1,786 | 6,760 |
| Net deferred tax | (1,231,294) | (48,180) | (1,279,474) |

| Company 2024 In RM'000 | At 1.1.2024 | Charged to profit or loss | At 31.12.2024 |
|---------------------------------|--------------------|------------------------------|--------------------|
| Deferred tax liabilities | | | |
| Property, plant and equipment | (1,207,611) | (28,657) | (1,236,268) |
| Deferred tax assets | | | |
| Contract liabilities | 5,509 | (556) | 4,953 |
| Others | 67 | (46) | 21 |
| | 5,576 | (602) | 4,974 |
| Net deferred tax | (1,202,035) | (29,259) | (1,231,294) |

10. TRADE AND OTHER INVENTORIES

| In RM'000 | Group | | Company | |
|--|---------|--------|---------|--------|
| | 2025 | 2024 | 2025 | 2024 |
| Liquefied industrial gases and water | 3,563 | 2,425 | 3,563 | 2,425 |
| Maintenance materials and spares | 32,607 | 33,561 | 30,339 | 29,144 |
| | 36,170 | 35,986 | 33,902 | 31,569 |
| <i>Recognised in profit or loss as:</i> | | | | |
| Cost of revenue | 107,419 | 92,226 | 105,520 | 91,227 |
| Inventories written-off | 2,611 | 154 | — | 154 |
| Net (reversal)/write down of inventories | (1,723) | 12,102 | (1,701) | 12,080 |

Notes to the Financial Statements

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11. TRADE AND OTHER RECEIVABLES

| In RM'000 | Note | Group | | Company | |
|------------------------------------|------|---------|---------|---------|---------|
| | | 2025 | 2024 | 2025 | 2024 |
| Trade receivables | | 53,758 | 35,767 | 53,758 | 35,767 |
| Other receivables | | 22,334 | 22,892 | 22,185 | 22,684 |
| Deposits | | 4,535 | 1,730 | 1,962 | 1,730 |
| Prepayments | | 34,509 | 33,424 | 4,834 | 10,253 |
| Amount due from: | | | | | |
| - holding company | 11.1 | 189,243 | 176,419 | 189,242 | 176,412 |
| - subsidiaries | 11.2 | — | — | 93,359 | 9,332 |
| - joint ventures and associate | 11.3 | 9,879 | 3,566 | 9,879 | 3,566 |
| - related companies | 11.4 | 532,195 | 571,945 | 407,218 | 452,463 |
| - related parties | 11.5 | 32,384 | 44,706 | 32,384 | 44,706 |
| Term loan due from a joint venture | 11.6 | — | 67,456 | — | 67,456 |
| Derivative assets | 8 | 27 | 3,681 | — | 3,681 |
| | | 878,864 | 961,586 | 814,821 | 828,050 |
| Less: Expected credit losses | | (248) | (87) | (248) | (87) |
| | | 878,616 | 961,499 | 814,573 | 827,963 |

11.1 Amount due from holding company arose in the normal course of business and relates to:

| In RM'000 | Group | | Company | |
|-----------|---------|---------|---------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| Trade | 163,856 | 163,826 | 163,856 | 163,826 |
| Non-trade | 25,387 | 12,593 | 25,386 | 12,586 |
| | 189,243 | 176,419 | 189,242 | 176,412 |

11.2 Amount due from subsidiaries arose in the normal course of business and relates to:

| In RM'000 | Company | |
|-----------|---------|-------|
| | 2025 | 2024 |
| Trade | 156 | 457 |
| Non-trade | 93,203 | 8,875 |
| | 93,359 | 9,332 |

11.3 Amount due from joint ventures and associate arose in the normal course of business and relates to:

| In RM'000 | Group and Company | |
|-----------|-------------------|-------|
| | 2025 | 2024 |
| Trade | 536 | 1,075 |
| Non-trade | 9,343 | 2,491 |
| | 9,879 | 3,566 |

Notes to the Financial Statements

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11. TRADE AND OTHER RECEIVABLES (continued)

11.4 Amount due from related companies arose in the normal course of business and relates to:

| In RM'000 | Group | | Company | |
|-----------|----------------|---------|----------------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| Trade | 529,945 | 565,457 | 406,538 | 450,765 |
| Non-trade | 2,250 | 6,488 | 680 | 1,698 |
| | 532,195 | 571,945 | 407,218 | 452,463 |

11.5 Amount due from related parties arose in the normal course of business and relates to:

| In RM'000 | Group and Company | |
|-----------|-------------------|--------|
| | 2025 | 2024 |
| Trade | 32,326 | 44,604 |
| Non-trade | 58 | 102 |
| | 32,384 | 44,706 |

11.6 Term loan due from a joint venture was unsecured, bear interest at a rate of 5.5% per annum and was repayable in various tranches at various due dates from 2021 to 2025. The amount has been fully repaid during the year.

12. CASH AND CASH EQUIVALENTS

| In RM'000 | Group | | Company | |
|--------------------------|------------------|-----------|------------------|-----------|
| | 2025 | 2024 | 2025 | 2024 |
| Cash with PETRONAS IFSSC | 763,722 | 1,459,755 | 668,773 | 1,430,607 |
| Cash and bank balances | 312,297 | 96,615 | 136 | 881 |
| Deposits | 861,777 | 1,039,335 | 843,409 | 1,019,520 |
| | 1,937,796 | 2,595,705 | 1,512,318 | 2,451,008 |

The Group's and the Company's cash and bank balances are held in the In-House Account ("IHA") managed by PETRONAS IFSSC to enable more efficient cash management for the Group and the Company.

Included in the Group's cash and cash equivalents are deposits of RM18,370,000 (2024: RM19,819,000) in a finance service reserve account being designated as security and a fixed balance amounting to RM30,000 (2024: RM30,000) in a trustee reimbursable account in relation to a subsidiary's Islamic financing facility.

All of the Group's and the Company's cash and cash equivalents in the current and in the previous financial year are profit-generating balances.

Notes to the Financial Statements

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13. SHARE CAPITAL

| Company | 2025 | | 2024 | |
|---|-------------------|---------------|-------------------|---------------|
| | No of shares '000 | Amount RM'000 | No of shares '000 | Amount RM'000 |
| Issued and fully paid shares with no par value classified as equity instruments: | | | | |
| Ordinary shares | 1,978,732 | 3,165,204 | 1,978,732 | 3,165,204 |

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meetings of the Company.

14. RESERVES**Retained Profits**

The Company has sufficient retained earnings to distribute single tier dividends paid out of income derived from operations which are tax exempted in the hands of shareholders pursuant to Paragraph 12B, Schedule 6 of the Income Tax Act, 1967.

Capital Reserve

Capital reserve represents available reserve in a subsidiary that has been capitalised arising from redemption of preference shares.

Foreign Currency Translation Reserve

Foreign currency translation reserve comprises all foreign currency differences arising from the translation of the financial statements of a subsidiary and a joint venture whose functional currencies are different from that of the Group's functional currency.

Hedging Reserve

Hedging reserves include the cash flow hedge reserve that records the effective portion of the gain or loss on hedging instrument in a cash flow hedge. Amounts are subsequently transferred out from equity to either profit or loss or the carrying value of assets, as appropriate.

15. NON-CONTROLLING INTERESTS

This consists of the non-controlling interests' proportion of share capital and reserves of partly-owned subsidiaries.

Notes to the Financial Statements

31 December 2025

16. BORROWINGS

| In RM'000 | Note | Group | | Company | |
|-------------------------------------|------|------------------|------------------|--------------|--------------|
| | | 2025 | 2024 | 2025 | 2024 |
| Non-current | | | | | |
| Lease liabilities | 16.1 | 339,933 | 547,736 | 6,243 | 6,359 |
| Secured | | | | | |
| Islamic financing facility | 16.2 | 1,065,000 | 1,165,000 | — | — |
| Total non-current borrowings | | 1,404,933 | 1,712,736 | 6,243 | 6,359 |
| Current | | | | | |
| Lease liabilities | 16.1 | 18,812 | 14,666 | 117 | 115 |
| Secured | | | | | |
| Islamic financing facility | 16.2 | 100,000 | 120,000 | — | — |
| Total current borrowings | | 118,812 | 134,666 | 117 | 115 |
| Total borrowings | | 1,523,745 | 1,847,402 | 6,360 | 6,474 |

Terms and debt repayment schedule:

| In RM'000 | Total | Under 1 year | 1-2 years | 2-5 years | Over 5 years |
|----------------------------|------------------|----------------|----------------|----------------|----------------|
| Group | | | | | |
| Lease liabilities | 358,745 | 18,812 | 10,541 | 35,703 | 293,689 |
| Secured | | | | | |
| Islamic financing facility | 1,165,000 | 100,000 | 95,000 | 280,000 | 690,000 |
| Total borrowings | 1,523,745 | 118,812 | 105,541 | 315,703 | 983,689 |
| Company | | | | | |
| Lease liabilities | 6,360 | 117 | 135 | 476 | 5,632 |
| Total borrowings | 6,360 | 117 | 135 | 476 | 5,632 |

Notes to the Financial Statements

31 December 2025

16. BORROWINGS (continued)

16.1 The Group's lease liabilities represent committed future payments for rights-of-use assets in relation to usage of jetty facilities, lease of land, rental of seabed, charter hire of floating storage units from related companies and state governments.

The lease liabilities bear interest at rates ranging from 4.27% to 8.40% per annum (2024: 4.27% to 8.40% per annum).

During the year, the Group's subsidiary entered into an agreement with a related company for a one-off settlement of the annual fixed charges, representing the remaining lease payments under the Jetty Usage Agreement for the provision of jetty facilities at the terminal. In accordance with MFRS 16 Leases, the lease modification has been accounted for against the carrying amount of the respective right-of-use assets. As at 31 December 2025, the amount has been reclassified to amount due to a related party and is expected to be paid in financial year 2026.

16.2 The secured Islamic financing facility obtained by a subsidiary of the Group comprise:

| In RM'000 | 2025 | 2024 |
|--|-----------|-----------|
| RM-denominated Islamic Murabahah Medium Term Notes | 1,165,000 | 1,285,000 |

The RM-denominated Islamic Murabahah Medium Term Notes ("Sukuk Murabahah") relates to issuance by a subsidiary of the Group totalling RM1.7 billion under its Islamic Medium Term Note Programme ("Programme").

The Sukuk Murabahah bears profit rates ranging from 2.03% to 3.74% per annum (2024: 2.03% to 3.74% per annum) and the remaining amount is fully repayable at their various tranches due dates from 2026 to 2040.

It is secured by way of first ranking assignment and charge over a deposit and a finance service reserve account as disclosed in Note 12 which is to be funded to a minimum balance equivalent to the next 6 months' principal payment and next 6 months' periodic profit payment due.

In connection with the Programme, the subsidiary ("Issuer") has agreed to the following significant covenants:

- Issuer shall maintain a maximum debt to equity ratio of 80:20; and
- Issuer shall maintain a Finance Service Cover Ratio of not less than 1.25 times.

Notes to the Financial Statements

31 December 2025

16. BORROWINGS (continued)

Reconciliation of movement of liabilities to cash flows arising from financing activities

| Group In RM'000 | Islamic financing facilities | Lease liabilities | Total |
|--|------------------------------------|----------------------|------------------|
| Balance at 1 January 2025 | 1,285,000 | 562,402 | 1,847,402 |
| Changes from financing cash flows | | | |
| - payment of lease liabilities | — | (20,426) | (20,426) |
| - repayment of Islamic financing facility | (120,000) | — | (120,000) |
| - financing costs paid | (39,739) | (49,087) | (88,826) |
| Total changes from financing cash flows | (159,739) | (69,513) | (229,252) |
| Effect of changes in foreign exchange rates | — | (61,970) | (61,970) |
| Other liability-related changes | | | |
| - acquisition of new lease | — | 338,130 | 338,130 |
| - modification of lease liabilities* | — | (459,391) | (459,391) |
| - accrued interest expense | 690 | — | 690 |
| - financing costs capitalised | 3,150 | 3,960 | 7,110 |
| - financing costs | 35,899 | 45,127 | 81,026 |
| Total other liability-related changes | 39,739 | (72,174) | (32,435) |
| Balance at 31 December 2025 | 1,165,000 | 358,745 | 1,523,745 |

| Group In RM'000 | Islamic financing facilities | Lease liabilities | Total |
|--|------------------------------------|----------------------|--------------------|
| Balance at 1 January 2024 | 2,564,348 | 588,121 | 3,152,469 |
| Changes from financing cash flows | | | |
| - payment of lease liabilities | — | (14,016) | (14,016) |
| - repayment of Islamic financing facility | (1,281,000) | — | (1,281,000) |
| - repayment of loan from corporate shareholder of a subsidiary | — | — | — |
| - financing costs paid | (54,680) | (47,584) | (102,264) |
| Total changes from financing cash flows | (1,335,680) | (61,600) | (1,397,280) |
| Effect of changes in foreign exchange rates | — | (17,121) | (17,121) |
| Other liability-related changes | | | |
| - acquisition of new lease | — | 5,418 | 5,418 |
| - accrued interest expense | 379 | — | 379 |
| - financing costs capitalised | 14,533 | 490 | 15,023 |
| - financing costs | 41,420 | 47,094 | 88,514 |
| Total other liability-related changes | 56,332 | 53,002 | 109,334 |
| Balance at 31 December 2024 | 1,285,000 | 562,402 | 1,847,402 |

* Consists of downward revision on lease liabilities arising from a one-off settlement arrangement relating to the lease outstanding balances of RM546,811,000, offset by an upward revision following lease modification amounting to RM87,420,000.

Notes to the Financial Statements

31 December 2025

16. BORROWINGS (continued)

Reconciliation of movement of liabilities to cash flows arising from financing activities (continued)

| Company In RM'000 | Islamic financing facility | Lease liabilities | Total |
|--|----------------------------------|----------------------|--------------|
| Balance at 1 January 2025 | — | 6,474 | 6,474 |
| Changes from financing cash flows | | | |
| - payment of lease liabilities | — | (114) | (114) |
| - financing costs paid | — | (526) | (526) |
| Total changes from financing cash flows | — | (640) | (640) |
| Other liability-related changes | | | |
| - financing costs | — | 526 | 526 |
| Total other liability-related changes | — | 526 | 526 |
| Balance at 31 December 2025 | — | 6,360 | 6,360 |

| Company In RM'000 | Islamic financing facility | Lease liabilities | Total |
|--|----------------------------------|----------------------|--------------------|
| Balance at 1 January 2024 | 1,169,348 | 6,587 | 1,175,935 |
| Changes from financing cash flows | | | |
| - payment of lease liabilities | — | (113) | (113) |
| - repayment of Islamic financing facility | (1,171,000) | — | (1,171,000) |
| - financing costs paid | (12,450) | (535) | (12,985) |
| Total changes from financing cash flows | (1,183,450) | (648) | (1,184,098) |
| Other liability-related changes | | | |
| - financing costs capitalised | 14,102 | — | 14,102 |
| - financing costs | — | 535 | 535 |
| Total other liability-related changes | 14,102 | 535 | 14,637 |
| Balance at 31 December 2024 | — | 6,474 | 6,474 |

Notes to the Financial Statements

31 December 2025

17. OTHER LONG-TERM LIABILITIES AND PROVISIONS

| In RM'000 | Note | Group | | Company | |
|--|------|--------|--------|---------|--------|
| | | 2025 | 2024 | 2025 | 2024 |
| Contract liabilities | 17.1 | 15,790 | 18,046 | 15,790 | 18,046 |
| Provision for decommissioning of property, plant and equipment | 17.2 | 38,738 | 33,588 | 13,079 | 11,686 |
| Other long-term liabilities and provisions | | 54,528 | 51,634 | 28,869 | 29,732 |

17.1 The movements of contract liabilities during the financial year are as follows:

| In RM'000 | Note | Group | | Company | |
|--|------|---------|---------|---------|---------|
| | | 2025 | 2024 | 2025 | 2024 |
| Balance at 1 January 2025 | | 20,638 | 22,956 | 20,638 | 22,956 |
| Additions | | 1,206 | 1,345 | 1,277 | 1,345 |
| Less: recognised in the profit or loss | | (3,798) | (3,663) | (3,806) | (3,663) |
| Balance at 31 December 2025 | | 18,046 | 20,638 | 18,109 | 20,638 |
| Analysis of contract liabilities: | | | | | |
| Non-current | | 15,790 | 18,046 | 15,790 | 18,046 |
| Current | 18 | 2,256 | 2,592 | 2,319 | 2,592 |
| | | 18,046 | 20,638 | 18,109 | 20,638 |

Contract liabilities mainly relate to payments received in advance from a subsidiary, a related company and a related party for the utilisation of the Company's properties and equipments over a specified period. These contract liabilities are subsequently recognised in profit or loss on a time-apportionment basis over the relevant period.

17.2 The movements of provision for decommissioning during the financial year are as follows:

| In RM'000 | Group | Company |
|------------------------------------|--------|---------|
| Balance at 1 January 2025 | 33,588 | 11,686 |
| Net changes in provision | 3,611 | 864 |
| Unwinding of discount | 1,539 | 529 |
| Balance at 31 December 2025 | 38,738 | 13,079 |

As at 31 December 2025, the provision for decommissioning is expected to be utilised as follows:

| In RM'000 | Group | Company |
|--------------------|--------|---------|
| 11 to 20 years | 17,284 | — |
| More than 20 years | 21,454 | 13,079 |
| | 38,738 | 13,079 |

Notes to the Financial Statements

31 December 2025

17. OTHER LONG-TERM LIABILITIES AND PROVISIONS (continued)

The provision comprises provision for decommissioning of property, plant and equipment in relation to the Group's and Company's obligation to decommission and remove certain assets, and to restore land leased to its original condition upon expiry of leases between 2036 and 2046.

The corresponding amount of the provision for decommissioning made has been capitalised into the relevant property, plant and equipment.

The provision has been made based on present value of estimated decommissioning costs using discount rates ranging from 4.0% to 4.1% (2024: 4.2% to 4.3%).

18. TRADE AND OTHER PAYABLES

| In RM'000 | Note | Group | | Company | |
|-----------------------------|------|-----------|-----------|-----------|-----------|
| | | 2025 | 2024 | 2025 | 2024 |
| Other payables and accruals | 18.1 | 1,012,297 | 878,895 | 915,117 | 747,071 |
| Amount due to: | | | | | |
| - holding company | 18.2 | 158,907 | 148,831 | 132,448 | 124,251 |
| - subsidiaries | 18.2 | — | — | 45 | 12 |
| - joint venture | 18.2 | 66 | 10 | 66 | 10 |
| - related companies | 18.3 | 342,189 | 354,491 | 291,180 | 293,626 |
| - related party | 18.4 | 702,910 | — | — | — |
| Derivative liabilities | 8 | 3,703 | 757 | 3,602 | — |
| Contract liabilities | 17.1 | 2,256 | 2,592 | 2,319 | 2,592 |
| | | 2,222,328 | 1,385,576 | 1,344,777 | 1,167,562 |

18.1 Included in other payables and accruals are amount owing to suppliers and contractors for the purchase of property, plant and equipment for the Group of RM679,861,000 (2024: RM562,964,000) and for the Company of RM610,850,000 (2024: RM463,297,000).

18.2 Amount due to holding company, subsidiaries and joint venture arose in the normal course of business and are non-trade in nature.

18.3 Amount due to related companies arose in the normal course of business and relates to:

| In RM'000 | Group | | Company | |
|-----------|---------|---------|---------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| Trade | 190,379 | 185,966 | 179,838 | 182,181 |
| Non-trade | 151,810 | 168,525 | 111,342 | 111,445 |
| | 342,189 | 354,491 | 291,180 | 293,626 |

Included in amount due to related companies are amounts owing to suppliers and contractors for the purchase of property, plant and equipment for the Group of RM80,461,000 (2024: RM96,058,000) and for the Company of RM48,451,000 (2024: RM52,496,000).

18.4 The amount due to a related party relates to the agreed one-off full settlement of lease liabilities under the Jetty Usage Agreement, as disclosed in Note 16.2.

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19. REVENUE

Revenue from contracts with customers

The Group's total revenue which also represents revenue from contracts with customers are disaggregated by primary geographical market and major products and services as follows:

| In RM'000 | Group | | Company | |
|--|------------------|-----------|------------------|-----------|
| | 2025 | 2024 | 2025 | 2024 |
| Geographical locations | | | | |
| Peninsular Malaysia | 6,373,840 | 6,538,245 | 4,997,040 | 5,184,749 |
| Total revenue from contracts with customers | 6,373,840 | 6,538,245 | 4,997,040 | 5,184,749 |
| Products and services | | | | |
| Gas processing services | 1,866,642 | 1,872,525 | 1,866,642 | 1,872,525 |
| Gas transportation services | 1,124,027 | 1,189,178 | 1,124,027 | 1,189,178 |
| Regasification services | 1,324,695 | 1,330,351 | — | — |
| Utilities | | | | |
| - Electricity | 721,237 | 788,657 | 721,237 | 788,657 |
| - Steam | 845,302 | 838,261 | 845,302 | 838,261 |
| - Industrial gases | 358,185 | 406,437 | 358,185 | 406,437 |
| - Others* | 73,612 | 77,564 | 73,612 | 77,564 |
| LNG ancillary services | 53,841 | 24,889 | — | — |
| Operations and maintenance services | 6,299 | 10,383 | 8,035 | 12,127 |
| Total revenue from contracts with customers | 6,373,840 | 6,538,245 | 4,997,040 | 5,184,749 |

* Others relate to sale of water, other utilities products and services.

The Group's disaggregated revenue for each reportable segments are as follows:

| Group 2025 In RM'000 | Gas | | Regasification | Utilities | Total |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Processing | Transportation | | | |
| Gas processing services | 1,866,642 | — | — | — | 1,866,642 |
| Gas transportation services | — | 1,124,027 | — | — | 1,124,027 |
| Regasification services | — | — | 1,324,695 | — | 1,324,695 |
| Utilities | — | — | — | 1,998,336 | 1,998,336 |
| LNG ancillary services | — | — | 53,841 | — | 53,841 |
| Operations and maintenance services | — | 6,299 | — | — | 6,299 |
| | 1,866,642 | 1,130,326 | 1,378,536 | 1,998,336 | 6,373,840 |

Notes to the Financial Statements

31 December 2025

19. REVENUE (continued)

Revenue from contracts with customers (continued)

The Group's disaggregated revenue for each reportable segments are as follows (continued):

| Group 2024 In RM'000 | Gas | | Regasification | Utilities | Total |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Processing | Transportation | | | |
| Gas processing services | 1,872,525 | — | — | — | 1,872,525 |
| Gas transportation services | — | 1,189,178 | — | — | 1,189,178 |
| Regasification services | — | — | 1,330,351 | — | 1,330,351 |
| Utilities | — | — | — | 2,110,919 | 2,110,919 |
| LNG ancillary services | — | — | 24,889 | — | 24,889 |
| Operations and maintenance services | — | 10,383 | — | — | 10,383 |
| | 1,872,525 | 1,199,561 | 1,355,240 | 2,110,919 | 6,538,245 |

Nature of goods and services

The following describes information about the nature and timing of the satisfaction of performance obligations in contracts with customers, including significant payment terms and the related revenue recognition policies.

| Nature of products and services | Timing of recognition or method used to recognise revenue and significant payment terms | Variable elements in consideration |
|---|---|--|
| Gas processing services | | |
| Processing of natural gas into sales gas and by-products | Upon services being rendered, invoices are issued at pre-determined tariff on a monthly basis at month-end, and are payable within 30 days. | There is a performance-based income upon achieving certain plant and equipment efficiency to extract liquid by-products from natural gas. This contributes less than 10% of the total consideration. |
| Gas transportation services | | |
| Transportation of processed gas to end customers | Upon services being rendered, invoices are issued at pre-determined tariff on a monthly basis at month-end, and are payable within 30 days. | No variable considerations. |
| Regasification services | | |
| Regasification of liquefied natural gas into Peninsular Gas Utilisation pipeline network and Pengerang Integrated Complex | Upon services being rendered, invoices are issued at pre-determined tariff on a monthly basis at month-end, and are payable within 30 days. | No variable considerations. |
| Utilities | | |
| Sale of industrial utilities to petrochemical complexes and national electricity grid | Upon industrial utilities distribution to customers, invoices are issued at pre-determined rates on a monthly basis at month-end, and are payable within 30 days. | No variable considerations. |

Notes to the Financial Statements

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Notes to the Financial Statements

31 December 2025

19. REVENUE (continued)

Nature of goods and services (continued)

| Nature of products and services | Timing of recognition or method used to recognise revenue and significant payment terms | Variable elements in consideration |
|---|---|------------------------------------|
| LNG ancillary services | | |
| Gassing up cooling down services | Upon services being rendered, invoices are issued at pre-determined tariff per service basis and are payable within 7 days. | No variable considerations. |
| LNG reloading services | Upon services being rendered, invoices are issued at pre-determined tariff on a monthly basis at month-end, and are payable within 30 days. | No variable considerations. |
| LNG truck loading services | Upon services being rendered, invoices are issued at pre-determined tariff on a monthly basis at month-end, and are payable within 30 days. | No variable considerations. |
| Storage services | Upon services being rendered, invoices are issued at pre-determined rate on a monthly basis at month-end, and are payable within 30 days. | No variable considerations. |
| Operations & maintenance services | | |
| Provision of manpower to operate and maintain customer facilities | Upon services being rendered, invoices are issued at pre-determined tariff on a monthly basis at month-end, and are payable within 30 days. | No variable considerations. |

Transaction price allocated to the remaining performance obligations

The following table shows revenue expected to be recognised in the future related to performance obligations that are unsatisfied (or partially unsatisfied) at the reporting date. The disclosure only provides information for contracts that have a duration of more than one year.

| Gas Processing Services In RM'000 | Within 1 year | 1 – 5 years | Over 5 years | Total |
|--------------------------------------|------------------|----------------|-----------------|-----------|
| Gas processing services | | | | |
| - Reservation charges | 1,704,000 | 3,408,000 | — | 5,112,000 |

The Group has a 20-year agreement from 2014 to 2033 with the holding company to provide gas processing services through the Gas Processing Agreement ("GPA"). Pursuant to the 3rd term of the GPA effective 1 January 2024 till 31 December 2028, there is remaining unsatisfied performance obligation to the customer for the next 3 years. There does not exist any unsatisfied performance obligation beyond 3 years as tariffs and quantity nomination have yet to be agreed.

19. REVENUE (continued)

The Group and the Company applied the practical expedient for exemption on disclosure of information on remaining performance obligation that is yet to be satisfied (or partially not satisfied) for contracts with customers as the performance obligation has an original expected duration of one year or less as follows:

i) Gas Transportation Services

The Group has long term agreements with a related company and holding company to provide gas transportation services that is subject to annual capacity reservation by the customers.

ii) Regasification Services

The Group has two LNG regasification facilities in Melaka and Johor that provide LNG regasification services.

Regas Terminal (Sg. Udang) Sdn. Bhd. ("RGTSU") and Pengerang LNG (Two) Sdn. Bhd. ("PLNG2"), being the subsidiaries of the Group, have a long term agreement with a related company to provide LNG regasification services that is subject to annual capacity nomination by the customer.

iii) Utilities

The Group has long term agreements to supply industrial utilities to various customers in the Kertih Integrated Petrochemical Complex and Gebeng Industrial Area that are subject to daily, monthly, quarterly and annual nominations by the customers as well as fixed minimum offtake charges.

iv) LNG ancillary services

LNG reloading services

RGTSU, a subsidiary of the Group, has long-term agreement with a related company to provide LNG reloading services that is subject to annual nomination schedule by the customer.

LNG truck loading services

PLNG2, a subsidiary of the Group, has a long-term agreement with a related company to provide LNG truck loading services that is subject to annual operation schedule agreed by the customer.

Storage Services

PLNG2, a subsidiary of the Group, has a long-term agreement with a related company to provide storage services at a fixed capacity.

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20. OPERATING PROFIT

| In RM'000 | Group | | Company | |
|--|-----------|-----------|---------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| Included in operating profit are the following charges: | | | | |
| Auditor's remuneration: | | | | |
| - audit fees | 654 | 608 | 383 | 365 |
| - non-audit service fees | 148 | 88 | 43 | 13 |
| Depreciation of property, plant and equipment | 1,223,466 | 1,173,228 | 822,087 | 783,058 |
| Net impairment losses on property, plant and equipment | — | 1,923 | — | 1,923 |
| Net impairment on receivables | 161 | — | 161 | — |
| Property, plant and equipment expensed-off | 1,729 | 2,177 | 1,729 | 2,156 |
| Net realised loss on foreign exchange | 5,822 | — | 894 | — |
| Rental of: | | | | |
| - land and buildings | 8,972 | 8,827 | 8,093 | 7,801 |
| - equipment and motor vehicles | 36,098 | 23,763 | 15,664 | 14,888 |
| Staff costs: | | | | |
| - wages, salaries and others | 385,064 | 490,481 | 358,699 | 459,240 |
| - contributions to Employees Provident Fund | 46,011 | 62,204 | 43,046 | 58,638 |
| Net unrealised loss on foreign exchange | — | — | 12,849 | 3,857 |
| Write-down of inventories | — | 12,102 | — | 12,080 |
| Write-offs of: | | | | |
| - property, plant and equipment | 14,360 | 1,475 | 14,360 | 442 |
| - inventories | 2,611 | 154 | — | 154 |
| and crediting: | | | | |
| Dividend income (quoted) | | | | |
| - associate | — | — | 49,174 | 44,367 |
| Dividend income (unquoted) | | | | |
| - subsidiaries | — | — | 212,801 | 407,453 |
| - joint ventures | — | — | 63,000 | 24,145 |
| Net gain on disposal of property, plant and equipment* | 9,007 | 18,636 | 9,007 | 18,636 |
| Profit from fund investment | 93,509 | 117,399 | 83,458 | 109,766 |
| Interest income from term loan due from a joint venture | 2,684 | 5,968 | 2,684 | 5,968 |
| Net impairment reversals on receivables | — | 191 | — | 191 |
| Rental income on land and buildings | 4,162 | 4,325 | 4,567 | 5,277 |
| Net reversal of inventories write-down | 1,723 | — | 1,701 | — |
| Net realised gain on foreign exchange | — | 114 | — | 6,328 |
| Net unrealised gain on foreign exchange | 41,990 | 12,310 | — | — |

* Comprises gain on disposal of land amounting to RM10,016,000 (2024: RM18,973,000) in the Group and the Company.

Notes to the Financial Statements

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21. FINANCING COSTS

| In RM'000 | Group | | Company | |
|--|--------|---------|---------|--------|
| | 2025 | 2024 | 2025 | 2024 |
| Recognised in profit or loss: | | | | |
| - Lease liabilities | 45,127 | 47,094 | 526 | 535 |
| - Islamic financing facility | 35,899 | 41,420 | — | — |
| - Unwinding of discount for provisions | 1,539 | 1,379 | 529 | 475 |
| | 82,565 | 89,893 | 1,055 | 1,010 |
| Capitalised into qualifying assets: | | | | |
| - Lease liabilities | 3,960 | 490 | — | — |
| - Islamic financing facilities | 3,150 | 14,533 | — | 14,102 |
| | 7,110 | 15,023 | — | 14,102 |
| Total financing costs | 89,675 | 104,916 | 1,055 | 15,112 |

22. TAX EXPENSE

| In RM'000 | Group | | Company | |
|---|----------------|----------------|----------------|----------------|
| | 2025 | 2024 | 2025 | 2024 |
| Current tax expenses | | | | |
| Current year | 354,329 | 334,404 | 346,902 | 327,772 |
| Under provision in prior years | 48,394 | 18,422 | 49,548 | 18,316 |
| Total current tax expenses | 402,723 | 352,826 | 396,450 | 346,088 |
| Deferred tax expenses | | | | |
| Origination and reversal of temporary differences | 110,123 | 78,235 | 55,362 | 23,916 |
| (Over)/Under provision in prior years | (4,314) | 5,637 | (7,182) | 5,343 |
| Total deferred tax expenses | 105,809 | 83,872 | 48,180 | 29,259 |
| Total tax expenses | 508,532 | 436,698 | 444,630 | 375,347 |

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22. TAX EXPENSE (continued)

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:

| Group In RM'000 | % | 2025 | | 2024 | |
|---|--------------|------------------|-------|-----------|--|
| | | | | | |
| Profit before taxation | | 2,345,004 | | 2,360,346 | |
| Taxation at Malaysian statutory tax rate | 24.0 | 562,801 | 24.0 | 566,483 | |
| Share of results of joint ventures and associate | (1.8) | (42,812) | (1.5) | (35,349) | |
| Non-deductible expenses | 1.0 | 23,956 | 0.7 | 16,261 | |
| Tax exempt income | (0.1) | (1,698) | (0.2) | (4,554) | |
| Tax incentive | — | — | (2.5) | (60,220) | |
| Income not subjected to tax due to tax incentives granted | (3.3) | (77,795) | (3.0) | (69,982) | |
| | 19.8 | 464,452 | 17.5 | 412,639 | |
| Under provision in prior years | | 44,080 | | 24,059 | |
| Tax expense | | 508,532 | | 436,698 | |

| Company In RM'000 | % | 2025 | | 2024 | |
|--|--------------|------------------|-------|-----------|--|
| | | | | | |
| Profit before taxation | | 1,929,766 | | 2,177,352 | |
| Taxation at Malaysian statutory tax rate | 24.0 | 463,144 | 24.0 | 522,564 | |
| Non-deductible expenses | 1.0 | 18,812 | 0.4 | 8,129 | |
| Tax exempt income | (4.1) | (79,692) | (5.5) | (118,785) | |
| Tax incentive | — | — | (2.8) | (60,220) | |
| | 20.9 | 402,264 | 16.1 | 351,688 | |
| Under provision in prior years | | 42,366 | | 23,659 | |
| Tax expense | | 444,630 | | 375,347 | |

The Group is subject to Pillar Two legislation which come into effect on 1 January 2025.

Following the Amendments to MFRS 112 *Income Taxes International Tax Reform - Pillar Two Model Rules*, mandatory temporary exception has been applied to the accounting for deferred taxes arising from the jurisdictional implementation of the Pillar Two Model Rules as well as disclosure requirements on the exposure to Pillar Two income taxes upon adoption.

The assessment of the Pillar Two income taxes is performed based on best financial statements information available for the constituent entities in PETRONAS Group as at reporting period by applying the requirements issued by Organisation for Economic Co-operation and Development ("OECD"). Based on the assessment carried out for the period, the Pillar Two effective tax rate ("ETR") in which PETRONAS Group operates are above 15%. Therefore, the Group does not expect a potential exposure to Pillar Two top-up taxes.

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23. DIVIDENDS

| In RM'000 | Company | |
|---|------------------|-----------|
| | 2025 | 2024 |
| Ordinary | | |
| Interim paid: | | |
| 2023 - Fourth interim dividend of 22 sen per ordinary share | — | 435,321 |
| 2024 - First interim dividend of 16 sen per ordinary share | — | 316,597 |
| 2024 - Second interim dividend of 16 sen per ordinary share | — | 316,597 |
| 2024 - Third interim dividend of 18 sen per ordinary share | — | 356,172 |
| 2024 - Fourth interim dividend of 22 sen per ordinary share | 435,321 | — |
| 2025 - First interim dividend of 16 sen per ordinary share | 316,597 | — |
| 2025 - Second interim dividend of 16 sen per ordinary share | 316,597 | — |
| 2025 - Third interim dividend of 18 sen per ordinary share | 356,172 | — |
| | 1,424,687 | 1,424,687 |

The Directors had on 24 February 2026 declared a fourth interim dividend of 22 sen per ordinary share amounting to RM435,321,000 in respect of the financial year ended 31 December 2025. The financial statements for the current financial year do not reflect these declared interim dividends. The dividends will be accounted for in equity as an appropriation of retained profits in the financial statements for the financial year ending 31 December 2026.

The net dividend per ordinary share for the respective financial year ended 31 December takes into account the total interim dividends declared as follows:

| In Sen | Company | |
|--|-----------|------|
| | 2025 | 2024 |
| Declared and paid - net | | |
| First interim dividend per ordinary share | 16 | 16 |
| Second interim dividend per ordinary share | 16 | 16 |
| Third interim dividend per ordinary share | 18 | 18 |
| | 50 | 50 |
| Declared but not paid - net | | |
| Fourth interim dividend per ordinary share | 22 | 22 |
| | 72 | 72 |

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24. EARNINGS PER SHARE**Basic earnings per share**

The calculation of basic earnings per ordinary share was based on the Group's net profit attributable to shareholders of the Company of RM1,727,124,000 (2024: RM1,836,339,000), over the number of ordinary shares outstanding during the year of 1,978,732,000 (2024: 1,978,732,000).

Diluted earnings per share

The Company has not issued any dilutive potential ordinary shares, hence, the diluted EPS is the same as the basic EPS.

| In Sen | Company | |
|---|---------|------|
| | 2025 | 2024 |
| Basic and diluted earnings per ordinary share | 87.3 | 92.8 |

25. CAPITAL COMMITMENTS

Outstanding commitments in respect of capital expenditure at the end of the reporting year not provided for in the financial statements are:

| In RM'000 | Group | | Company | |
|---|------------------|------------------|------------------|------------------|
| | 2025 | 2024 | 2025 | 2024 |
| Property, plant and equipment | | | | |
| Approved and contracted for | | | | |
| Less than one year | 638,330 | 666,093 | 290,605 | 287,504 |
| Between one and five years | 320,059 | 208,153 | 260,302 | 104,112 |
| | 958,389 | 874,246 | 550,907 | 391,616 |
| Approved but not contracted for | | | | |
| Less than one year | 2,087,566 | 1,175,140 | 1,892,260 | 1,078,257 |
| Between one and five years | 4,130,702 | 3,551,945 | 3,836,492 | 3,214,977 |
| | 6,218,268 | 4,727,085 | 5,728,752 | 4,293,234 |
| | 7,176,657 | 5,601,331 | 6,279,659 | 4,684,850 |
| Share of capital expenditure of joint ventures | | | | |
| Approved and contracted for | | | | |
| Less than one year | 341,028 | 90,639 | — | — |
| Between one and five years | 220,300 | 345,000 | — | — |
| | 561,328 | 435,639 | — | — |
| Approved but not contracted for | | | | |
| Less than one year | 100,006 | 126,938 | — | — |
| Between one and five years | 29,053 | 6,153 | — | — |
| | 129,059 | 133,091 | — | — |
| | 690,387 | 568,730 | — | — |
| Total commitments | 7,867,044 | 6,170,061 | 6,279,659 | 4,684,850 |

Notes to the Financial Statements

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26. RELATED PARTY DISCLOSURES**Significant transactions with related parties**

For the purposes of these financial statements, parties are considered to be related to the Group or the Company if the Group or the Company has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa or where the Group or the Company and the party are subject to common control. Related parties may be individuals or other entities.

The Group's and the Company's related parties include subsidiaries, joint ventures, associate, as well as the holding and ultimate holding company, PETRONAS and its related entities. The Group's related parties also include Government of Malaysia and its related entities as the Company's holding company, PETRONAS is wholly-owned by the Government of Malaysia.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly and an entity that provides key management personnel services to the Group. The key management personnel include all the Directors of the Group.

Key management personnel compensation

| In RM'000 | Group and Company | |
|---|-------------------|------|
| | 2025 | 2024 |
| Directors | | |
| - Fees | 1,431 | 811 |
| - Other short-term employee benefits (including estimated monetary value of benefits-in-kind) | 27 | 39 |
| | 1,458 | 850 |

In addition to directors' compensation paid directly as above, the Company paid to the holding company fees for representation on the Board of Directors and reimbursement of key management personnel costs and benefits as disclosed below.

In addition to the transactions detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

| In RM'000 | Group | | Company | |
|---|----------|----------|----------|----------|
| | 2025 | 2024 | 2025 | 2024 |
| Government of Malaysia's related entities: | | | | |
| Projek Lebuhraya Usahasama Berhad | | | | |
| - Repair and maintenance services | (5,016) | — | (5,016) | — |
| Tenaga Nasional Berhad | | | | |
| - Sales of industrial utilities | 71,286 | 51,214 | 71,286 | 51,214 |
| - Purchase of electricity | (90,819) | (63,000) | (65,971) | (32,986) |
| TNB Repair and Maintenance Sdn. Bhd. | | | | |
| - Provision of repair and maintenance services | (41,515) | (42,515) | (41,515) | (42,515) |

Notes to the Financial Statements

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26. RELATED PARTY DISCLOSURES (continued)

| In RM'000 | Group | | Company | |
|---|-----------|-----------|-----------|-----------|
| | 2025 | 2024 | 2025 | 2024 |
| Holding company: | | | | |
| - Gas processing fee income | 1,860,100 | 1,865,983 | 1,860,100 | 1,865,983 |
| - Profit from fund investment | 48,159 | 87,633 | 45,251 | 85,342 |
| - Insurance claim | 41,783 | 958 | 41,783 | 958 |
| - Staff secondment services | (440,824) | (447,967) | (413,696) | (420,283) |
| - Information, communication and technology charges | (62,993) | (74,354) | (57,652) | (66,746) |
| - Insurance expense | (33,457) | (32,153) | (28,535) | (27,433) |
| - Staff medical expense | (27,369) | (21,558) | (25,769) | (20,013) |
| - Financial services | (17,167) | (16,171) | (12,801) | (11,221) |
| - Corporate security charges | (10,698) | (11,029) | (8,767) | (9,108) |
| - Supply chain and management services | (17,028) | (9,796) | (15,830) | (9,385) |
| - Rental of office premises | (7,966) | (7,318) | (7,966) | (7,318) |
| - Reimbursement of key management costs | (2,188) | (2,089) | (2,188) | (2,089) |
| - Fees for representation on the Board of Directors | (795) | (643) | (795) | (643) |
| Related companies: | | | | |
| CEFS Response | | | | |
| - Contribution for emergency response services | (12,996) | (12,611) | (12,996) | (12,543) |
| Gas Asia Terminal (L) Pte. Ltd. | | | | |
| - Time charter services | (127,365) | (123,058) | — | — |
| PCG PCC Oxyalkylates Sdn Bhd | | | | |
| - Sales of industrial utilities | 15,080 | 15,379 | 15,080 | 15,379 |
| Pengerang Power Sdn. Bhd. | | | | |
| - Purchase of electricity | (36,613) | (37,544) | — | — |
| PETCO Trading Labuan Co. Ltd. | | | | |
| - LPG import and export service income | 6,543 | 6,543 | 6,543 | 6,543 |
| PETRONAS Chemicals Ammonia Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 233,853 | 264,667 | 233,853 | 264,667 |
| PETRONAS Chemicals Aromatics Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 64,512 | 84,671 | 64,512 | 84,671 |
| PETRONAS Chemicals Derivatives Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 749,258 | 788,058 | 749,258 | 788,058 |
| PETRONAS Chemicals Ethylene Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 16,545 | 17,607 | 16,545 | 17,607 |
| PETRONAS Chemicals LDPE Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 113,795 | 136,645 | 113,795 | 136,645 |
| PETRONAS Chemicals Marketing Labuan Ltd. | | | | |
| - Purchase of hydrogen | (7,419) | (5,138) | (7,419) | (5,138) |
| PETRONAS Chemicals MTBE Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 254,314 | 238,286 | 254,314 | 238,286 |
| PETRONAS Digital Sdn. Bhd. | | | | |
| - Information, communication and technology | (31,380) | (18,255) | (28,051) | (16,754) |

Notes to the Financial Statements

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26. RELATED PARTY DISCLOSURES (continued)

| In RM'000 | Group | | Company | |
|---|-------------|-------------|-------------|-------------|
| | 2025 | 2024 | 2025 | 2024 |
| Related companies (continued): | | | | |
| PETRONAS Energy and Gas Trading Sdn. Bhd. | | | | |
| - Regasification fee income | 1,324,695 | 1,330,352 | — | — |
| - Gas transportation fee income | 1,110,497 | 1,175,648 | 1,110,497 | 1,175,648 |
| - Reloading income | 8,115 | 10,913 | — | — |
| - LNG truck loading income | 11,631 | 9,893 | — | — |
| - Purchase of fuel gas | (1,391,859) | (1,468,671) | (1,391,859) | (1,468,671) |
| - Purchase of gas for internal gas consumption | (168,971) | (181,007) | (159,012) | (178,285) |
| - Purchase of heelstock for FSU | (5,507) | — | — | — |
| PETRONAS Global Technical Services Sdn. Bhd. | | | | |
| - Technical manpower services | (3,868) | (16,622) | — | — |
| PETRONAS LNG Ltd. | | | | |
| - Storage fee income | 32,765 | — | — | — |
| PETRONAS Lubricants Marketing Sdn. Bhd. | | | | |
| - Purchase of petroleum products | (5,703) | (4,853) | (5,561) | (4,573) |
| PETRONAS Refinery and Petrochemical Sdn. Bhd. | | | | |
| - Information, communication and technology services | (493) | (5,515) | — | — |
| PETRONAS Technical Services Sdn. Bhd. | | | | |
| - Technical consultancy fees | (175,479) | (133,656) | (169,549) | (126,474) |
| PETRONAS Technical Training Sdn. Bhd. | | | | |
| - Training and development related costs | (5,095) | (12,107) | (4,836) | (11,726) |
| Southern Gas Terminal (L) Private Limited | | | | |
| - Project commissioning fee | (28,868) | (17,823) | — | — |
| - Charter operating and maintenance services | (15,807) | — | — | — |
| Sungai Udang Port Sdn. Bhd. | | | | |
| - Marine services | (6,864) | (6,767) | — | — |
| Subsidiaries: | | | | |
| Regas Terminal (Sg. Udang) Sdn. Bhd. | | | | |
| - Management fee income | — | — | 3,918 | 3,979 |
| - Pipeline maintenance fee income | — | — | 1,804 | 1,771 |
| - Technical and engineering services fee income | — | — | 1,361 | 2,257 |
| - Annual access right fee income | — | — | 417 | 417 |
| - Rental office income | — | — | (42) | 256 |
| - Rental warehouse income | — | — | 47 | 80 |
| Pengerang LNG (Two) Sdn. Bhd. | | | | |
| - Management fee income | — | — | 4,011 | 4,106 |
| - Technical and engineering services fee income | — | — | 621 | 2,473 |
| - Rental office income | — | — | (16) | 199 |
| - Pipeline maintenance fee income | — | — | 65 | 77 |
| PG Cold Energy 1 Sdn. Bhd. [Formerly known as Regas Terminal (Pengerang) Sdn. Bhd.] | | | | |
| - Management fee income | — | — | 1,718 | 1,997 |
| Sipitang Utilities Sdn. Bhd. | | | | |
| - Management fee income | — | — | 377 | 429 |
| - Manpower charges | — | — | 877 | 631 |
| PG Energia Sdn. Bhd. | | | | |
| - Management fee income | — | — | 269 | — |
| PG LinkaranFibre Sdn. Bhd. | | | | |
| - Management fee income | — | — | 2,488 | — |

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26. RELATED PARTY DISCLOSURES (continued)

| In RM'000 | Group | | Company | |
|--|------------------|----------|----------------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| Joint ventures: | | | | |
| Industrial Gases Solutions Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 8,594 | 12,638 | 8,594 | 12,638 |
| - Purchase of nitrogen | (8,136) | (10,611) | (8,116) | (9,955) |
| Kimanis Power Sdn. Bhd. | | | | |
| - Secondment fee income | 1,538 | 1,389 | 1,538 | 1,389 |
| Pengerang Gas Solutions Sdn. Bhd. | | | | |
| - Interest income | 2,684 | 5,968 | 2,684 | 5,968 |
| - Secondment fee income | 1,070 | 1,070 | 1,070 | 1,070 |
| - Management fee income | 538 | 538 | 538 | 538 |
| Joint ventures and associates of the holding company and related companies: | | | | |
| BASF PETRONAS Chemicals Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 166,198 | 175,517 | 166,198 | 175,517 |
| - Settlement payment for industrial utilities | 52,000 | — | 52,000 | — |
| Ineos PCG Acetyls Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 38,662 | 47,363 | 38,662 | 47,363 |
| Kertih Terminals Sdn. Bhd. | | | | |
| - Sales of industrial utilities | 7,130 | 8,249 | 7,130 | 8,249 |
| Pengerang Terminals (Two) Sdn. Bhd. | | | | |
| - Jetty usage charges* | (777,120) | (88,301) | — | — |
| Trans Thai-Malaysia (Malaysia) Sdn. Bhd. | | | | |
| - Right of way and maintenance fees income | 4,681 | 6,503 | 4,681 | 6,503 |
| Kimanis Power (Dua) Sdn. Bhd. | | | | |
| - Project commissioning fee | 4,642 | — | 4,642 | — |

* Includes a one-off settlement arrangement for lease outstanding balances related to jetty usage charges.

Included in the fees for representation on the Board of Directors are fees paid directly to holding company in respect of certain directors who are appointees of the holding company.

Information regarding outstanding balances at reporting date arising from related party transactions are disclosed in Note 7, Note 11, Note 16, Note 17 and Note 18.

The Directors of the Company are of the opinion that the above transactions have been entered into in the normal course of business and have been established on a commercial basis.

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27. OPERATING SEGMENTS

The Group has four reportable segments, as described below, which are the Group's strategic business units. The strategic business units offer different products and services, and are managed separately because they require different technology and marketing strategies. For each of the strategic business units, the Group's Chief Operating Decision Maker which is the Board of Directors, reviews internal management reports at least on a quarterly basis. The following summary describes the operations in each of the Group's reportable segments:

- Gas processing – activities include processing of natural gas into sales gas and other by-products such as ethane, propane and butane.
- Gas transportation – activities include transportation of processed gas to shippers' end customers and provision of operations and maintenance services.
- Regasification – activities include regasification of liquefied natural gas ("LNG") and provision of ancillary services comprising LNG reloading, truck loading, gassing up, cooling down services and storage services.
- Utilities – activities include manufacturing, marketing and supplying of industrial utilities.

Performance is measured based on segment gross profit as included in the internal management reports. Segment gross profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of the segments.

Segment results refer to segment gross profit. The total segment results include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated income mainly comprise forex gain or loss as well as other corporate income and expenses.

The total of segment assets are measured based on all assets of a segment, excluding interest bearing assets and corporate assets as these are managed on a group basis.

The segmental information in respect of the joint ventures and associate is not presented as the contribution of the joint ventures and associate and the carrying amounts of investment in the joint ventures and associate have been reflected in the statement of profit or loss and other comprehensive income and statement of financial position of the Group. Details of the joint ventures and associate are disclosed in Note 35 and Note 36 to the financial statements respectively.

Segment capital expenditure is the total cost incurred during the period to acquire non-current assets that are expected to be used for more than one period, other than financial instruments and deferred tax assets.

Notes to the Financial Statements

31 December 2025

27. OPERATING SEGMENTS (continued)

| Group Business Segments 2025 In RM'000 | Gas Processing | Gas Transportation | Gas Regasification | Utilities | Total |
|--|----------------|--------------------|--------------------|-----------|------------------|
| Revenue | 1,866,642 | 1,130,326 | 1,378,536 | 1,998,336 | 6,373,840 |
| Segment results | 867,928 | 414,521 | 607,549 | 257,607 | 2,147,605 |
| Unallocated income | | | | | 101,581 |
| Operating profit | | | | | 2,249,186 |
| Financing costs | | | | | (82,565) |
| Share of profit after tax of equity-accounted joint ventures and associate | | | | | 178,383 |
| Profit before taxation | | | | | 2,345,004 |
| Tax expense | | | | | (508,532) |
| Profit for the year | | | | | 1,836,472 |
| Included in the measure of segment profit are: | | | | | |
| Depreciation | (501,280) | (160,751) | (403,454) | (159,787) | (1,225,272) |
| Unallocated depreciation | — | — | — | — | 1,806 |

| Group Business Segments 2024 In RM'000 | Gas Processing | Gas Transportation | Gas Regasification | Utilities | Total |
|--|----------------|--------------------|--------------------|-----------|------------------|
| Revenue | 1,872,525 | 1,199,561 | 1,355,240 | 2,110,919 | 6,538,245 |
| Segment results | 801,073 | 592,660 | 599,819 | 283,791 | 2,277,343 |
| Unallocated income | | | | | 25,608 |
| Operating profit | | | | | 2,302,951 |
| Financing costs | | | | | (89,893) |
| Share of profit after tax of equity-accounted joint ventures and associate | | | | | 147,288 |
| Profit before taxation | | | | | 2,360,346 |
| Tax expense | | | | | (436,698) |
| Profit for the year | | | | | 1,923,648 |
| Included in the measure of segment profit are: | | | | | |
| Depreciation | (506,493) | (129,148) | (392,380) | (146,924) | (1,174,945) |
| Unallocated depreciation | — | — | — | — | 1,717 |

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27. OPERATING SEGMENTS (continued)

| Group Business Segments 2025 In RM'000 | Gas Processing | Gas Transportation | Gas Regasification | Utilities | Total |
|---|----------------|--------------------|--------------------|-----------|------------|
| Segment assets | 4,714,962 | 4,899,708 | 5,010,865 | 2,232,027 | 16,857,562 |
| Investment in joint ventures | | | | | 1,099,340 |
| Investment in associate | | | | | 218,250 |
| Unallocated assets | | | | | 1,638,563 |
| Total assets | | | | | 19,813,715 |
| Included in the measure of segment assets are: | | | | | |
| Capital expenditure | 792,718 | 747,201 | 451,361 | 609,538 | 2,600,818 |
| Unallocated capital expenditure | — | — | — | — | 94,649 |

| Group Business Segments 2024 In RM'000 | Gas Processing | Gas Transportation | Gas Regasification | Utilities | Total |
|---|----------------|--------------------|--------------------|-----------|------------|
| Segment assets | 4,435,464 | 4,349,926 | 4,473,680 | 1,779,000 | 15,038,070 |
| Investment in joint ventures | | | | | 939,805 |
| Investment in associate | | | | | 209,783 |
| Unallocated assets | | | | | 2,567,001 |
| Total assets | | | | | 18,754,659 |
| Included in the measure of segment assets are: | | | | | |
| Capital expenditure | 366,517 | 635,556 | 120,876 | 335,232 | 1,458,181 |
| Unallocated capital expenditure | — | — | — | — | 4,107 |

Major customers

The following are major customers with revenue that contribute to equal or more than 10 percent of Group revenue:

| Group In RM'000 | Segment | 2025 | 2024 |
|---|---------------------------------------|-----------|-----------|
| - PETRONAS Energy and Gas Trading Sdn. Bhd. | Gas Transportation and Regasification | 2,460,234 | 2,520,521 |
| - PETRONAS | Gas Processing | 1,860,100 | 1,865,983 |
| - PETRONAS Chemicals Group Berhad | Utilities | 1,435,057 | 1,533,256 |

Notes to the Financial Statements

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28. FINANCIAL INSTRUMENTS

Categories of financial instruments

The table below provides an analysis of financial instruments categorised as follows:

- (i) Amortised cost ("AC"); and
- (ii) Fair value through profit or loss ("FVTPL")
– Mandatorily required by MFRS 9

| Group 2025 In RM'000 | Note | AC | FVTPL - mandatorily at FVTPL | Total carrying amount |
|------------------------------|------|------------------|------------------------------------|-----------------------------|
| Financial assets | | | | |
| Long-term receivable | 7 | 2,000 | — | 2,000 |
| Trade and other receivables* | 11 | 844,080 | 27 | 844,107 |
| Cash and cash equivalents | 12 | 1,937,796 | — | 1,937,796 |
| | | 2,783,876 | 27 | 2,783,903 |

Financial liabilities

| | | | | |
|---------------------------|----|--------------------|----------------|--------------------|
| Borrowings* | 16 | (1,165,000) | — | (1,165,000) |
| Trade and other payables* | 18 | (2,216,369) | (3,703) | (2,220,072) |
| | | (3,381,369) | (3,703) | (3,385,072) |

| Group 2024 In RM'000 | Note | AC | FVTPL - mandatorily at FVTPL | Total carrying amount |
|------------------------------|------|------------------|------------------------------------|-----------------------------|
| Financial assets | | | | |
| Long-term receivable | 7 | 2,000 | — | 2,000 |
| Trade and other receivables* | 11 | 924,394 | 3,681 | 928,075 |
| Cash and cash equivalents | 12 | 2,595,705 | — | 2,595,705 |
| | | 3,522,099 | 3,681 | 3,525,780 |

Financial liabilities

| | | | | |
|---------------------------|----|--------------------|--------------|--------------------|
| Borrowings* | 16 | (1,285,000) | — | (1,285,000) |
| Trade and other payables* | 18 | (1,382,227) | (757) | (1,382,984) |
| | | (2,667,227) | (757) | (2,667,984) |

* These balances exclude non-financial instrument balances.

Notes to the Financial Statements

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28. FINANCIAL INSTRUMENTS (continued)

Categories of financial instruments (continued)

| Company 2025 In RM'000 | Note | AC | FVTPL - mandatorily at FVTPL | Total carrying amount |
|------------------------------|------|--------------------|------------------------------------|-----------------------------|
| Financial assets | | | | |
| Trade and other receivables* | 11 | 809,739 | — | 809,739 |
| Cash and cash equivalents | 12 | 1,512,318 | — | 1,512,318 |
| | | 2,322,057 | — | 2,322,057 |
| Financial liabilities | | | | |
| Trade and other payables* | 18 | (1,338,856) | (3,602) | (1,342,458) |
| | | (1,338,856) | (3,602) | (1,342,458) |

| Company 2024 In RM'000 | Note | AC | FVTPL - mandatorily at FVTPL | Total carrying amount |
|------------------------------|------|------------------|------------------------------------|-----------------------------|
| Financial assets | | | | |
| Trade and other receivables* | 11 | 814,029 | 3,681 | 817,710 |
| Cash and cash equivalents | 12 | 2,451,008 | — | 2,451,008 |
| | | 3,265,037 | 3,681 | 3,268,718 |

Financial liabilities

| | | | | |
|---------------------------|----|--------------------|----------|--------------------|
| Trade and other payables* | 18 | (1,164,970) | — | (1,164,970) |
| | | (1,164,970) | — | (1,164,970) |

* These balances exclude non-financial instrument balances.

Financial risk management

The Group and the Company are exposed to various risks that are particular to its core business which consists of separating natural gas into its components and storing, transporting and distributing such components thereof for a fee, the sale of industrial utilities and the regasification of liquefied natural gas for a fee. These risks, which arise in the normal course of the Group's and the Company's business, comprise counterparty credit risk, liquidity risk and market risk relating to interest rates and foreign exchange risk.

The Group has policies, standards and guidelines in place that sets the foundation for a consistent approach towards establishing an effective integrated financial risk management.

Risk taking activities are undertaken within acceptable level of risk or risk appetite, whereby the risk appetite level reflects business considerations and capacity to assume such risks. The risk appetite is established at Board level, where relevant, based on defined methodology and translated into operational thresholds.

The Group's and the Company's goal in risk management are to ensure that the management understands, measures, monitors and reports the financial risks that arise in connection with their operations. The policies, standards and guidelines have been developed to identify, analyse, appraise, monitor and report the dynamic risks facing the Group and the Company. Based on this assessment, the Group and the Company adopt appropriate measures to mitigate these risks in accordance with their view of the balance between risk and reward.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Credit risk

Counterparty credit risk refers to risk of loss resulting from a counterparty failing to perform its contractual financial obligation or making payment for goods and services, due to circumstances such as bankruptcy, financial constraints, political restrictions and government directives.

The Group's and the Company's exposures to credit risk arise principally from their receivables from third party and related party customers, fund and other investments. Credit risks are controlled in accordance with PETRONAS' policies, standards and guidelines implemented across PETRONAS Group.

(i) Trade receivables

Risk management objectives, policies and processes for managing the risk

The Group and the Company minimise credit risk by entering into contracts with highly rated counterparties. Potential counterparties are subject to credit assessment and approval prior to any transaction being concluded and existing counterparties are subject to regular reviews, including re-appraisal and approval of granted limits where applicable. The creditworthiness of counterparties is assessed based on an analysis of all available quantitative and qualitative data regarding business risks and financial standing, together with the review of any relevant third party and market information. Reports are prepared and presented to the management that cover the Group's overall credit exposure against portfolio level risk appetite.

Depending on the types of transactions and counterparty creditworthiness, the Group and the Company further mitigate credit risk by requiring collateral or other credit enhancements such as cash deposits, letter of credit and bank guarantees.

At each reporting date, the Group and the Company assess whether any of the trade receivables are credit impaired.

The gross carrying amounts of credit impaired trade receivables are written off (either partially or full) when there is no realistic prospect of recovery. This is generally the case when the Group and the Company determine that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. Nevertheless, trade receivables that are written off could still be subject to enforcement activities.

Exposure to credit risk

As at the end of the reporting period, the maximum exposure to credit risk arising from trade receivables are represented by the carrying amounts in the statement of financial position.

At each reporting date, the Group and the Company assess whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the customer;
- a breach of contract such as a default; or
- it is probable that the customer will enter bankruptcy or other financial reorganisation.

Concentration of credit risk

As at the reporting date, significant receivables relate to amounts due from holding company and amounts due from related companies.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Credit risk (continued)

(i) Trade receivables (continued)

Recognition and measurement of impairment loss

In managing credit risk of trade receivables, the Group and the Company manage their debtors and take appropriate actions (including but not limited to legal actions) to recover long overdue balances.

The Group and the Company perform credit rating assessment of all its counterparties in order to measure ECL of trade receivables for all segments using the PETRONAS Credit Risk Rating system. This credit rating assessment considers quantitative assessment using the counterparties' financial statements or a qualitative assessment of the counterparties which includes but is not limited to their reputation, competitive position, industry and geopolitical outlook.

In determining the ECL, the probability of default assigned to each counterparty is based on their individual credit rating. This probability of default is derived by benchmarking against available third party and market information, which also incorporates forward looking information.

Loss given default is the assumption of the proportion of financial asset that cannot be recovered by conversion of collateral to cash or by legal process and is assessed based on the Group's and the Company's historical experience.

The following table provides information about the exposure to credit risk and ECL for trade receivables as at 31 December 2025 which are grouped together as they are expected to have similar risk nature.

| Group 2025 In RM'000 | Gross carrying amount | Loss allowance | Net balance |
|---|-----------------------|----------------|----------------|
| Credit Risk Rating | | | |
| Excellent | 444,948 | — | 444,948 |
| Good | 331,101 | (45) | 331,056 |
| Fair | 5,108 | (37) | 5,071 |
| Amounts not subject to loss allowances* | (736) | — | (736) |
| | 780,421 | (82) | 780,339 |
| Representing | | | |
| Trade receivables | 780,421 | (82) | 780,339 |

| Group 2024 In RM'000 | Gross carrying amount | Loss allowance | Net balance |
|---|-----------------------|----------------|----------------|
| Credit Risk Rating | | | |
| Excellent | 459,992 | — | 459,992 |
| Good | 335,261 | (12) | 335,249 |
| Fair | 16,253 | — | 16,253 |
| Amounts not subject to loss allowances* | (777) | — | (777) |
| | 810,729 | (12) | 810,717 |
| Representing | | | |
| Trade receivables | 810,729 | (12) | 810,717 |

* Amounts not subject to loss allowances relate to credit notes issued to customers.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Credit risk (continued)

(i) Trade receivables (continued)

Recognition and measurement of impairment loss (continued)

| Company 2025 In RM'000 | Gross carrying amount | Loss allowance | Net balance |
|---|-----------------------------|-------------------|----------------|
| Credit Risk Rating | | | |
| Excellent | 444,948 | — | 444,948 |
| Good | 207,850 | (45) | 207,805 |
| Fair | 5,108 | (37) | 5,071 |
| Amounts not subject to loss allowances* | (736) | — | (736) |
| | 657,170 | (82) | 657,088 |
| Representing | | | |
| Trade receivables | 657,170 | (82) | 657,088 |

| Company 2024 In RM'000 | Gross carrying amount | Loss allowance | Net balance |
|---|-----------------------------|-------------------|----------------|
| Credit Risk Rating | | | |
| Excellent | 459,992 | — | 459,992 |
| Good | 221,026 | (12) | 221,014 |
| Fair | 16,253 | — | 16,253 |
| Amounts not subject to loss allowances* | (777) | — | (777) |
| | 696,494 | (12) | 696,482 |
| Representing | | | |
| Trade receivables | 696,494 | (12) | 696,482 |

* Amounts not subject to loss allowances relate to credit notes issued to customers.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Credit risk (continued)

(i) Trade receivables (continued)

Recognition and measurement of impairment loss (continued)

The ageing of trade receivables as at the end of reporting date, before loss allowances, are analysed as below:

| In RM'000 | Note | Group | | Company | |
|--|------|----------------|---------|----------------|---------|
| | | 2025 | 2024 | 2025 | 2024 |
| At net | | | | | |
| Current | | 778,105 | 810,729 | 654,854 | 696,494 |
| Past due 1 to 30 days | | 1,057 | — | 1,057 | — |
| Past due 31 to 60 days | | 1,259 | — | 1,259 | — |
| | | 780,421 | 810,729 | 657,170 | 696,494 |
| Representing: | | | | | |
| Trade receivables | 11 | 53,758 | 35,767 | 53,758 | 35,767 |
| Amount due from holding company | 11.1 | 163,856 | 163,826 | 163,856 | 163,826 |
| Amount due from subsidiaries | 11.2 | — | — | 156 | 457 |
| Amount due from joint ventures and associate | 11.3 | 536 | 1,075 | 536 | 1,075 |
| Amount due from related companies | 11.4 | 529,945 | 565,457 | 406,538 | 450,765 |
| Amount due from related parties | 11.5 | 32,326 | 44,604 | 32,326 | 44,604 |
| | | 780,421 | 810,729 | 657,170 | 696,494 |

As at the end of the reporting period, the maximum exposure to credit risk is represented by their carrying amounts in the statement of financial position. The Group and the Company have provided allowances for expected credit losses on these amounts. The movements in the allowance for impairment losses of receivables during the year are as follows:

| 2025 In RM'000 | Trade receivables | Other receivables | Total |
|--------------------------|----------------------|----------------------|--------------|
| Group and Company | | | |
| Opening balance | (12) | (75) | (87) |
| Impairment recognised | (70) | (91) | (161) |
| Closing balance | (82) | (166) | (248) |

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Credit risk (continued)

(ii) Fund investments

Risk management objectives, policies and processes for managing the risk

The Group and the Company are also exposed to counterparty credit risk from financial institutions through fund investments activities which is managed by PETRONAS IFSSC on behalf of the Group comprising primarily money market placement. These exposures are managed in accordance with existing policies and guidelines that define the parameters within which the investment activities shall be undertaken in order to achieve the Group's investment objective of preserving capital and generating optimal returns above appropriate benchmarks within allowable risk parameters.

Investments are only made with approved counterparties who met the appropriate rating and other relevant criteria, and within approved credit limits, as stipulated in the policies and guidelines.

Exposure to credit risk

As at the end of the reporting period, the maximum exposure to credit risk arising from fund investments is represented by the carrying amounts in the statement of financial position.

The credit risk on a financial instrument is considered low, if the financial instrument has a low risk of default, the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

While the fund investments are unsecured, the Group and the Company do not expect any of the counterparties to fail to meet their obligations in view of their sound credit ratings.

Liquidity risk

Liquidity risk is the risk that the Group and the Company will have insufficient funds to meet financial commitments in a timely manner. The Group's and the Company's exposure to liquidity risk arise principally from its trade and other payables and borrowings. In managing its liquidity risk, the Group and the Company maintain sufficient cash and liquid marketable assets.

The Group's and the Company's borrowing power is not limited by the Company's and respective Group entities' constitutions. However, certain borrowing covenants impose limited restrictions on some of the debt level of the Group and the Company.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Liquidity risk (continued)

Maturity analysis

The table below summarises the maturity profile of the Group's and of the Company's financial liabilities as at the reporting date based on undiscounted contractual payments:

| Group 2025 In RM'000 | Carrying amount | Contractual profit per annum/ discount rate % | Contractual cash flows [^] | Within 1 year |
|-------------------------------------|--------------------|---|--|------------------|
| Islamic Murabahah Medium Term Notes | 1,165,000 | 2.03 to 3.74 | 1,436,531 | 136,751 |
| Lease liabilities | 358,745 | 4.27 to 8.40 | 608,921 | 39,696 |
| Trade and other payables* | 2,220,072 | — | 2,220,072 | 2,220,072 |
| | 3,743,817 | | 4,265,524 | 2,396,519 |

| Group 2025 In RM'000 | 1-2 years | 2-5 years | More than 5 years |
|-------------------------------------|----------------|----------------|----------------------|
| Islamic Murabahah Medium Term Notes | 129,081 | 366,093 | 804,606 |
| Lease liabilities | 30,811 | 92,489 | 445,925 |
| Trade and other payables* | — | — | — |
| | 159,892 | 458,582 | 1,250,531 |

| Company 2025 In RM'000 | Carrying amount | Contractual profit per annum/ discount rate % | Contractual cash flows [^] | Within 1 year |
|------------------------------|--------------------|---|--|------------------|
| Lease liabilities | 6,360 | 8.20 | 13,195 | 640 |
| Trade and other payables* | 1,342,458 | — | 1,342,458 | 1,342,458 |
| | 1,348,818 | | 1,355,653 | 1,343,098 |

| Company 2025 In RM'000 | 1-2 years | 2-5 years | More than 5 years |
|------------------------------|--------------|--------------|----------------------|
| Lease liabilities | 640 | 1,921 | 9,994 |
| Trade and other payables* | — | — | — |
| | 640 | 1,921 | 9,994 |

[^] The contractual cash flow is inclusive of the principal and interest payments.

* These balances exclude non-financial instrument balances.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Liquidity risk (continued)

Maturity analysis (continued)

| Group 2024 In RM'000 | Carrying amount | Contractual profit per annum/ discount rate % | Contractual cash flows [^] | |
|-------------------------------------|--------------------|---|--|------------------|
| | | | Within 1 year | |
| Islamic Murabahah Medium Term Notes | 1,285,000 | 2.03 to 3.74 | 1,596,270 | 159,739 |
| Lease liabilities | 562,402 | 4.27 to 8.40 | 1,067,222 | 59,480 |
| Trade and other payables* | 1,382,984 | — | 1,382,984 | 1,382,984 |
| | 3,230,386 | | 4,046,476 | 1,602,203 |

| Group 2024 In RM'000 | Contractual cash flows [^] | | |
|-------------------------------------|-------------------------------------|----------------|----------------------|
| | 1-2 years | 2-5 years | More than 5 years |
| Islamic Murabahah Medium Term Notes | 136,751 | 379,274 | 920,506 |
| Lease liabilities | 59,665 | 179,074 | 769,003 |
| Trade and other payables* | — | — | — |
| | 196,416 | 558,348 | 1,689,509 |

| Company 2024 In RM'000 | Carrying amount | Contractual profit per annum/ discount rate % | Contractual cash flows [^] | |
|------------------------------|--------------------|---|--|------------------|
| | | | Within 1 year | |
| Lease liabilities | 6,474 | 8.20 | 13,836 | 640 |
| Trade and other payables* | 1,164,970 | — | 1,164,970 | 1,164,970 |
| | 1,171,444 | | 1,178,806 | 1,165,610 |

| Company 2024 In RM'000 | Contractual cash flows [^] | | |
|------------------------------|-------------------------------------|--------------|----------------------|
| | 1-2 years | 2-5 years | More than 5 years |
| Lease liabilities | 640 | 1,921 | 10,635 |
| Trade and other payables* | — | — | — |
| | 640 | 1,921 | 10,635 |

[^] The contractual cash flow is inclusive of the principal and interest payments.

* These balances exclude non-financial instrument balances.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Market risk

Market risk is the risk or uncertainty arising from changes in market prices and their impact on the performance of the business. The market price changes that the Group and the Company are exposed to include interest rates, foreign currency exchange rates and other indices that could adversely affect the value of the Group's and of the Company's financial assets, liabilities or expected future cash flows.

Interest rate risk

The Group's and the Company's investments in fixed rate debt securities and fixed rate borrowings are exposed to a risk of change in their fair values due to changes in interest rates. The Group's and the Company's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates. Short-term receivables and payables are not significantly exposed to interest rate risk.

All interest rate exposures are monitored and managed proactively in line with PETRONAS' policies and guidelines.

The carrying amount of the Group's and the Company's interest-bearing financial instruments as at reporting date is as follows:

| In RM'000 | Group | | Company | |
|----------------------------------|--------------------|-------------|----------------|-----------|
| | 2025 | 2024 | 2025 | 2024 |
| Fixed rate instruments | | | | |
| Financial assets | 861,777 | 1,106,791 | 843,409 | 1,086,976 |
| Financial liabilities | (1,523,745) | (1,847,402) | (6,360) | (6,474) |
| | (661,968) | (740,611) | 837,049 | 1,080,502 |
| Floating rate instruments | | | | |
| Financial assets | 1,076,019 | 1,556,370 | 668,909 | 1,431,488 |
| | 1,076,019 | 1,556,370 | 668,909 | 1,431,488 |

Cash flow sensitivity analysis for variable rate instruments

A change of basis points (b.p.s) in interest rates for financial assets at the end of the reporting period would have increased pre-tax profit or loss by the amounts shown below. The analysis assumes that all other variables, in particular foreign currency rates, remain constant.

| In RM'000 | Group | | Company | |
|---|-----------------|----------|-----------------|----------|
| | 2025 | 2024 | 2025 | 2024 |
| Increase/ decrease in interest rate b.p.s | | | | |
| Financial assets | 40 b.p.s | 50 b.p.s | 40 b.p.s | 50 b.p.s |
| Profit or loss | 4,304 | 7,782 | 2,676 | 7,157 |

For the Group's and the Company's interest-bearing financial assets and liabilities that are fixed rate instruments measured at amortised cost, a change in interest rate is not expected to have material impact on the Group's and the Company's profit or loss.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Market risk (continued)

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign currency exchange rates. The Group and the Company are exposed to varying levels of foreign currency risk when they enter into transactions that are not denominated in the respective companies' functional currencies and/or when foreign currency monetary assets and liabilities are translated at the reporting date.

The Group and the Company operate predominantly in Malaysia and transact mainly in Ringgit Malaysia.

The Group's and the Company's foreign exchange management policy are to minimise economic and significant transactional exposures arising from currency movements. For major capital projects, the Group and the Company perform assessment of potential foreign exchange risk exposure at the investment decision phase to determine the appropriate foreign exchange risk management strategy. Residual net positions are actively managed and monitored against prescribed policies and control procedures. When deemed necessary and appropriate, the Group and the Company will enter into derivative financial instruments to hedge and minimise its exposures to the foreign currency movements.

The Group's and the Company's significant exposure to foreign currency risk (a currency which is other than the functional currency of the Group entities), based on carrying amounts as at the reporting date are as follows:

| Group In RM'000 | 2025 | 2024 |
|------------------------------|--------------------|-----------|
| Denominated in USD | | |
| Financial assets | | |
| Trade and other receivables | 13,723 | 92,268 |
| | 13,723 | 92,268 |
| Financial liabilities | | |
| Lease liabilities | (342,447) | (544,146) |
| Trade and other payables | (746,489) | (37,893) |
| | (1,088,936) | (582,039) |
| Net exposure | (1,075,213) | (489,771) |

| Company In RM'000 | 2025 | 2024 |
|------------------------------|-----------------|----------|
| Denominated in USD | | |
| Financial assets | | |
| Trade and other receivables | 2,667 | 80,417 |
| Financial liabilities | | |
| Trade and other payables | (15,311) | (32,321) |
| Net exposure | (12,644) | 48,096 |

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Market risk (continued)

Currency risk sensitivity analysis

Sensitivity analysis for a given market variable provided in this note, discloses the effect on profit or loss and equity as at 31 December 2025 assuming that a reasonably possible change in the relevant market variable had occurred at 31 December 2025 and been applied to the risk exposures in existence at that date to show the effects of reasonably possible changes in price on profit or loss and equity to the next annual reporting date. Reasonably possible changes in market variables used in the sensitivity analysis are based on implied volatilities, where available, or historical data for equity and commodity prices and foreign exchange rates. Reasonably possible changes in interest rates are based on management judgment and historical experience.

The sensitivity analysis is hypothetical and should not be considered to be predictive of future performance because the Group's actual exposure to market prices is constantly changing with changes in the Group's portfolio of among others, debt and foreign currency contracts where relevant. Changes in fair values or cash flows based on a variation in a market variable cannot be extrapolated because the relationship between the change in market variable and the change in fair value or cash flows may not be linear. In addition, the effect of a change in a given market variable is calculated independently of any change in another assumption and mitigating actions that would be taken by the Group. In reality, changes in one factor may contribute to changes in another, which may magnify or counteract the sensitivities.

The following table demonstrates the indicative pre-tax effects on the profit or loss and equity of applying reasonably foreseeable market movements in the following currency exchange rates:

| In RM'000 | Appreciation in foreign currency rate % | Effect on equity | Group Effect on profit/(loss) | Company Effect on equity | Company Effect on profit/(loss) |
|-------------|--|---------------------|-------------------------------------|--------------------------------|---------------------------------------|
| 2025 | | | | | |
| USD | 5 | (16,123) | (37,637) | — | (632) |
| 2024 | | | | | |
| USD | 10 | — | (48,977) | — | 4,810 |

A depreciation in foreign currency rate above would have had equal but opposite effect, on the basis that all other variables remain constant.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Cash flow hedge

The Group is exposed to transactional foreign currency risk arising from mismatches between the currencies in which lease liabilities and receipts from transactions with customers are denominated and the Group's functional currency. The Group's functional currency is primarily RM, while the lease transactions are primarily denominated USD.

The Group uses USD-denominated forecasted lease payments as hedging instruments to manage its exposure to foreign currency risk arising from forecast USD-denominated storage receipts from customers. The Group designates the change in the fair value of the lease liabilities as the hedging instrument in its cash flow hedging relationships and applies hedge ratio of 1:1.

There is an economic relationship between the hedged items and the hedging instruments as the terms of the expected highly probable forecast transactions with customers match with the terms of the leasing commitments. To test the hedge effectiveness, the Group compare the nominal value of the lease liability against the nominal value of the forecasted cashflow from transactions with its customer.

The hedge ineffectiveness can arise from any of the following:

- changes in economic relationship between the hedged item and the hedging instrument; or
- change in the notional value of the hedged item; or
- change in settlement dates or terms; or
- change in credit risk whereby the counterparty may not be able to deliver on their financial obligation

The following table indicates the periods in which the cash flows are expected to occur for cash flow hedges:

| Group 2025 In RM'000 | Total nominal amount | Within 1 year | 1-2 years | 2-5 years | More than 5 years |
|---------------------------------------|----------------------------|------------------|-----------|-----------|----------------------|
| Lease payments* | (549,311) | (27,960) | (27,960) | (83,955) | (409,436) |
| Forecasted storage fees receipts** | 549,311 | 27,960 | 27,960 | 83,955 | 409,436 |
| | — | — | — | — | — |

* The carrying amounts of the above hedging instruments are included in Note 16 Borrowings.

** Forecasted storages fees receipts represent the effective portion of the hedge.

During the year, an unrealised foreign exchange gain of RM12,158,000 (2024: Nil) was recognised in equity and no ineffective portion was recognised in the profit or loss that arises from cash flow hedges amount.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Fair value information

The carrying amounts of cash and cash equivalents, short-term receivables and payables and short-term borrowings, reasonably approximate their fair values due to the relatively short-term nature of these financial instruments.

The following table analyses financial instruments carried at fair value and those not carried at fair value for which fair value is disclosed, together with their carrying amounts shown in the statement of financial position.

| Group 2025 In RM'000 | Fair value of financial instruments carried at fair value Level 2 | Fair value of financial instruments not carried at fair value Level 3 | Total fair value | Carrying amount |
|------------------------------|--|--|---------------------|--------------------|
| Financial assets | | | | |
| Long-term receivable | — | 814 | 814 | 2,000 |
| Derivative assets | 27 | — | 27 | 27 |
| | 27 | 814 | 841 | 2,027 |
| Financial liabilities | | | | |
| Islamic financing facility | — | (1,096,185) | (1,096,185) | (1,165,000) |
| Derivative liabilities | (3,703) | — | (3,703) | (3,703) |
| | (3,703) | (1,096,185) | (1,099,888) | (1,168,703) |

| Group 2024 In RM'000 | Fair value of financial instruments carried at fair value Level 2 | Fair value of financial instruments not carried at fair value Level 3 | Total fair value | Carrying amount |
|------------------------------|--|--|---------------------|--------------------|
| Financial assets | | | | |
| Long-term receivable | — | 2,000 | 2,000 | 2,000 |
| Derivative assets | 3,681 | — | 3,681 | 3,681 |
| | 3,681 | 2,000 | 5,681 | 5,681 |
| Financial liabilities | | | | |
| Islamic financing facilities | — | (1,168,655) | (1,168,655) | (1,285,000) |
| Derivative liabilities | (757) | — | (757) | (757) |
| | (757) | (1,168,655) | (1,169,412) | (1,285,757) |

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Fair value information (continued)

| Company 2025 In RM'000 | Fair value of financial instruments carried at fair value Level 2 | Fair value of financial instruments not carried at fair value Level 3 | Total fair value | Carrying amount |
|------------------------------|--|--|---------------------|--------------------|
| Financial liabilities | | | | |
| Derivative liabilities | (3,602) | — | (3,602) | (3,602) |
| | (3,602) | — | (3,602) | (3,602) |

| Company 2024 In RM'000 | Fair value of financial instruments carried at fair value Level 2 | Fair value of financial instruments not carried at fair value Level 3 | Total fair value | Carrying amount |
|------------------------------|--|--|---------------------|--------------------|
| Financial assets | | | | |
| Derivative assets | 3,681 | — | 3,681 | 3,681 |
| | 3,681 | — | 3,681 | 3,681 |

The calculation of fair value for derivative and non-derivative assets and liabilities within financial instruments depends on the type of instruments as follows:

- Fair value of non-derivative financial instruments, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period.
- Fair value of forward exchange contracts are estimated by discounting the difference between the forward exchange rates and the contractual rate.

Notes to the Financial Statements

31 December 2025

28. FINANCIAL INSTRUMENTS (continued)

Income/(expense), net gains and losses arising from financial instruments

| Group In RM'000 | Interest income | Interest expense | Others | Total |
|--------------------------------|--------------------|---------------------|----------|----------|
| 2025 | | | | |
| Financial assets at AC | 96,193 | — | (5,294) | 90,899 |
| Financial asset at FVTPL | — | — | 27 | 27 |
| Financial liabilities at AC | — | (35,899) | 6,130 | (29,769) |
| Financial liabilities at FVTPL | — | — | (13,196) | (13,196) |
| Total | 96,193 | (35,899) | (12,333) | 47,961 |

| | | | | |
|--------------------------------|---------|----------|---------|----------|
| 2024 | | | | |
| Financial assets at AC | 123,367 | — | (2,958) | 120,409 |
| Financial assets at FVTPL | — | — | 4,375 | 4,375 |
| Financial liabilities at AC | — | (41,420) | 1,126 | (40,294) |
| Financial liabilities at FVTPL | — | — | (7,240) | (7,240) |
| Total | 123,367 | (41,420) | (4,697) | 77,250 |

| Company In RM'000 | Interest income | Others | Total |
|--------------------------------|--------------------|----------|---------|
| 2025 | | | |
| Financial assets at AC | 86,142 | (5,267) | 80,875 |
| Financial liabilities at AC | — | (414) | (414) |
| Financial liabilities at FVTPL | — | (8,062) | (8,062) |
| Total | 86,142 | (13,743) | 72,399 |

| | | | |
|-----------------------------|---------|---------|---------|
| 2024 | | | |
| Financial assets at AC | 115,734 | (2,846) | 112,888 |
| Financial asset at FVTPL | — | 4,375 | 4,375 |
| Financial liabilities at AC | — | 942 | 942 |
| Total | 115,734 | 2,471 | 118,205 |

29. CAPITAL MANAGEMENT

The Group and the Company define capital as their total equity and debt. The objective of the Group's and the Company's capital management is to maintain an optimal capital structure and ensuring availability of funds in order to meet financial obligations, support business growth and maximise shareholders' value. As a subsidiary of PETRONAS, the Company's approach in managing capital is outlined in the PETRONAS Financial Policy.

The Group and the Company monitor and maintain a prudent level of total debt to total asset ratio to optimise shareholders' value and to ensure compliance with covenants under debt and shareholders' agreements and regulatory requirements, if any.

There were no changes in the Group's and the Company's approach to capital management during the year.

Notes to the Financial Statements

31 December 2025

30. SIGNIFICANT EVENTS

Putra Heights Pipeline Fire Incident

On 1 April 2025, a fire occurred at the Company's main pipeline near Putra Heights, Selangor. The Group immediately activated contingency plans with the authorities to safeguard communities, protect the environment and maintain continuity of national gas supply. An Independent Taskforce was established at the Board level to provide strategic and independent oversight on the post incident investigation process, recovery and restoration works, and ensure safety of the gas transportation infrastructure.

Gas-in for a temporary pipeline was safely resumed on 1 July 2025, and the Company intensified various community-focused programmes, including safety awareness, emergency preparedness and environmental restoration activities around the affected area.

The total repair and restoration costs are estimated at RM170.0 million, a substantial portion of which is expected to be capitalised, with partial insurance recovery anticipated. For the financial year ended 31 December 2025, the total impact on the Group's and the Company's profit is approximately RM50.0 million, inclusive of revenue loss from temporary service interruption.

On 22 October 2025, the Company, together with several other parties, was served with a Writ of Summons and Statement of Claim by 36 residents of Putra Heights in relation to the April 2025 fire incident. The residents are seeking compensation for alleged losses and damages, including special, general, aggravated and exemplary damages, as well as costs and other reliefs deemed fit by the Court. The quantum of special damages claimed amounts to RM68 million. The Company has appointed legal counsel and has filed its Statement of Defence on 30 January 2026.

Internal Reorganisation

On 1 October 2025, the Company announced a Proposed Internal Reorganisation ("PIR"), aimed to streamline the Company's business segments into identifiable business entities by establishing a distinction between regulated and non-regulated businesses.

The PIR entails the transfer of the assets, liabilities and business undertakings of the Company's core business segments, namely gas transportation, gas processing and utilities, into three (3) wholly owned subsidiaries. In addition, all entities operating the utilities and energy businesses will be consolidated under a wholly-owned holding company, PG Energia Sdn. Bhd., to better position the growing utilities and energy business.

On 31 October 2025, in accordance with Section 366(1) of the Companies Act 2016, the Company filed the relevant court papers with the High Court of Malaya to obtain the requisite order granting leave to convene a members' meeting in relation to the PIR. The High Court granted the order on 8 December 2025.

Pursuant to the High Court order, a Court-Convened Meeting was held on 12 February 2026, at which the necessary approval from shareholders for the PIR was obtained.

31. ADOPTION OF REVISED PRONOUNCEMENT

During the financial year, the Group and the Company adopted the following pronouncement that had been issued by the MASB and is applicable as listed below:

Effective for annual periods beginning on or after 1 January 2025

Amendments to MFRS 121 *The Effects of Changes in Foreign Exchange Rates (Lack of Exchangeability)*

The initial application of the above-mentioned pronouncement did not have any material impact to the financial statements of the Group and the Company.

Notes to the Financial Statements

31 December 2025

32. PRONOUNCEMENTS YET IN EFFECT

The following pronouncements that have been issued by the MASB will become effective in future financial reporting periods and have not been adopted by the Group and the Company in these financial statements:

Effective for annual periods beginning on or after 1 January 2026

Amendments to MFRS 9 *Financial Instruments* and MFRS 7 *Financial Instruments: Disclosures (Classification and Measurement of Financial Instruments)*

Amendments to MFRS 1 *First-time Adoption of Malaysian Financial Reporting Standards*, MFRS 7 *Financial Instruments: Disclosures*, MFRS 9 *Financial Instruments*, MFRS 10 *Consolidated Financial Statements* and MFRS 107 *Statement of Cash Flows (Annual Improvements to MFRS Accounting Standards - Volume 11)*

Effective for annual periods beginning on or after 1 January 2027

MFRS 18 *Presentation and Disclosure in Financial Statements*

Effective for a date yet to be confirmed

Amendments to MFRS 10 *Consolidated Financial Statements (Sale or Contribution of Assets between an Investor and its Associate or Joint Venture)*

Amendments to MFRS 128 *Investments in Associates and Joint Ventures (Sale or Contribution of Assets between an Investor and its Associate or Joint Venture)*

The Group and the Company are expected to apply the above-mentioned pronouncements beginning from the respective dates the pronouncements become effective. The initial application of the above-mentioned pronouncements is not expected to have any material impact to the financial statements of the Group and the Company, except for MFRS 18 pronouncement, which impact on initial application is currently being assessed. Further details on MFRS 18 pronouncements are discussed below.

MFRS 18 *Presentation and Disclosure in Financial Statements*

MFRS 18 replaces MFRS 101 and introduces enhanced requirements for the presentation and disclosure of financial statements. The standard mandates structured subtotals in the statement of profit or loss, classification of income and expenses into defined categories, and disclosure of management-defined performance measures with reconciliations to MFRS amounts.

The Group and the Company have assessed the estimated impact on financial statements upon the initial application of MFRS 18. The implementation of MFRS 18 will not result in changes to the recognition and measurement of financial statements. The impact will be limited to the financial statements' disclosures and presentation.

Upon adoption, the Group and the Company expect the impact mainly from the classification of income derived from the Group's equity accounted investments and the Company's interest income from related parties into the investing category within the statement of profit or loss.

The Group and the Company do not expect significant changes to the information that is currently disclosed in the notes as the requirement to disclose material information remains unchanged. However, there will be new disclosures required for:

- i. Management-defined performance measures; and
- ii. The nature of expenses for certain line items presented by function in the operating category of the statement of profit or loss.

Notes to the Financial Statements

31 December 2025

33. NEW AND REVISED PRONOUNCEMENTS NOT APPLICABLE TO THE GROUP AND THE COMPANY

The MASB has issued new pronouncements which are not relevant to the Group and the Company and hence, no further disclosure is warranted.

Effective for annual periods beginning on or after 1 January 2026

Amendments to MFRS 9 *Financial Instruments* and MFRS 7 *Financial Instruments: Disclosures (Contracts Referencing Nature-dependent Electricity)*

Effective for annual periods beginning on or after 1 January 2027

Amendments to MFRS 121 *The Effects of Changes in Foreign Exchange Rates Translation to a Hyperinflationary Presentation Currency*
MFRS 19 *Subsidiaries without Public Accountability: Disclosures*

34. SUBSIDIARIES AND ACTIVITIES

Details of the subsidiaries are as follows:

| Name of entity | Principal activities | Country of incorporation | Effective ownership and voting interest | |
|---|---|--------------------------|---|--------|
| | | | 2025 % | 2024 % |
| Subsidiaries of the Company | | | | |
| Regas Terminal (Sg. Udang) Sdn. Bhd. | Own and operate LNG regasification terminal | Malaysia | 100 | 100 |
| PG Cold Energy 1 Sdn. Bhd. [Formerly known as Regas Terminal (Pengerang) Sdn. Bhd.] | Construct, own and lease LNG air separation unit facilities | Malaysia | — | 100 |
| Sipitang Utilities Sdn. Bhd. | Construct, own and operate power plant for generation of electricity | Malaysia | — | 90 |
| Pengerang LNG (Two) Sdn. Bhd. | Own and operate LNG regasification terminal | Malaysia | 65 | 65 |
| PG Energia Sdn. Bhd. | Investment holding company for utility and energy business | Malaysia | 100 | 100 |
| PG Gas Processing Sdn. Bhd. | Dormant | Malaysia | 100 | 100 |
| PG Transco Sdn. Bhd. | Dormant | Malaysia | 100 | 100 |
| Subsidiaries of PG Energia Sdn. Bhd. | | | | |
| PG Cold Energy 1 Sdn. Bhd. | Construct, own and lease LNG air separation unit facilities | Malaysia | 72.2 | — |
| Sipitang Utilities Sdn. Bhd. | Construct, own and operate power plant for generation of electricity | Malaysia | 90 | — |
| PG Linkaranfibre Sdn. Bhd. | Network infrastructure and service provider for telecommunications and technology solutions | Malaysia | 100 | — |
| PG Utilities East Sdn. Bhd. | Dormant | Malaysia | 100 | 100 |
| Rancha Power Sdn. Bhd. | Dormant | Malaysia | — | 100 |

Notes to the Financial Statements

31 December 2025

35. JOINT VENTURES AND ACTIVITIES

Details of the joint ventures are as follows:

| Name of entity | Principal activities | Country of incorporation | Effective ownership and voting interest | |
|--------------------------------------|--|--------------------------|---|--------|
| | | | 2025 % | 2024 % |
| Kimanis Power Sdn. Bhd.* | Generation and sale of electricity | Malaysia | 60 | 60 |
| Kimanis O&M Sdn. Bhd.* | Dormant | Malaysia | 60 | 60 |
| Pengerang Gas Solutions Sdn. Bhd.* | Own and operate air separation unit plant | Malaysia | 51 | 51 |
| Industrial Gases Solutions Sdn. Bhd. | Selling, marketing, distribution and promotion of industrial gas | Malaysia | 50 | 50 |
| Kimanis Power (Dua) Sdn. Bhd.*^ | Operation of generation facilities that produce electric energy | Malaysia | 60 | 60 |
| Rancha Power Sdn. Bhd.*^ | Operation of generation facilities that produce electricity | Malaysia | 60 | — |

* Although the Group has more than 50% of the ownership in the equity interest of these entities, the Group has determined that it does not have sole control over these entities considering that strategic and financial decisions of the relevant activities of these entities require unanimous consent by all shareholders.

^ Joint venture of PG Energia Sdn. Bhd.

36. ASSOCIATE AND ACTIVITY

Details of the associate are as follows:

| Name of entity | Principal activities | Country of incorporation | Effective ownership and voting interest | |
|---------------------|---|--------------------------|---|--------|
| | | | 2025 % | 2024 % |
| Gas Malaysia Berhad | Selling, marketing, distribution and promotion of natural gas | Malaysia | 14.8 | 14.8 |

Although the Group has less than 20% of the ownership in the equity interest of Gas Malaysia Berhad, the Group has determined that it has significant influence over the financial and operating policies of the associate through representation on the Board of Directors.

37. COMPARATIVE

Certain comparative figures have been reclassified to conform with current financial year's presentation, which more appropriately reflects the nature of relevant transactions.

38. HOLDING AND ULTIMATE HOLDING COMPANY

The ultimate holding company is PETRONAS, a company incorporated in Malaysia.

Independent Auditors' Report to the Members of PETRONAS Gas Berhad

(Company No. 198301006447 (101671-H)) (Incorporated in Malaysia)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of PETRONAS Gas Berhad, which comprise the statements of financial position as at 31 December 2025 of the Group and of the Company, and the statements of profit or loss, statements of other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 168 to 251.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025, and of their financial performance and their cash flows for the year then ended in accordance with MFRS Accounting Standards as issued by the Malaysian Accounting Standards Board ("MFRS Accounting Standards"), IFRS Accounting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our auditors' report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities, and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Capitalisation and componentisation of completed projects

Refer to Note 2.4 – Material accounting policy: Property, plant and equipment and depreciation and Note 3 – Property, plant and equipment.

The Group and the Company have significant property, plant and equipment including project-in-progress recognised as at the end of the reporting period. During the year, the Group and the Company completed significant capital projects and capitalised costs amounting to RM1,828 million and RM1,620 million respectively. Due to the size, complexity and volume of transactions involved in the capitalisation and componentisation process, there is a risk that the costs capitalised are not in accordance of MFRS 116, *Property, Plant and Equipment*. It is a significant area that our audit focuses on because it requires us to exercise judgement in evaluating management's process over the capitalisation and componentisation of the completed projects.

We performed the following audit procedures, among others:

- checked the completion date of project-in-progress to determine that completed projects were capitalised timely;
- evaluated the capitalisation process and determined that costs capitalised met the requirements of MFRS 116;
- evaluated the componentisation process to determine that significant components with different useful lives are depreciated separately; and
- assessed that any borrowing costs capitalised met the requirement of MFRS 123, *Borrowing Costs*.

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the Directors' Report and Statement on Risk Management and Internal Control (but does not include the financial statements of the Group and of the Company and our auditors' report thereon), which we obtained prior to the date of this auditors' report, and the remaining parts of the annual report, which are expected to be made available to us after that date.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the remaining parts of the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the Directors of the Company and take appropriate actions in accordance with approved accounting standards on auditing in Malaysia and International Standards on Auditing.

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with MFRS Accounting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the ability of the Group and of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Group and of the Company.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

Independent Auditors' Report to the Members of PETRONAS Gas Berhad

(Company No. 198301006447 (101671-H)) (Incorporated in Malaysia)

Auditors' Responsibilities for the Audit of the Financial Statements (continued)

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group or of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that gives a true and fair view.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis forming an opinion on the financial statements of the Group. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our auditors' report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

KPMG PLT
(LLP0010081-LCA & AF 0758)
Chartered Accountants

Petaling Jaya

Date: 24 February 2026

Lam Shuh Siang
Approval Number: 03045/02/2027J
Chartered Accountant

Corporate Information

Board of Directors

Datuk Adif Zulkifli
Chairman
Non-Independent Non-Executive Director

Abdul Aziz Othman
Managing Director/Chief Executive Officer

Farina Farikhullah Khan
Senior Independent Non-Executive Director

Datuk Mark Victor Rozario
Independent Non-Executive Director

Sujit Singh Parhar s/o Sukhdev Singh
Independent Non-Executive Director

Datuk Dr. Yatimah Sarjiman
Independent Non-Executive Director

Yusa' Hassan
Independent Non-Executive Director

Lim Li Ping
Non-Independent Non-Executive Director

Izwan Ismail
Non-Independent Non-Executive Director

Board Audit Committee

Farina Farikhullah Khan (Chairman)
Datuk Mark Victor Rozario
Datuk Dr. Yatimah Sarjiman
Yusa' Hassan

Board Sustainability and Risk Committee

Sujit Singh Parhar s/o Sukhdev Singh (Chairman)
Farina Farikhullah Khan
Datuk Mark Victor Rozario
Datuk Dr. Yatimah Sarjiman
Yusa' Hassan

Nomination and Remuneration Committee

Datuk Mark Victor Rozario (Chairman)
Farina Farikhullah Khan
Sujit Singh Parhar s/o Sukhdev Singh

Senior Independent Director

Farina Farikhullah Khan
PETRONAS Gas Berhad
Level 67, Tower 1
PETRONAS Twin Towers
Kuala Lumpur City Centre
50088 Kuala Lumpur

Email address:
farina.khan@petronas.com.my

Company Secretaries

Azira Marini Ab Rahim
SSM Practising Certificate No.
201908001107
(LS0008959)

Mek Yam @ Mariam Hassan
SSM Practising Certificate No.
201908000788
(MAICSA 7030578)

Registered Office

Tower 1
PETRONAS Twin Towers
Kuala Lumpur City Centre
50088 Kuala Lumpur
Tel : +(603) 2331 5000

Business Address

Level 49 & 50, Tower 1
PETRONAS Twin Towers
Kuala Lumpur City Centre
50088 Kuala Lumpur
Tel : +(603) 2331 5000

Investor Relations

Suriyanti Nordin
Head of Investor Relations
Level 49 & 50, Tower 1
PETRONAS Twin Towers
Kuala Lumpur City Centre
50088 Kuala Lumpur

Email address:
ir.petronasgas@petronas.com

Share Registrar

Boardroom Share Registrars Sdn. Bhd.
Registration No. 199601006647
(378993-D)
11th Floor, Menara Symphony
No. 5, Jalan Prof. Khoo Kay Kim
Seksyen 13, 46200 Petaling Jaya
Selangor
Tel : +(603) 7890 4700
Fax : +(603) 7890 4670

Email address:
BSR.Helpdesk@boardroomlimited.com

Auditors

KPMG PLT
(LLP0010081-LCA & AF 0758)
Chartered Accountants
10th Floor, KPMG Tower
8, First Avenue, Bandar Utama
47800 Petaling Jaya, Selangor
Malaysia
Tel : +(603) 7721 3388
Fax : +(603) 7721 3399

Banking Services Provider

PETRONAS Integrated Financial Shared Services Centre (IFSSC)*

Place of Incorporation and Domicile

Malaysia

Form of Legal Entity

Incorporated on 23 May 1983 as a private company limited by shares under the Companies Act, 1965 and converted into a public company limited by shares on 28 March 1995

Stock Exchange Listing

Listed on the Main Market of Bursa Malaysia Securities Berhad
Listing date : 4 September 1995
Stock Name : PETGAS
Stock Code : 6033
Stock Sector : Utilities

Website

www.petronas.com/pgb

* Banking requirements are managed centrally by IFSSC (except for Finance Service Reserve Account and Sukuk Trustees' Reimbursement Account of a subsidiary) to enable more efficient banking management for PGB Group.

Corporate Directory

PETRONAS Gas Berhad

Level 49 & 50
Tower 1
PETRONAS Twin Towers
Kuala Lumpur City Centre
50088 Kuala Lumpur
Malaysia

Gas Processing

Gas Processing Plant, Kertih

KM 105, Jalan Kuantan-Kuala Terengganu
24300 Kertih, Kemaman
Terengganu

Gas Processing Plant, Santong

KM 8, Kampung Tok Arun
Off Jalan Santong
23100 Paka, Dungun
Terengganu

Tanjung Sulong Export Terminal

Tanjung Sulong
24000 Kemaman
Terengganu

Gas Transportation

Gurun Regional Office

KM 1, Jalan Jeniang
08300 Gurun
Kedah
Tel : +(604) 468 5518
Fax : +(604) 468 5519

Kertih Regional Office

KM 105, Jalan Kuantan-Kuala Terengganu
24300 Kertih, Kemaman
Terengganu
Tel : +(60) 1392 11594

Kuantan Regional Office

Lot 1, Sektor 1,
Bandar Indera Mahkota
25200 Kuantan
Pahang
Tel : +(60) 1392 11594

Pasir Gudang Regional Office

PLO 332, Jalan Perak 4
Kawasan Perindustrian Pasir Gudang
81700 Pasir Gudang
Johor
Tel : +(607) 251 0333
Fax : +(607) 251 0400

Segamat Operation Centre

KM 10, Lebuhraya Segamat-Kuantan
85000 Segamat
Johor
Tel : +(607) 935 3000
Fax : +(607) 931 6521

Seremban Regional Office

KM 11, Jalan Seremban/Tampin
71450 Sungai Gadut
Negeri Sembilan
Tel : +(606) 677 6777
Fax : +(606) 677 7799

Shah Alam Regional Office

Lot 1, Jalan Jemuju Lima 16/13E
Kawasan Perindustrian Seksyen 16
40200 Shah Alam
Selangor
Tel : +(603) 5510 6222
Fax : +(603) 5510 1528

Sitiawan Regional Office

Lot 33263,
Jalan Datuk Ahmad Yunus,
32000 Sitiawan
Perak
Tel : +(605) 692 5611
Fax : +(605) 692 5615

Regasification

Pengerang LNG (Two) Sdn. Bhd.

Tingkat 2
Bangunan Pengerang Terminal (Two)
Sdn. Bhd.
Lot PTD 4836, Jalan Damai 2
Kampung Sungai Kapal
81600 Pengerang
Johor
Tel : +(607) 817 7672

Regas Terminal (Sg. Udang) Sdn. Bhd.

Pejabat Operasi Regas Terminal
PETRONAS Penapisan Melaka
Persiaran Penapisan
76300 Sungai Udang
Melaka

Utilities

Utilities Plant, Kertih

Kertih Integrated Petrochemical Complex
KM 105, Jalan Kuantan-Kuala Terengganu
24300 Kertih, Kemaman
Terengganu

Utilities Plant, Gebeng

Lot 139A,
Gebeng Industrial Area Fasa III
26080 Kuantan
Pahang

Joint Ventures

Kimanis Power Sdn. Bhd.

KM 48, Kg. Batu Pungit
89607 Kimanis, Papar
Sabah
Tel : +(6088) 909 000
Fax : +(6088) 909 139
Hp : +(60) 1393 46474

Pengerang Gas Solutions Sdn. Bhd.

Lot 137, ASU RAPID
Pengerang Integrated Complex
81600 Pengerang
Johor
Tel : +(607) 817 5915

Analysis of Shareholdings

as at 27 February 2026

Share Capital

Share Capital : RM1,978,731,915 comprising 1,978,731,915 ordinary shares
Class of Shares : Ordinary Shares
Voting Rights : One Vote Per Ordinary Share (on a poll)

Distribution of Shareholdings

| Size of Holdings | No. of Holders | | No. of Shares | | % | |
|---------------------------|----------------|------------|----------------------|--------------------|---------------|--------------|
| | Malaysian | Foreign | Malaysian | Foreign | Malaysian | Foreign |
| 1 to 99 | 2,989 | 29 | 12,906 | 329 | 0.001 | 0 |
| 100 to 1,000 | 8,008 | 191 | 5,952,379 | 97,441 | 0.301 | 0.005 |
| 1,001 to 10,000 | 2,090 | 176 | 6,571,893 | 851,727 | 0.332 | 0.043 |
| 10,001 to 100,000 | 226 | 313 | 7,843,950 | 12,408,202 | 0.396 | 0.626 |
| 100,001 to 98,936,595 (*) | 125 | 209 | 393,758,645 | 172,498,934 | 19.9 | 8.718 |
| 98,936,596 and above (**) | 3 | 0 | 1,378,735,509 | 0 | 69.678 | 0 |
| Total | 13,441 | 918 | 1,792,875,282 | 185,856,633 | 90.608 | 9.392 |

| | No. of Holders | No. of Shares | % |
|--------------------|----------------|----------------------|------------|
| Grand Total | 14,359 | 1,978,731,915 | 100 |

Remark : * less than 5% of issued shares
** 5% and above of issued shares

Classification of Shareholders

| Category | No. of Holders | | | No. of Shares | | % of Total Shareholdings | | | |
|--|----------------|-----------------|------------|----------------------|--------------------|--------------------------|---------------|-----------------|--------------|
| | Malaysian | | Foreign | Malaysian | | Foreign | Malaysian | | Foreign |
| | Bumiputra | Non - Bumiputra | | Bumiputra | Non - Bumiputra | | Bumiputra | Non - Bumiputra | |
| 1 Individual | 2,798 | 8,458 | 138 | 2,605,354 | 10,055,806 | 262,847 | 0.132 | 0.508 | 0.013 |
| 2 Body Corporate | | | | | | | | | |
| a Banks/Finance Companies | 28 | 2 | 0 | 219,112,900 | 193,762,623 | 0 | 11.073 | 9.792 | 0 |
| b Investment Trusts/ Foundation/ Charities | 16 | 5 | 0 | 174,500 | 165,100 | 0 | 0.009 | 0.008 | 0 |
| c Industrial and Commercial Companies | 72 | 120 | 6 | 1,712,900 | 1,439,851 | 119,801 | 0.088 | 0.073 | 0.006 |
| 3 Government Agencies/ Institutions | 4 | 0 | 0 | 1,230,000 | 0 | 0 | 0.062 | 0 | 0 |
| 4 Nominees | 994 | 942 | 774 | 1,053,131,738 | 309,482,508 | 185,473,985 | 53.223 | 15.64 | 9.373 |
| 5 Others | 0 | 2 | 0 | 0 | 2002 | 0 | 0 | 0 | 0 |
| Total | 3,912 | 9,529 | 918 | 1,277,967,392 | 514,907,890 | 185,856,633 | 64.587 | 26.021 | 9.392 |

| | No. of Holders | No. of Shares | % |
|--------------------|----------------|----------------------|------------|
| Grand Total | 14,359 | 1,978,731,915 | 100 |

Analysis of Shareholdings

as at 27 February 2026

List of Substantial Shareholders

| | No. of Shares | Shareholdings | % |
|---|---|----------------------|--------------|
| 1 | Petroleum Nasional Berhad (PETRONAS) | 1,009,153,300 | 51.00 |
| 2 | Employees Provident Fund Board | 268,193,831 | 13.55 |
| 3 | Kumpulan Wang Persaraan (Diperbadankan) | 196,216,123 | 9.92 |
| | | 1,473,563,254 | 74.47 |

List of Directors' Shareholdings

| No. | Name of Director | No. of Shares Held Through Own Name | No. of Shares Held Through Nom Company | Total Shareholdings | % |
|-----|--------------------------------------|-------------------------------------|--|---------------------|---|
| 1 | Datuk Adif bin Zulkifli | - | - | - | - |
| 2 | Abdul Aziz bin Othman | - | - | - | - |
| 3 | Yusa' bin Hassan | - | - | - | - |
| 4 | Farina binti Farikhullah Khan | - | - | - | - |
| 5 | Datuk Mark Victor Rozario | - | - | - | - |
| 6 | Sujit Singh Parhar s/o Sukhdev Singh | - | - | - | - |
| 7 | Datuk Dr Yatimah binti Sarjiman | - | - | - | - |
| 8 | Lim Li Ping | - | - | - | - |
| 9 | Izwan bin Ismail | - | - | - | - |
| | Total | | | | |

List of Senior Management's Shareholdings

None of the Senior Management members hold shares directly or indirectly in PGB.

List of 30 Largest Shareholders

| No. | Name | No. of Shares | % of Total Shareholdings |
|-----|--|---------------|--------------------------|
| 1 | CIMB GROUP NOMINEES (TEMPATAN) SDN BHD <i>EXEMPT AN FOR PETROLIAM NASIONAL BERHAD</i> | 1,008,616,900 | 50.973 |
| 2 | KUMPULAN WANG PERSARAAN (DIPERBADANKAN) | 193,696,023 | 9.789 |
| 3 | CITIGROUP NOMINEES (TEMPATAN) SDN BHD <i>EMPLOYEES PROVIDENT FUND BOARD</i> | 176,422,586 | 8.916 |
| 4 | CITIGROUP NOMINEES (TEMPATAN) SDN BHD <i>EMPLOYEES PROVIDENT FUND BOARD (ISLAMIC)</i> | 70,943,445 | 3.585 |
| 5 | AMANAH RAYA TRUSTEES BERHAD <i>AMANAH SAHAM BUMIPUTERA</i> | 55,000,000 | 2.78 |
| 6 | AMANAH RAYA TRUSTEES BERHAD <i>AMANAH SAHAM MALAYSIA</i> | 36,896,000 | 1.865 |
| 7 | AMANAH RAYA TRUSTEES BERHAD <i>AMANAH SAHAM MALAYSIA 3</i> | 32,074,900 | 1.621 |
| 8 | AMANAH RAYA TRUSTEES BERHAD <i>AMANAH SAHAM MALAYSIA 2 - WAWASAN</i> | 27,000,000 | 1.365 |
| 9 | LEMBAGA TABUNG HAJI | 26,041,700 | 1.316 |
| 10 | AMANAHRAYA TRUSTEES BERHAD <i>AMANAH SAHAM BUMIPUTERA 2</i> | 18,075,900 | 0.914 |
| 11 | HSBC NOMINEES (ASING) SDN BHD <i>JPMCB NA FOR VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND</i> | 13,723,212 | 0.694 |
| 12 | HSBC NOMINEES (ASING) SDN BHD <i>JPMCB NA FOR VANGUARD EMERGING MARKETS STOCK INDEX FUND</i> | 13,195,463 | 0.667 |
| 13 | CITIGROUP NOMINEES (ASING) SDN BHD <i>CBNY FOR ISHARES CORE MSCI EMERGING MARKETS ETF</i> | 8,981,300 | 0.454 |
| 14 | CITIGROUP NOMINEES (TEMPATAN) SDN BHD <i>GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (PAR 1)</i> | 8,789,500 | 0.444 |
| 15 | AMANAHRAYA TRUSTEES BERHAD <i>AMANAH SAHAM BUMIPUTERA 3 - DIDIK</i> | 8,433,000 | 0.426 |
| 16 | CARTABAN NOMINEES (TEMPATAN) SDN BHD <i>PBTB FOR TAKAFULINK DANA EKUITI</i> | 7,372,400 | 0.373 |
| 17 | CITIGROUP NOMINEES (TEMPATAN) SDN BHD <i>EMPLOYEES PROVIDENT FUND BOARD (ASIANISLAMIC)</i> | 7,067,900 | 0.357 |

Analysis of Shareholdings

as at 27 February 2026

List of 30 Largest Shareholders (continued)

| No. | Name | No. of Shares | % of Total Shareholdings |
|-----|--|---------------|--------------------------|
| 18 | HSBC NOMINEES (ASING) SDN BHD JPMCB NA FOR VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST II | 7,030,400 | 0.355 |
| 19 | HSBC NOMINEES (ASING) SDN BHD HSBC-FS G FOR PEOPLE'S BANK OF CHINA (SICL ASIA EM) | 6,077,500 | 0.307 |
| 20 | CARTABAN NOMINEES (TEMPATAN) SDN BHD PRUDENTIAL ASSURANCE MALAYSIA BERHAD FOR PRULINK STRATEGIC FUND | 5,538,400 | 0.28 |
| 21 | HSBC NOMINEES (ASING) SDN BHD JPMCB NA FOR BLACKROCK INSTITUTIONAL TRUST COMPANY, N.A. INVESTMENT FUNDS FOR EMPLOYEE BENEFIT TRUSTS | 5,267,900 | 0.266 |
| 22 | AMANAHRAYA TRUSTEES BERHAD PUBLIC ISLAMIC DIVIDEND FUND | 5,125,300 | 0.259 |
| 23 | MAYBANK NOMINEES (TEMPATAN) SDN BHD MAYBANK TRUSTEES BERHAD FOR PUBLIC ITTIKAL FUND (N14011970240) | 4,500,000 | 0.227 |
| 24 | CITIGROUP NOMINEES (TEMPATAN) SDN BHD GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (PAR 3) | 4,107,100 | 0.208 |
| 25 | CITIGROUP NOMINEES (TEMPATAN) SDN BHD EMPLOYEES PROVIDENT FUND BOARD (CGS CIMB) | 3,957,400 | 0.2 |
| 26 | MAYBANK NOMINEES (TEMPATAN) SDN BHD MAYBANK TRUSTEES BERHAD FOR PUBLIC REGULAR SAVINGS FUND (N14011940100) | 3,871,900 | 0.196 |
| 27 | DB (MALAYSIA) NOMINEE (ASING) SDN BHD EXEMPT AN FOR STATE STREET BANK & TRUST COMPANY (WEST CLT OD67) | 3,715,011 | 0.188 |
| 28 | CARTABAN NOMINEES (ASING) SDN BHD BNYM SA/NV FOR ISHARES PUBLIC LIMITED COMPANY | 3,417,000 | 0.173 |
| 29 | DB (MALAYSIA) NOMINEE (ASING) SDN BHD SSBT FUND ZV86 FOR STATE STREET GLOBAL ADVISORS TRUST COMPANY INVESTMENT FUNDS FOR TAX EXEMPT RETIREMENT PLANS | 2,991,000 | 0.151 |
| 30 | CARTABAN NOMINEES (TEMPATAN) SDN BHD PAMB FOR PRULINK EQUITY FOCUS FUND | 2,935,900 | 0.148 |

Disclosure of Financial Data for Shariah Screening

Pursuant to Paragraph 9.25A of the Main Market Listing Requirements, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

(a) Group Total Income and Total Assets

| Total Income | Remarks | Group | |
|-------------------------------|---------|-----------------------|----------------|
| | | 2025 (RM) | 2024 (RM) |
| Revenue | | 6,373,840,411 | 6,538,245,457 |
| Other income | | 186,021,132 | 51,141,660 |
| Interest/Finance income | | 96,193,570 | 123,367,406 |
| Share of profit of associates | | 57,641,166 | 67,631,609 |
| Share of profit of ventures | | 120,741,535 | 79,656,504 |
| Total | | 6,834,437,814 | 6,860,042,636 |
| Total Assets | | 19,813,715,456 | 18,754,658,966 |

(b) Business Activities

| Shariah Non-Compliant Activities | Remarks | Group | |
|----------------------------------|---------|------------------|-----------|
| | | 2025 (RM) | 2024 (RM) |
| Interest income | | 6,326,808 | 8,827,093 |
| Total | | 6,326,808 | 8,827,093 |

(c) Component of Financial Position

(i) Cash Component

| Islamic Account/Instruments | Remarks | Group | |
|-----------------------------|---------|----------------------|---------------|
| | | 2025 (RM) | 2024 (RM) |
| Cash at bank | | 981,069,561 | 1,527,221,593 |
| Deposits with licensed bank | | 861,776,861 | 1,039,334,767 |
| Total Cash | | 1,842,846,422 | 2,566,556,360 |

| Conventional Account/Instruments | Remarks | Group | |
|----------------------------------|---------|-------------------|------------|
| | | 2025 (RM) | 2024 (RM) |
| Cash at bank | | 94,949,289 | 29,148,436 |
| Total Cash | | 94,949,289 | 29,148,436 |

Disclosure of Financial Data for Shariah Screening

(c) Component of Financial Position (Continued)

(ii) Debt Component

| Islamic Financing | Remarks | Group | |
|------------------------|---------|----------------------|---------------|
| | | 2025 (RM) | 2024 (RM) |
| Current | | 100,000,000 | 120,000,000 |
| Non-Current | | 1,065,000,000 | 1,165,000,000 |
| Total Financing | | 1,165,000,000 | 1,285,000,000 |

| Conventional Borrowing | Remarks | Group | |
|------------------------|---------|------------|-----------|
| | | 2025 (RM) | 2024 (RM) |
| Current | | N/A | N/A |
| Non-Current | | N/A | N/A |
| Total Debt | | N/A | N/A |

Summary of Landed Property, Plant and Equipment

A summary of the landed property, plant and equipment of PETRONAS Gas Berhad and its subsidiaries as at 31 December 2025.

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|--|------------------|---------------------------------------|--|---------------------|-----------------------------------|--|--|
| Terengganu | | | | | | | |
| Gas Processing Plants, Kertih KM 105, Jalan Kuantan - Kuala Terengganu, 24300 Kertih, Kemaman, Terengganu Darul Iman | | Leasehold Expiry: | Leasehold land | | | | 1,474,315 |
| Lot No. 1903 | 30.09.1991 | 28.02.2043 (Sub-Lease 60 years) | <u>Plant</u> GPP 1 GPP 2 GPP 3 | 87.9 | 41.3 33.4 33.1 | 95,998 123,310 123,310 | |
| Lot No. 3541 | 30.09.1991 | 03.04.2050 (60 years) | GPP 4 / DPCU 2 Compressor station | 34.6 | 31.5 34.1 | 266,400 65,010 | |
| Lot No. 1902 | 30.09.1991 | 26.02.2082 (99 years) | <u>Office</u> Administration building 1 Administration building 2 Fire station | 2.7 | 40.4 35.7 37.8 | 1,282 6,892 3,248 | |
| Gas Processing Plants, Paka KM 8, Kg. Tok Arun, Off Jalan Santong, 23100 Paka, Dungun, Terengganu Darul Iman | | Leasehold Expiry: | Leasehold land | | | | 1,178,665 |
| Lot No. 7346 | 03.08.1997 | 13.07.2058 (60 years) | <u>Plant</u> GPP 5 GPP 6 DPCU 3 <u>Office</u> Administration building | 189.5 | 26.9 26.0 27.3 28.2 | 200,000 220,000 60,000 12,220 | |
| Lot No. 7220 | 03.08.1997 | 20.06.2058 (60 years) | (Vacant) | 26.9 | | | |

Summary of Landed Property, Plant and Equipment

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|---|------------------|--------------------------|---|---------------------|--|---|--|
| Terengganu | | | | | | | |
| Export Terminal Operation Tanjung Sulong, 24000 Kemaman, Terengganu Darul Iman | | Leasehold Expiry: | Leasehold land | | | | 208,625 |
| Lot No. 1314 | 24.07.1993 | 19.03.2025 (40 years) | Plant Unit 1,2,3,4 Office Administration building | 9.7 | 41.1 | 1,146 | |
| Lot No. 1333 | 24.07.1993 | 11.03.2027 (40 years) | Marine facility Breakwater Jetty | 2.7 | 41.1 | | |
| Utilities Plant, Kertih Kertih Integrated Petrochemical Complex, KM 105, Jalan Kuantan - Kuala Terengganu, 24300 Kertih, Kemaman, Terengganu Darul Iman | | Leasehold Expiry: | Leasehold land | 37.1 | | | 476,358 |
| Lot No. 8065 | 21.12.1999 | 19.08.2060 (60 years) | Plant CGN B CGN C CGN D, E, F Water plant CGN G ASU Control room, lab & workshop Office Administration building | | 26.1 25.6 25.6 25.7 24.8 24.8 24.6 24.9 | 667 2,000 2,000 667 15,451 729 1,820 514 | |

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|---|------------------|--------------------------|--|---------------------|---|--|--|
| Pahang | | | | | | | |
| Kuantan Regional Operations Office, Lot 1, Sector 1, Bandar Indera Mahkota, 25200 Kuantan, Pahang Darul Makmur | | Leasehold Expiry: | Leasehold land | 11.2 | | | 5,926 |
| Lot No. PT16756 | 04.01.1989 | 04.01.2088 (99 years) | Office Regional office | | 34.2 | 2,428 | |
| Kuantan Compressor Station, Kampung Mahkota, KM 19, Jalan Gambang, 26070 Kuantan, Pahang Darul Makmur | | Leasehold Expiry: | Leasehold land | 20.3 | | | 61,006 |
| Lot No. 104462 | 04.01.1989 | 26.08.2101 (99 years) | Plant Compressor station Compressor station | | 32.1 16.2 | 1,142 4,378 | |
| Utilities Plant, Gebeng, Lot 139A, Gebeng Industrial Area, Phase III, 26080 Kuantan, Pahang Darul Makmur | | Leasehold Expiry: | Leasehold land | 18.8 | | | 360,450 |
| Lot No. PT15127 | 17.11.1999 | 08.01.2100 (99 years) | Plant CGN A CGN B CGN C N2GEN Water plant CGN E Office Maintenance building Warehouse | | 26.1 26.1 26.1 26.1 25.6 6.8 24.6 24.6 | 667 667 667 360 2,000 780 1,015 1,004 | |

Summary of Landed Property, Plant and Equipment

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|--|------------------|-----------------------|---------------------------------|---------------------|-----------------------------------|-----------------------|--|
| Johor | | | | | | | |
| Segamat Operation Centre, Gas Transmission System, KM 10, Lebuhraya Segamat-Kuantan, 85000 Segamat, Johor Darul Takzim | | Leasehold Expiry: | Leasehold land | 61.3 | | | 260,218 |
| Lot No. PTD564 | 22.09.1991 | 18.02.2102 (99 years) | Plant Compressor station | | 28.0 | 2,792 | |
| | | | Office Operation centre | | 33.4 | 8,080 | |
| Pasir Gudang Regional Operations Office, PLO 332, Jalan Perak 4, Pasir Gudang Industrial Area, 81700 Pasir Gudang, Johor Darul Takzim | | Leasehold Expiry: | Leasehold land | 4.1 | | | 6,438 |
| Lot No. PTD84942 | 23.04.1989 | 22.04.2088 (99 years) | Office Regional office | | 33.5 | 2,428 | |
| | | | Lease from third party Land | | | | 5,333 |
| LNG Regasification Terminal Pengerang Terminals (Two) Sdn. Bhd. Building, Lot PTD 5041, Jalan Damai 2, Kg Sungai Kapal, Pengerang, Johor | | Leasehold Expiry: | Leasehold land | 19.3 | | | 1,721,771 |
| Lot PTD 5041 | 05.02.2015 | 04.02.2080 (65 years) | Plant Tank 1 | | 10.9 | | |
| | | | Tank 2 | | 10.5 | | |
| | | | Office Administration building | | | | |
| | | | Lease from third party Land | | | | 7,047 |
| | | | Jetty | | | | 633,496 |
| | | | Regasification Floating Storage | | | | 330,801 |

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|---|------------------|-----------------------|-------------------------|---------------------|-----------------------------------|-----------------------|--|
| Negeri Sembilan | | | | | | | |
| Seremban Regional Operations Office, KM 11, Jalan Seremban - Tampin, 71450 Sg. Gadut, Seremban, Negeri Sembilan Darul Khusus | | | Freehold land | 14.0 | | | 5,074 |
| Lot No. 21958 | 16.02.1994 | Freehold | Office Regional office | | 34.4 | 2,428 | |
| Selangor | | | | | | | |
| Shah Alam Regional Operations Office, Lot 1, Jalan Jemuju Lima 16/13E, Shah Alam Industrial Area, Section 16, 40200 Shah Alam, Selangor Darul Ehsan | | Leasehold Expiry: | Leasehold land | 2.9 | | | 11,137 |
| Lot No. PT606 | 12.10.1990 | 11.10.2089 (99 years) | Office Regional office | | 34.1 | 2,428 | |
| Meru Compressor Station, Lot 1586 (G3907) Mukim of Jeram District of Kuala Selangor, Selangor Darul Ehsan | | Leasehold Expiry: | Leasehold land (Vacant) | 5.4 | N/A | N/A | 786 |
| Lot No. 12441 | 04.08.1998 | 10.08.2107 (99 years) | | | | | |
| Perak | | | | | | | |
| Sitiawan Regional Operations Office, Lot 33263, Jalan Dato' Ahmad Yunus, 32000 Sitiawan, Perak Darul Ridzuan | | Leasehold Expiry: | Leasehold land | 3.2 | | | 2,964 |
| Lot No. PT4535 | 04.11.1997 | 27.06.2101 (99 years) | Office Regional office | | 28.2 | 1,604 | |

Summary of Landed Property, Plant and Equipment

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|--|------------------|---|--|---------------------|-----------------------------------|-----------------------|--|
| Kedah | | | | | | | |
| Gurun Regional Operations Office, PO Box 31, KM 1, Jalan Jeniang, 08300 Gurun, Kedah Darul Aman | | Leasehold Expiry: | Leasehold land | 2.9 | | | 3,987 |
| Lot No. 8173 | 18.12.1997 | 22.04.2102 (99 years) | Office Regional office | | 27.3 | 1,604 | |
| 8.4 km TTM Pipeline land at District of Kubang Pasu, Kuala Muda, Pendang and Pokok Sena, Kedah Darul Aman to District of Seberang Perai Tengah, Penang | 1.11.2006 | Leasehold Expiry: (99 years) & Freehold | Leasehold land | 25.21 | | | 435 |
| | | | Pipeline Pipeline across 8.4 km | | 20.8 | N/A | |
| Melaka | | | | | | | |
| LNG Regasification Terminal, Sungai Udang PSR-1/ MG3 Retrofit Site Office Revamp PETRONAS Penapisan Sungai Udang, Melaka | 01.10.2012 | 30.04.2036 (24 years) | Facilities Jetty | | | | 1,059,185 |
| | 01.07.2011 | Lease Expiry: 30.06.2038 (25 years) | Office Administration building | N/A | 10.5 | 3,000 | |
| | | | Lease from third party Regasification Floating Storage | | | | 492,982 |
| | | | LNG bunkering | N/A | 12.6 | N/A | 18,609 |
| | | | Land | | | | 1,602 |
| Sabah | | | | | | | |
| Liquefaction Natural Gas Plant, Oil & Gas Industrial Park (SOGIP), Jalan SOGIP 3, 89850 Sipitang, Sabah | 05.02.2024 | Lease Expiry: 04.02.2047 (23 years) | Leasehold Land | 1.2 | | | 4,951 |
| Lot 2-8(b) | | | | | | | |

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|--|------------------|---|---|------------------------|-----------------------------------|-----------------------|--|
| Pipelines | | | | | | | |
| PGU I – total gas pipeline comprises 6 km from Kertih to Paka, Terengganu, 32 km from Kertih to Teluk Kalong, Terengganu and two 40km of lateral lines from the GPPs to the Export Terminal in Tanjung Sulong, Terengganu Darul Iman | 20.03.1985 | Leasehold Expiry: (40, 60 and 99 years) | Pipelines Pipelines in leasehold land | | 41.3 | N/A | 438,995 |
| | | | Terengganu: 74 lots | Terengganu: 332.1 | | | |
| PGU II – total gas pipeline comprises Sector 1 – 265 km from Teluk Kalong, Terengganu to Segamat, Johor, Sector 2 – 241 km from Segamat, Johor to Kapar, Selangor, Sector 3 - 215 km from Segamat, Johor to Singapore | 01.01.1992 | Leasehold Expiry: (99 years) | Pipelines Pipelines in leasehold land | | 34.1 | N/A | 2,076,945 |
| | | | Terengganu: 20 lots | Terengganu: 76.6 | | | |
| | | | Pahang: 395 lots | Pahang: 544.1 | | | |
| | | | Johor: 742 lots (Inclusive Loop 1 & Loop 2) | Johor: 1,060.1 | | | |
| | | | Melaka: 139 lots | Melaka: 190.4 | | | |
| | | | Negeri Sembilan: 262 lots | Negeri Sembilan: 460.1 | | | |
| | | | Selangor: 140 lots | Selangor: 297.0 | | | |
| PGU III – total gas pipeline comprises Sector 1 - 184 km from Meru, Selangor to Lumut, Perak, Sector 2 - 176 km from Lumut, Perak to Gurun, Kedah, Sector 3 - 90 km of NPS 36" mainline from Gurun to Pauh, Perlis | 06.01.1996 | Leasehold Expiry: (99 years) | Pipelines Pipelines in leasehold land | | Sector 1: 30.1 | N/A | 406,675 |
| | | | Selangor: 94 lots | Selangor: 178.3 | Sector 2&3: 28.2 | N/A | |
| | | | WP Kuala Lumpur: 14 lots | WP Kuala Lumpur: 17.9 | | | |
| | | | Perak: 360 lots | Perak: 539.9 | | | |
| | | | Penang: 96 lots | Penang: 118.1 | | | |
| | | | Kedah: 262 lots | Kedah: 473.9 | | | |
| | | | Perlis: 80 lots | Perlis: 87.0 | | | |

Summary of Landed Property, Plant and Equipment

| Location | Acquisition Date | Tenure | Description and usage | Land Area (hectare) | Age of Plant and Building (years) | Build-up Area (sq. m) | Net Book Value as at 31 December 2025 (RM'000) |
|---|------------------|------------------------------|--|---|-----------------------------------|-----------------------|--|
| Pipelines | | | | | | | |
| PGU Loop 1 – total gas pipeline of 265 km from Kertih, Terengganu to Segamat, Johor | 04.10.1999 | Leasehold Expiry: (99 years) | <u>Pipelines</u> Pipelines in leasehold land Terengganu: 77 lots Pahang: 315 lots | Terengganu: 141.5 Pahang: 103.8 | 26.4 | N/A | 288,772 |
| PGU Loop 2 – total gas pipeline of 228 km from Segamat, Johor to Meru, Selangor | 01.11.2000 | Leasehold Expiry: (99 years) | <u>Pipelines</u> Pipelines in leasehold land Melaka: 4 lots Negeri Sembilan: 4 lots | Melaka: 1.3 Negeri Sembilan: 1.1 | 25.4 | N/A | 240,905 |
| Total | | | | | | | 11,784,453 |

Abbreviations:

| | | |
|-------|---|------------------------------|
| CGN | : | Cogeneration Plant |
| DPCU | : | Dew Point Control Unit Plant |
| GPP | : | Gas Processing Plant |
| N2GEN | : | Nitrogen Generator |
| ASU | : | Air Separation Unit |

Top 10 Landed Property, Plant and Equipment

| | Name of Facilities and Location | Net Book Value (RM'000) |
|----|---|-------------------------|
| 1 | LNG Regasification Terminal, Pengerang | 2,693,115 |
| 2 | PGU II | 2,076,945 |
| 3 | LNG Regasification Terminal, Sungai Udang | 1,572,378 |
| 4 | Gas Processing Plants, Kertih | 1,474,315 |
| 5 | Gas Processing Plants, Paka | 1,178,665 |
| 6 | Utilities Plant, Kertih | 476,358 |
| 7 | PGU I | 438,995 |
| 8 | PGU III | 406,675 |
| 9 | Utilities Plant, Gebeng | 360,450 |
| 10 | PGU Loop I | 288,772 |

Notice of the 43rd Annual General Meeting (AGM)

NOTICE IS HEREBY GIVEN THAT the 43rd Annual General Meeting (AGM) of PETRONAS Gas Berhad (the Company) will be held at the Grand Ballroom, Basement II, Shangri-La Kuala Lumpur, 11 Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia (Main Venue) and virtually through live streaming and online participation via the online meeting platform at <https://investor.boardroomlimited.com> (Online Platform) on Wednesday, 29 April 2026 at 10.00 a.m. to transact the following businesses:

Ordinary Business

- To receive the Audited Financial Statements for the financial year ended 31 December 2025 together with the Reports of the Directors and Auditors thereon.
Please refer to Explanatory Note A
- To re-elect Abdul Aziz Othman who retires by rotation pursuant to Article 107 of the Company's Constitution and being eligible, has offered himself for re-election. **(Resolution 1)**
Please refer to Explanatory Note B

Datuk Mark Victor Rozario who also retires by rotation pursuant to Article 107 of the Company's Constitution, has expressed his intention to retire from office and not to seek for re-election. Hence, he will retire from office at the conclusion of the 43rd AGM of the Company.
Please refer to Explanatory Note B
- To re-elect Datuk Dr. Yatimah Sarjiman who was appointed as Director during the year and retires pursuant to Article 100 of the Company's Constitution and being eligible, has offered herself for re-election. **(Resolution 2)**
Please refer to Explanatory Note B
- To re-elect Lim Li Ping who was appointed as Director during the year and retires pursuant to Article 100 of the Company's Constitution and being eligible, has offered herself for re-election. **(Resolution 3)**
Please refer to Explanatory Note B
- To re-elect Yusa' Hassan who was appointed as Director during the year and retires pursuant to Article 100 of the Company's Constitution and being eligible, has offered himself for re-election. **(Resolution 4)**
Please refer to Explanatory Note B
- To re-elect Izwan Ismail who was appointed as Director during the year and retires pursuant to Article 100 of the Company's Constitution and being eligible, has offered himself for re-election. **(Resolution 5)**
Please refer to Explanatory Note B
- To approve the Directors' Fees and Allowances payable to the Non-Executive Directors of up to an amount of RM3 million with effect from 30 April 2026 until the next AGM of the Company. **(Resolution 6)**
Please refer to Explanatory Note C
- To approve the re-appointment of KPMG PLT, as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Directors to fix their remuneration. **(Resolution 7)**
Please refer to Explanatory Note D
- To transact any other business of which due notice shall have been received.

FURTHER NOTICE IS HEREBY GIVEN THAT for the purpose of determining a member who shall be entitled to attend and vote at the forthcoming 43rd AGM, the Company shall be requesting the Record of Depositors as at 22 April 2026. Only a depositor whose name appears on the Record of Depositors as at 22 April 2026 shall be entitled to attend, participate, speak and vote at the meeting as well as for appointment of proxy(ies) to attend, participate, speak and vote on his/her stead.

By Order of the Board

Azira Marini Ab Rahim (SSM Practising Certificate No. 201908001107) (LS0008959)
Mek Yam @ Mariam Hassan (SSM Practising Certificate No. 20190800788) (MAICSA 7030578)
Company Secretaries

Kuala Lumpur
27 March 2026

NOTES

Proxy and/or Authorised Representatives

- The 43rd AGM of the Company will be held on a hybrid mode whereby Member(s), proxy(ies), corporate representative(s) or attorney(s) will have an option, either:
 - To attend physically in person at the Main Venue; OR
 - To attend virtually through live streaming and online participation via the online meeting platform at <https://investor.boardroomlimited.com>.
 - A member of the Company who is entitled to attend, participate, speak and vote at the meeting is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
 - A member of the Company who is entitled to attend, participate, speak and vote at the meeting may appoint not more than two proxies to participate on his/her behalf provided that the member specifies the proportion of the member's shareholdings to be represented by each proxy. There shall be no restriction as to the qualification of the proxy.
 - Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities accounts.
 - Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for the multiple beneficial owners in one securities account (Omnibus Account), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds.
 - Where a member or the authorised nominee appoints two proxies, or where an Exempt Authorised Nominee appoints two or more proxies, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.
 - The proxy form(s) and/or documents relating to the appointment of a proxy shall be deposited or submitted in the following manner not less than 48 hours before the time appointed for holding the AGM or adjourned general meeting in accordance with the Company's Constitution:
 - In hard copy form:
Boardroom Share Registrars Sdn. Bhd. (Boardroom), 11th Floor, Menara Symphony No. 5, Jalan Prof. Khoo Kay Kim Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan

OR

 - By electronic means
The proxy form can be electronically submitted to Boardroom through Boardroom Smart Investor Portal (BSIP) at <https://investor.boardroomlimited.com> or via email to bsr.proxy@boardroomlimited.com. Kindly refer to the Administrative Guide for the 43rd AGM on the procedures for electronic lodgement of proxy form via BSIP.
 - Please ensure **ALL** the particulars as required in the proxy form are completed, signed and dated accordingly.
 - Last date and time for lodging the proxy form is on Monday, 27 April 2026 at 10.00 a.m.
 - Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with Boardroom at the address stated under item (7)(a) above not less than 48 hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
 - For a corporate member who has appointed an authorised representative, please deposit the **ORIGINAL** certificate of appointment of authorised representative with Boardroom at the address stated under item (7)(a) above. The certificate of appointment of authorised representative should be executed in the following manner:
 - If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.
 - If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by at least two authorised officers, of whom one shall be a director; or any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.
 - By submitting the duly executed Proxy Form, the member and his/ her proxy(ies) consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the purpose of the 43rd AGM or any adjournment thereof.
- Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements (MMLR) of Bursa Malaysia Securities Berhad (Bursa Malaysia) all resolutions set out in the Notice of 43rd AGM will be put to vote on a poll.

Notice of the 43rd Annual General Meeting (AGM)

EXPLANATORY NOTES

Note A

Audited Financial Statements for the Financial Year Ended 31 December 2025

The audited financial statements are laid before the shareholders pursuant to the provision of Section 244(2)(a) and Section 340(1)(a) of the Companies Act, 2016 for discussion only. The audited financial statements do not require shareholders' approval and hence, will not be put forward for voting.

Note B

Resolutions 1, 2, 3, 4 and 5: Re-election of Directors who retire in accordance with Article 107 and Article 100 of the Company's Constitution

1. Re-election of Directors who retire in accordance with Article 107 of the Company's Constitution:

Article 107 of the Company's Constitution provides that one-third of the Directors of the Company for the time being shall retire by rotation at an AGM of the Company provided always that all Directors, shall retire from office once at least in each three years but shall be eligible for re-election at the AGM. A Director retiring at an AGM shall retain office until the close of the meeting.

Abdul Aziz Othman and Datuk Mark Victor Rozario are due to retire in accordance with Article 107 of the Company's Constitution. Abdul Aziz Othman has given his consent for re-election at the 43rd AGM of the Company while Datuk Mark Victor Rozario has expressed his intention to retire from office and not to offer himself for re-election at the Company's 43rd AGM. In view thereof, Datuk Mark Victor Rozario will retire from office at the conclusion of the 43rd AGM.

In assessing Abdul Aziz Othman for re-election, the Nomination and Remuneration Committee (NRC) evaluates his eligibility based on a comprehensive review of his competencies, commitment, contributions and overall performance. This assessment takes into account the findings of the Board Effectiveness Evaluation, the Fit and Proper Declaration, his ability to act in the best interests of the Company, as well as the assessment of any conflict of interest by the Board Audit Committee (BAC) where the BAC agreed on the proposed mitigations for any potential conflict of interest (COI) that may arise in light of the disclosures made by him in relation to his current role and directorships within PETRONAS Group.

Having considered the above, the Board endorsed the NRC's recommendation to seek shareholders' approval for the re-election of Abdul Aziz Othman, who retires in accordance with Article 107 of the Company's Constitution at the forthcoming 43rd AGM under Ordinary Resolution 1.

2. Re-election of Directors who retire in accordance with Article 100 of the Company's Constitution:

Article 100 of the Company's Constitution stipulates that the Board shall have the power to appoint additional Directors either to fill a casual vacancy or as an addition to the existing Board, and that any Director so appointed shall hold office until the conclusion of the next AGM and shall be eligible for re-election.

During the year under review, the following Directors were appointed to the Board and thus will be retiring under Article 100 of the Company's Constitution:

- (a) Datuk Dr. Yatimah Sarjiman
- (b) Lim Li Ping
- (c) Yusa' Hassan
- (d) Izwan Ismail

The abovenamed Directors have indicated their willingness to be re-elected at the 43rd AGM of the Company. They have also completed their respective Fit and Proper Declarations and have met the requisite criteria in terms of character and integrity, experience and competence, and time and commitment.

Additionally, the BAC has reviewed and assessed the COI disclosures for candidates for re-election and agreed that there is no COI or potential COI based on the disclosures made by Datuk Dr. Yatimah Sarjiman and Yusa' Hassan. As for Lim Li Ping and Izwan Ismail, the BAC agreed on the proposed mitigations for any potential COI that may arise in light of the disclosures made by them in relation to their current role and directorships within PETRONAS Group.

Premised on the above, the Board endorsed the NRC's recommendation to seek shareholders' approval for the re-election of the above Directors retiring at the Company's 43rd AGM under Ordinary Resolutions 2, 3, 4 and 5.

The details and profiles of the Directors who are standing for re-election at the 43rd AGM are provided in the Board of Directors' Profile on pages 80 to 88 of the Company's Integrated Report 2025.

Note C

Resolution 6: Non-Executive Directors' Fees and Allowances

Pursuant to Section 230(1) of the CA 2016, the fees of the directors, and any benefits payable to the directors including any compensation for loss of employment of a director or former director of a public company or a listed company and its subsidiaries, shall be approved at a general meeting.

The fees and allowances structure of the Non-Executive Directors (NEDs) of the Company are as follows:

- (a) Monthly fixed fees for duties as Director/Chairman;
- (b) Meeting allowance for each Board/Board Committee attended; and
- (c) Fuel allowance.

The Directors' fees and meeting allowances for NEDs who are also employees of Petroliaam Nasional Berhad (PETRONAS) are paid directly to PETRONAS. The shareholders at the last AGM held on 23 April 2025 approved the Directors' fees and allowances of up to an amount of RM3 million for the period from 24 April 2025 until the next AGM of the Company. The actual Directors' fees and other benefits paid to the NEDs for the said period was RM2.2 million.

The Directors' fees and allowances for the NEDs for the period from 30 April 2026 until the next AGM of the Company (Mandate Period) are estimated not to exceed RM3 million. The calculation is based on the estimated number of scheduled Board and Board Committees' meetings and the assumption that additional NEDs may be appointed during the Mandate Period. This resolution is to facilitate payment of the Directors' fees and allowances for the Mandate Period.

The Board will seek shareholders' approval at the next AGM in the event the Directors' fees and allowances proposed are insufficient.

Details of the fees paid to the NEDs for the financial year ended 31 December 2025 are published in the Corporate Governance Report 2025 which is available on the Company's corporate website at www.petronas.com/pgb.

Note D

Resolution 7: Re-appointment of Auditors

The BAC had carried out an assessment on the performance, suitability and independence of the external auditors based on the following four key areas, and will continue to do so on an annual basis:

- (a) quality of the audit engagement team and services;
- (b) adequacy of resources;
- (c) quality of communication and interaction; and
- (d) independence, objectivity and professional scepticism.

The BAC also took into account the openness in communication and interaction with the lead audit engagement partner and engagement team through discussions at the private meetings, which demonstrated their independence, objectivity and professionalism.

The BAC was satisfied with the suitability of KPMG PLT based on the quality of audit, performance, competency and sufficiency of resources the external audit team provided to the PGB Group. KPMG PLT has also met the criteria prescribed by Paragraph 15.21 of the MMLR of Bursa Malaysia.

The Board at its meeting held on 24 February 2026 approved the BAC's recommendation in seeking shareholders' approval on the reappointment of KPMG PLT as External Auditors of the Company for the financial year ending 31 December 2026.

Abstention from Voting

Pursuant to Resolutions 1, 2, 3, 4 and 5, the retiring Directors had abstained from deliberation and decision on their respective re-election at the Board meeting.

Any NED of the Company who is a shareholder of the Company will abstain from voting on Resolution 6 concerning remunerations of the NEDs at the 43rd AGM.

Other Information

The Company has engaged independent scrutineers to count, audit and validate the votes for each proposal presented to shareholders.

Administrative Guide For the 43rd Annual General Meeting (43rd AGM) of PETRONAS Gas Berhad

| | |
|-----------------------|--|
| Date | : Wednesday, 29 April 2026 |
| Time | : 10.00 a.m. |
| Meeting Venue | : Grand Ballroom, Basement II, Shangri-La Kuala Lumpur, 11 Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia |
| Online Meeting | : https://investor.boardroomlimited.com with Remote Participation Platform and Electronic Voting Facilities (provided by Boardroom Share Registrars Sdn Bhd (Boardroom)) |

1. Hybrid 43rd AGM

The 43rd AGM of PETRONAS Gas Berhad (the Company) will be conducted via a hybrid mode, in accordance with paragraph 8.27A of the MAIN Market Listing Requirements (MMLR) of Bursa Malaysia Securities Berhad (Bursa Securities) and in line with Principle C of the Malaysian Code on Corporate Governance 2021 whereby listed issuers are encouraged to leverage technology in conducting general meetings to facilitate greater shareholders' participation and enhance the proceedings of general meetings.

Shareholders shall have the option to attend the 43rd AGM either:

- (i) in person or physically at the Meeting Venue (Physical Attendance); or
- (ii) virtually through live streaming and online participation via the Remote Participation and Electronic Voting (RPEV) facilities at <https://investor.boardroomlimited.com> (Virtual Attendance).

The Meeting Venue is the main venue in Malaysia where the Chairman of the meeting will be physically present in accordance with Section 327(2) of the Companies Act 2016.

2. Entitlement to Participate and Vote

For the purpose of determining a member who shall be entitled to attend and vote at the forthcoming 43rd AGM, the Company shall be requesting the Record of Depositors as at 22 April 2026. Only a depositor whose name appears on the Record of Depositors as at 22 April 2026 shall be entitled to attend, participate, speak and vote at the meeting as well as for appointment of proxy(ies) to attend, participate, speak and vote on his/her stead.

If you wish to participate at the 43rd AGM, you must not submit any Proxy Form. Otherwise, you will not be permitted to attend the meeting alongside with proxy/proxies appointed by your goodself.

Please refer to item 4 below for further information in relation to the appointment of proxy.

3. Attendance and Registration at the 43rd AGM

(i) Physical Attendance

- (a) All Shareholder(s), proxy(ies), corporate representative(s) or attorney(s) who wish to attend and participate at the 43rd AGM physically are required to register for the meeting at the Meeting Venue.
- (b) Registration will start at 8.00 a.m. on Wednesday, 29 April 2026 at the Meeting Venue and will end upon the announcement by the Chairman of the meeting.
- (c) Please produce your **ORIGINAL** MyKad/ Identification Card or Passport (for foreign shareholder) during registration for verification. Only **ORIGINAL** MyKad/Identification Card or Passport will be accepted for the purpose of identity verification. Please ensure that you collect your MyKad/Identification Card or passport thereafter.
- (d) No person will be allowed to register on behalf of another person with the **ORIGINAL** MyKad/Identification Card or Passport of that other person.

(e) Upon verification and registration:

- Attendance will be recorded and an identification wristband will be provided at the registration counter.
 - A special QR code will be generated for shareholders to scan and access to the e-polling system using own smartphone/tablet.
 - If you are attending the AGM as a shareholder as well as a proxy, you will be registered once and will only be given one identification wristband.
 - No person will be allowed to enter the Meeting Venue without wearing the identification wristband. There will be no replacement in the event that you lose/misplace the identification wristband.
- (f) Please note that the registration counters are intended only for verification of shareholdings and 43rd AGM registration. Kindly vacate the area once registration is completed.
 - (g) Help desk support is available for any other enquiries/assistance/revocation of proxy's appointment.
 - (h) Please ensure that all mobile devices, i.e. phones/pagers/other sound emitting devices are put on silent mode during the 43rd AGM to ensure smooth and uninterrupted proceedings.
 - (i) Parking is available at the Basement Parking, Shangri-La Kuala Lumpur. Please note that parking is limited and it will be on first-come-first-served basis.




(ii) Virtual Attendance

- (a) All Shareholder(s), proxy(ies), corporate representative(s) or attorney(s) who wish to attend and participate at the 43rd AGM virtually are required to log in to the Boardroom Smart Investor Portal (BSIP) at <https://investor.boardroomlimited.com> to register for virtual participation in the hybrid 43rd AGM.
- (b) Kindly refer to the following steps for registration to participate in 43rd AGM virtually:

| Procedures | Actions |
|----------------------------------|---|
| Before the day of the AGM | |
| Step (1) | Register online with BSIP for Individual and Corporate Shareholder |
| | <p>(Note : For first time registration only. If you have already signed up with BSIP, you are not required to register again. You may proceed to Step (2) - Submit Request for Remote Participation)</p> <ul style="list-style-type: none"> (a) Access the website https://investor.boardroomlimited.com. (b) Click 'Register' to sign up as a user. (c) Select 'Account Type' to 'Sign Up As Shareholder' or 'Sign Up As Corporate Holder'. (d) Complete registration and upload compulsory documents such as softcopy of MyKad (front and back) or passport and authorisation letter (template available on the BSIP) for Corporate Shareholder. (e) Enter a valid mobile number and email address. (f) You will receive an email from BSIP for email address verification. Click 'Verify Email Address' in the email received to continue with the registration. (g) Once your email address is verified, you will be re-directed to BSIP for verification of mobile number. Click 'Request OTP Code' and an OTP code will be sent to the registered mobile number. You will need to enter the OTP Code and click 'Enter' to complete the process. (h) Once your mobile number is verified, registration of your new BSIP account will be pending for final verification. Your registration will be verified and approved within one (1) business day and an email notification will be provided. |

Administrative Guide For the 43rd Annual General Meeting (43rd AGM) of PETRONAS Gas Berhad

| Procedures | Actions |
|-----------------|---|
| Step (2) | <p>Submit request for remote participation and submission of proxy form</p> <p>(Note: You must be a registered BSIP user. Otherwise, please refer to Step (1))</p> <p>The registration for RPEV facilities will open on Friday, 27 March 2026 until such time before the voting session ends at the 43rd AGM on Wednesday, 29 April 2026 (Registration Deadline).</p> <p>The instrument appointing a proxy must be received latest by Monday, 27 April 2026 at 10.00 a.m. (Proxy Lodgement Deadline).</p> <p>For Individual and Corporate Shareholders</p> <p>(a) Login to https://investor.boardroomlimited.com.</p> <p>(b) Click 'Meeting Event(s)' and select the list of companies – PETRONAS GAS BERHAD 43RD ANNUAL GENERAL MEETING and click 'Enter'.</p> <p>(c) To attend the virtual AGM remotely:</p> <ul style="list-style-type: none"> Click 'Register for RPEV'. Read and accept the General Terms and Conditions and enter your CDS account no. to submit your request. <p>(d) To appoint proxy:</p> <ul style="list-style-type: none"> Click 'Submit eProxy Form'. For Corporate Shareholder, select the company you would like to represent (if more than one). Read and accept the General Terms and Conditions and enter your CDS account no. Thereafter, insert your proxy details and voting instructions. If you wish your proxy(ies) to act upon his/her discretion, please indicate 'Discretionary'. <p>For Authorised Nominees and Exempt Authorised Nominees</p> <p>(a) Login to https://investor.boardroomlimited.com.</p> <p>(b) Click 'Meeting Event(s)' and select the list of companies – PETRONAS GAS BERHAD 43RD ANNUAL GENERAL MEETING and click 'Enter'.</p> <p>(c) Click 'Submit eProxy Form'.</p> <p>(d) Select the company you would like to represent (if more than one).</p> <p>(e) Proceed to download the file format for 'Submission of Proxy Form'.</p> <p>(f) Prepare the file for appointment of proxy(ies) by inserting the required data.</p> <p>(g) Proceed to upload the duly completed Proxy Appointment file.</p> <p>(h) Review and confirm your proxy(ies) appointment(s) and click 'Submit'.</p> <p>(i) Download or print the eProxy form as acknowledgement.</p> <p>For Corporate Shareholders, Authorised Nominees/ Exempt Authorised Nominees and Attorneys, you may also write to bsr.proxy@boardroomlimited.com and provide name of the shareholder, CDS account no. and the Certificate of Appointment of Corporate Representative or Proxy Form (as the case may be). A copy of MyKad or passport and a valid email address are required.</p> |
| Step (3) | <p>Verification and email notification</p> <p>For Individual Shareholders, Corporate Shareholders, Authorised Nominees/ Exempt Authorised Nominees and Attorneys:</p> <p>(a) An email notification will be sent by Boardroom to notify that your request for remote participation has been received for system verification.</p> <p>(b) Upon verification against the General Meeting Record of Depositors, you will receive an email from Boardroom after Wednesday, 22 April 2026 either approving or rejecting your request for remote participation.</p> |

| Procedures | Actions |
|------------------------------|--|
| On the day of the AGM | |
| Step (4) | <p>Login</p> <p>(a) Login to https://investor.boardroomlimited.com with your registered email address and password.</p> <p>(b) Meeting platform will be made available at any time from 9.00 a.m. i.e. one hour before the commencement of the 43rd AGM at 10.00 a.m. on Wednesday, 29 April 2026.</p> <p>(c) Click into 'Meeting Event(s)' and go to 'PETRONAS GAS BERHAD 43RD ANNUAL GENERAL MEETING' and then click 'Join Live Meeting' to join the proceedings of the 43rd AGM remotely.</p> |
| | <p>Participate</p> <p>(a) Please follow the user guides in BSIP to view the live webcast, submit questions and vote.</p> <p>(b) To view the live webcast, select the broadcast icon .</p> <p>(c) To ask a question during the 43rd AGM, select the messaging icon .</p> <p>(d) Type your question in the chat box and click the send button to submit.</p> |
| | <p>Vote</p> <p>(a) Once voting has commenced, the polling icon  will appear with the resolutions and voting choices until such time that the Chairman declares an end to the voting session.</p> <p>(b) To vote, select your voting preference from the options provided. A confirmation message will appear to indicate that your vote has been received.</p> <p>(c) To change your vote, re-select your voting preference.</p> <p>(d) If you wish to cancel your vote, please press 'Cancel'.</p> |
| | <p>End</p> <p>Upon declaration by the Chairman of the closure of the 43rd AGM, the live webcast will end.</p> |

Note to Users of the RPEV Facilities:

- (i) The quality of your connection to the live broadcast is dependent on the bandwidth and stability of the internet at your location and the device you use.
- (ii) In the event you encounter any issues with logging-in, connection to the live stream meeting or online voting on the meeting day, kindly call Boardroom Helpdesk at +603 7890 4700 for assistance.

4. Appointment or Revocation of Proxy or Attorney

(i) Appointment of Proxy or Attorney

Shareholders who appoint proxy or attorney or authorised representative to participate via RPEV facilities at the 43rd AGM must ensure that the duly executed Proxy Form is deposited in a hard copy form or by electronic means to Boardroom not later than Monday, 27 April 2026 at 10.00 a.m.

The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner:

(a) In Hard Copy Form

The Proxy Form or the Power of Attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority, must be deposited at Poll Administrator's office, Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia.

(b) By Electronic Form

The Proxy Form can be electronically submitted via BSIP at <https://investor.boardroomlimited.com> or via email to bsr.proxy@boardroomlimited.com.

Kindly refer to the Procedures under item 3(ii)(b) (Step 2) above for submission via BSIP.

Please ensure ALL the particulars as required in the Proxy Form are completed, signed and dated accordingly.

Administrative Guide For the 43rd Annual General Meeting (43rd AGM) of PETRONAS Gas Berhad

(ii) Revocation of Proxy or Attorney

If a shareholder has submitted his/her Proxy Form prior to the 43rd AGM and subsequently decides to appoint another person or wishes to participate in the hybrid AGM by himself/herself, please revoke the appointment of proxy/proxies **at least forty-eight (48) hours** before the 43rd AGM. Please find the steps below for revocation on eProxy form or physical Proxy Form:

eProxy Form

- Click 'Meeting Event(s)' and select the list of companies – **PETRONAS GAS BERHAD 43RD ANNUAL GENERAL MEETING** from the list of companies and click **'Enter'**.
- Go to **'PROXY'** and click on **'Submit Another eProxy Form'**.
- Go to **'Submitted eProxy Form List'** and click **'View'** for the eProxy form.
- Click **'Cancel/Revoke'** at the bottom of the eProxy form.
- Click **'Proceed'** to confirm.

Physical Proxy Form

Please write in to bsr.proxy@boardroomlimited.com to revoke the appointment of proxy/proxies.

Upon revocation, proxy/proxies appointed earlier will not be allowed to participate at the 43rd AGM. In such event, shareholders should advise their proxy/proxies accordingly.

(iii) Corporate Representative

For a corporate shareholder who has appointed a representative, please deposit the **ORIGINAL** Certificate of Appointment at the Poll Administrator's office, Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia at any time before the time appointed for holding the 43rd AGM or to the registration staff on the day of the 43rd AGM.

5. Poll Voting

The voting at the 43rd AGM will be conducted by poll in accordance with Paragraph 8.29A of the MMLR of Bursa Securities.

The Company has appointed Boardroom as Poll Administrator to conduct the poll by way of electronic voting and Scrutineer Solutions Sdn Bhd as Independent Scrutineer to verify the poll results.

Shareholders/ proxies/ corporate representatives/ attorneys may proceed to vote on the resolutions from the commencement of the 43rd AGM at 10.00 a.m. on Wednesday, 29 April 2026 (for both Physical and Virtual Attendance) until the end of the voting session which will be announced by the Chairman. Upon completion of the voting session, the Scrutineers will verify and announce the poll results followed by the Chairman's declaration whether the resolutions are duly passed.

All physical attendees are advised to bring their own personal devices in order to vote. For virtual attendees, please refer to item 3(ii)(b) (Step 4) for voting procedures.

The resolutions proposed at the 43rd AGM and the results of the voting will be announced at the 43rd AGM and subsequently via an announcement made by the Company through Bursa Securities at www.bursamalaysia.com.

6. Submission of Questions For the 43rd AGM

(i) Prior to the meeting

Shareholders may submit questions in relation to the agenda items for the 43rd AGM via BSIP at <https://investor.boardroomlimited.com> **not later than Monday, 27 April 2026 at 10.00 a.m.** Click 'Submit Questions' after selecting 'PETRONAS GAS BERHAD 43RD ANNUAL GENERAL MEETING' from 'Meeting Event(s)'.

Alternatively, you may also send your questions for the 43rd AGM to Investor Relations at ir.petronasgas@petronas.com.

(ii) During the meeting

| Physical Attendance | Virtual Attendance |
|--|--|
| Shareholders will be able to ask questions in person at the Meeting Venue. | During the 43 rd AGM live streaming, Shareholders may also pose questions via real time submission of typed texts by selecting messaging during live. The Messaging window facility will be opened concurrently with the Meeting Platform at 9.00 a.m. on Wednesday, 29 April 2026 (i.e. one hour before the 43 rd AGM). |
| | The Board of Directors and Senior Management will endeavour to address all questions received in relation to the 43 rd AGM. |

Notes:

The Questions and Answers (Q&A) session and the Messaging window facility will remain open until such time that the Chairman announces the closure of the Q&A session.

7. No Recording or Photography

Recording or photography of the 43rd AGM is strictly prohibited without the prior written consent of the Company.

8. Integrated Report 2025 and Sustainability Report 2025

The Integrated Report 2025 (IR 2025) and Sustainability Report 2025 (SR 2025) are available at <https://www.petronas.com/pgb> and Bursa Malaysia's website at www.bursamalaysia.com under Company's Announcements.

Shareholders are encouraged to consider the environmental impact before requesting hard copies of the IR 2025 and SR 2025. Should a hard copy still be required, a printed copy may be requested at <https://investor.boardroomlimited.com> by selecting "Request for Annual Report" under the "Investor Services".

Please note that no hard copies of the IR 2025 and SR 2025 will be provided at the Meeting Venue.

9. Enquiry

If you have any enquiry prior to the 43rd AGM or require technical assistance to participate in the hybrid AGM, please contact the Poll Administrator during office hours from Monday to Friday (8.30 a.m. to 5.30 p.m.) except public holiday:

Boardroom Share Registrars Sdn. Bhd.

Tel No. : +603 – 7890 4700

Fax No. : +603 – 7890 4670

Email : bsr.helpdesk@boardroomlimited.com

10. Privacy Notice

By registering for the RPEV and/or submitting the duly executed Proxy Form, the member and his/ her proxy(ies) consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the purpose of the 43rd AGM or any adjournment thereof.

Glossary

| Abbreviation | Meaning/Definition |
|----------------|---|
| 4R | Recover, Recycle, Reuse and Reduce |
| ABC | Anti-Bribery and Corruption |
| ACRS | Ancillary Agreement for Regasification Service |
| AGM | Annual General Meeting |
| AI | Artificial Intelligence |
| ASU | Air Separation Unit |
| BAC | Board Audit Committee |
| BCM | Business Continuity Management |
| BCP | Business Continuity Plan |
| BEE | Board Effectiveness Evaluation |
| BSRC | Board Sustainability and Risk Committee |
| Bursa Malaysia | Bursa Malaysia Securities Berhad |
| CA 2016 | Companies Act 2016 |
| CAPEX | Capital Expenditure |
| CCUS BILL | Carbon Capture, Utilisation and Storage Bill |
| CFO | Chief Financial Officer |
| CG | Corporate Governance |
| CLAs | Critical Legal Areas |
| CMT | Crisis Management Team |
| CoBE | Code of Conduct and Business Ethics |
| COGEN | Cogeneration |
| COI | Conflict of Interest |
| COSO | Certified Internal Control Integrated Framework |
| CRA | Corruption Risk Assessment |
| D&O | Directors' and Officers' Liability Insurance |
| ERP | Enterprise Risk Profile |
| ERR | Enterprise Risk Report |
| ESG | Environmental, Social and Governance |
| FID | Final Investment Decision |
| FWSA | Fire Water Services Agreement |
| FY | Financial Year |
| G5dot5 | PGB Strategic Agenda |
| GHG | Greenhouse Gas |
| GP | Gas Processing |
| GPA | Gas Processing Agreement |
| GPK | Gas Processing Kertih |
| GPS | Gas Processing Santong |
| GT | Gas Transportation |
| HSE | Health, Safety and Environment |
| HSSE | Health, Safety, Security and Environment |
| ICT | Information Communication Technology |
| IFRS | International Financial Reporting Standards |
| INEDs | Independent Non-Executive Directors |
| KPIs | Key Performance Indicators |
| KPMG | Klynveld Peat Marwick Goerdeler |
| KRAs | Key Result Areas |
| LNG | Liquefied Natural Gas |

| Abbreviation | Meaning/Definition |
|--------------|---|
| LOA | Limits of Authority |
| LOPC | Loss of Primary Containment |
| LT | Leadership Team |
| MAP | Mandatory Accreditation Programme |
| MASB | Malaysian Accounting Standards Board |
| MCCG | Malaysian Code on Corporate Governance |
| MD/CEO | Managing Director/Chief Executive Officer |
| MFRS | Malaysian Financial Reporting Standards |
| MMLR | Main Market Listing Requirements |
| NCCP | National Climate Change Policy |
| NEP | National Energy Policy |
| NETR | National Energy Transition Roadmap |
| NINEDs | Non-Independent Non-Executive Directors |
| NRC | Nomination and Remuneration Committee |
| NSRF | National Sustainability Reporting Framework |
| NZCE | Net Zero Carbon Emissions |
| OEE | Overall Equipment Effectiveness |
| OTOBOS | On Time On Budget On Scope |
| O&M | Operations and Maintenance |
| PCPP | PETRONAS Corporate Privacy Policy |
| PDR | Product Delivery Reliability |
| PETRONAS | Petroleum Nasional Berhad |
| PGB | PETRONAS Gas Berhad |
| PGB IA | PETRONAS Gas Berhad Internal Audit |
| PLNG2 | Pengerang LNG (Two) Sdn. Bhd. |
| PPM | PETRONAS Penapisan Melaka Sdn. Bhd. |
| PTSSB | PETRONAS Technical Services Sdn. Bhd. |
| RGTP | Regasification Terminal Pengerang |
| RGTSU | Regasification Terminal Sungai Udang |
| RMD | Risk Management Department |
| RP2 | Regulatory Period 2 |
| RP3 | Regulatory Period 3 |
| RPEV | Remote Participation and Electronic Voting |
| RPTs | Related Party Transactions |
| RRPTs | Recurrent Related Party Transactions |
| SID | Senior Independent Director |
| SORMIC | Statement on Risk Management and Internal Control |
| SRC | Sustainability and Risk Committee |
| SUP | Sg. Udang Port Sdn. Bhd. |
| T&E | Testing & Exercising |
| TOR | Terms of Reference |
| TPRM | Third-Party Risk Management |
| TTM | Trans Thai-Malaysia |
| TTM-M | Trans Thai-Malaysia (M) Sdn. Bhd. |
| UG | Utilities Gebeng |
| UK | Utilities Kertih |
| UN SDGs | United Nations Sustainable Development Goals |
| WBP | Whistleblowing Policy |

Bursa Malaysia CSI Platform Table

| Sustainability Matter | | Metric | Measurement Unit | 2025 | Target | Assurance | Remarks |
|---------------------------|-------------------------------------|-------------|------------------|------------|--------------------|-----------|---|
| Climate Change Management | Scope 1 | tCO2e | 5,475,205.02 | No target | External (Limited) | | |
| Climate Change Management | Scope 2 | tCO2e | 73,304.74 | No target | External (Limited) | | |
| Climate Change Management | Scope 3 | tCO2e | Not Available | No target | External (Limited) | | Due to reliance on data from the value chain, the disclosure of Scope 3 emissions will shift by one reporting cycle to allow companies within the value chain to disclose their information prior to its use in our Scope 3 calculations. |
| Climate Change Management | GHG Intensity - GP | tCO2e/tonne | 0.210 | No target | External (Limited) | | |
| Climate Change Management | GHG Intensity - UT | tCO2e/MWh | 0.228 | No target | External (Limited) | | |
| Climate Change Management | GHG Intensity - GTR | tCO2e/tonne | 0.027 | No target | External (Limited) | | |
| Climate Change Management | Scope 1 Breakdown by GHG Type - CO2 | tonnes | 5,233,335.84 | No target | External (Limited) | | |
| Climate Change Management | Scope 1 Breakdown by GHG Type - CH4 | tonnes | 11,745.31 | No target | External (Limited) | | |
| Climate Change Management | Scope 1 Breakdown by GHG Type - N2O | tonnes | 72.29 | No target | External (Limited) | | |
| Climate Change Management | GHG Emissions Reduction | tCO2e | 175,778.15 | 120,000.00 | External (Limited) | | |

Date & Time: 2026-03-05_11:26:39

PETRONAS Gas Berhad
IFRS S2



PETRONAS Gas Berhad
 Registration No. 198301006447 (101671-H)

Proxy Form for the 43rd Annual General Meeting

| | |
|---------------------------------------|--|
| Number of Ordinary Shares Held | |
| CDS Account Number | |

I/We _____ NRIC/Passport No/Company No: _____
 (Full Name in Block Letters)

of _____ Telephone No: _____
 (Full Address)

Email address: _____ being a member of PETRONAS Gas Berhad (the Company) hereby appoint:

| Full Name (in Block Letters) | Proportion of Shareholdings | |
|------------------------------|-----------------------------|---|
| | No. of Shares | % |
| NRIC/Passport No. | | |
| Address | | |

and / or (delete as appropriate)

| Full Name (in Block Letters) | Proportion of Shareholdings | |
|------------------------------|-----------------------------|---|
| | No. of Shares | % |
| NRIC/Passport No. | | |
| Address | | |

or failing him/her, the Chairman of the Meeting as my/our proxy to vote for me/us on my/our behalf at the 43rd Annual General Meeting (43rd AGM) of the Company which will be held at the Grand Ballroom, Basement II, Shangri-La Kuala Lumpur, 11 Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia (Main Venue) and virtually through live streaming and online participation via the online meeting platform at <https://investor.boardroomlimited.com> (Online Platform) on **Wednesday, 29 April 2026 at 10.00 a.m.** and at any adjournment thereof on the following resolutions referred to in the Notice of the 43rd AGM. My/our proxy is to vote as indicated below:

| No. | Resolutions | For | Against |
|-----|---|-----|---------|
| 1. | Re-election of Abdul Aziz Othman as Director | | |
| 2. | Re-election of Datuk Dr. Yatimah Sarjiman as Director | | |
| 3. | Re-election of Lim Li Ping as Director | | |
| 4. | Re-election of Yusa' Hassan as Director | | |
| 5. | Re-election of Izwan Ismail as Director | | |
| 6. | Directors' Fees and Allowances payable to the Non-Executive Directors of up to an amount of RM3 million with effect from 30 April 2026 until the next AGM of the Company. | | |
| 7. | Re-appointment of KPMG PLT as Auditors of the Company | | |

Note:

- Please refer to the Notice of 43rd AGM for full details of the proposed Resolutions.
- Please indicate with an "X" in the spaces above on how you wish to cast your vote. In the absence of specific directions, your proxy will vote or abstain as he/she thinks fit.

Date : _____ 2026

 Signature/Common Seal of Shareholder(s)

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NOTES:

1. The 43rd AGM of the Company will be held on a hybrid mode whereby Member(s), proxy(ies), corporate representative(s) or attorney(s) will have an option, either:
(a) To attend physically in person at the Main Venue; OR
(b) To attend virtually through live streaming and online participation via the online meeting platform at <https://investor.boardroomlimited.com>.
2. A member of the Company who is entitled to attend, participate, speak and vote at the meeting is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
3. A member of the Company who is entitled to attend, participate, speak and vote at the meeting may appoint not more than two proxies to participate on his/her behalf provided that the member specifies the proportion of the member's shareholdings to be represented by each proxy. There shall be no restriction as to the qualification of the proxy.
4. Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities accounts.
5. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for the multiple beneficial owners in one securities account (Omnibus Account), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds.
6. Where a member or the authorised nominee appoints two proxies, or where an Exempt Authorised Nominee appoints two or more proxies, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.
7. The proxy form(s) and/or documents relating to the appointment of a proxy shall be deposited or submitted in the following manner not less than 48 hours before the time appointed for holding the AGM or adjourned general meeting in accordance with the Company's Constitution:
(a) In hard copy form:
Boardroom Share Registrars Sdn. Bhd. (Boardroom), 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan

OR

(b) By electronic means

The proxy form can be electronically submitted to Boardroom through Boardroom Smart Investor Portal (BSIP) at <https://investor.boardroomlimited.com> or via email to bsr.proxy@boardroomlimited.com. Kindly refer to the Administrative Guide for the 43rd AGM on the procedures for electronic lodgement of proxy form via BSIP.

8. Please ensure **ALL** the particulars as required in the proxy form are completed, signed and dated accordingly.
9. Last date and time for lodging the proxy form is on **Monday, 27 April 2026 at 10.00 a.m.**
10. Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with Boardroom at the address stated under item (7)(a) above not less than 48 hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
11. For a corporate member who has appointed an authorised representative, please deposit the **ORIGINAL** certificate of appointment of authorised representative with Boardroom at the address stated under item (7)(a) above. The certificate of appointment of authorised representative should be executed in the following manner:
(a) If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.
(b) If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by at least two authorised officers, of whom one shall be a director; or any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.
12. By submitting the duly executed Proxy Form, the member and his/ her proxy(ies) consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010 for the purpose of the 43rd AGM or any adjournment thereof.

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Boardroom Share Registrars Sdn. Bhd.

11th Floor, Menara Symphony,
No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13,
46200 Petaling Jaya, Selangor, Malaysia

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We **utilised FSC-certified paper, X-Per Premium White paper and eco-friendly ink** for all our reports.

We **maintained standard A4 size** to minimise paper usage and waste.





PETRONAS

PETRONAS GAS BERHAD

198301006447 (101671-H)

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